

**IMPLICIT MEASUREMENT OF EXTRAVERSION AND AGREEABLENESS
USING CONDITIONAL REASONING TESTS: THE IMPACT OF FAKING**

A Dissertation

by

JENNIFER LYNN RASMUSSEN

Submitted to the Office of Graduate and Professional Studies of
Texas A&M University
in partial fulfillment of the requirements for the degree of

DOCTOR OF PHILOSOPHY

Chair of Committee,	Mindy E. Bergman
Committee Members,	Winfred Arthur, Jr.
	Charles D. Samuelson
	Victor Willson
Head of Department,	Douglas W. Woods

August 2015

Major Subject: Psychology

Copyright 2015 Jennifer L. Rasmussen

ABSTRACT

Faking on personality tests in selection contexts remains a concern for organizations and researchers. Conditional reasoning tests (CRTs) are purported to predict construct-related outcomes and circumvent the faking issue by tapping into subconscious aspects of personality. However, because CRTs are designed to look like inductive reasoning tests, the true purpose of the test may remain hidden from test takers resulting in this reduction in fakeability. In order to investigate these claims, conditional reasoning tests for Extraversion and Agreeableness were developed and the validity and fakeability of these CRTs to traditional, self-report personality tests was compared. Additionally, the current study examines whether any reduction in the ability of test takers to fake the CRTs is due to the implicit nature of the test or the superficial appearance of conditional reasoning items as inductive reasoning items. The results of this study show that participants were not able to fake the CRT if the purpose of the test at a personality measure remains hidden. This finding persists when analyzing the effects on Extraversion and Agreeableness separately or when the true purpose of the test as a personality measure is revealed. This is a positive outcome for proponents of conditional reasoning tests. The results of this study indicate that it is the endorsement of justification mechanisms that prevent test takers from faking, supporting the social cognitive theory on which CRTs are based. However, the CRTs do not predict relevant outcomes as well as traditional personality tests for Agreeableness and Extraversion. The implications of these findings and suggestions for future research are discussed.

ACKNOWLEDGEMENTS

I would first like to thank my advisor and committee chair, Dr. Mindy Bergman for her continued support and guidance throughout my graduate career. Without her, my degree would not have been possible. Her excitement and knowledge of the Industrial and Organizational Psychology (I/O) field kept me engaged throughout the process and her friendship is cherished. I would also like to thank my committee members, Drs. Arthur, Samuelson, and Willson and former committee member Dr. Berry for their invaluable input on the project. Their contributions have helped transform the project for the better. I also wish to thank Drs. Mort McPhail and Dick Jeanneret for their mentorship within the applied I/O discipline. I appreciate the time they took to help me grow both as a student of I/O and as a person. They helped me to recognize the impact I/O psychology can have in the everyday lives of individuals and to appreciate the value of scientific rigor in the workplace.

Thanks also go to my parents, Kathy and Irv Rasmussen, for their encouragement during the writing process. They constantly motivated me to push harder, showing me love and patience along the way. Great appreciation also goes to the faculty and graduate students with whom I interacted at Texas A&M University. I have had the honor of learning from great scholars, not only in the psychology department, but also in the management, sociology, and educational psychology departments; knowledge that will stay with me throughout my lifetime. Lastly, I wish to acknowledge my colleagues and friends in I/O psychology, both from Texas A&M University and other academic

institutions, namely Jennifer Rodriguez, Michael Smith, Kori Callison, Neha Singla, Kayo Sady, Meg Horner, Allison Cook, Ryan Glaze, Carolyn Stufft, Izzy Diaz, Clare Barrett, and Becky Thompson. Their insight and continued emotional support helped shape this dissertation and gave me the strength I needed to succeed.

TABLE OF CONTENTS

	Page
ABSTRACT	ii
ACKNOWLEDGEMENTS	iii
TABLE OF CONTENTS	v
LIST OF TABLES	vii
CHAPTER I INTRODUCTION	1
CHAPTER II PERSONALITY	2
CHAPTER III FAKING AND PERSONALITY TESTS	6
Previous Research of the Effects of Faking	7
Outcomes of Faking on Test Validity	9
Individual Differences in Faking	9
Social Desirability/Impression Management/Self-Deception	11
Reducing the Impact of Faking	11
CHAPTER IV CONDITIONAL REASONING TESTS AND THE SOCIAL COGNITIVE THEORY OF PERSONALITY	22
Social Cognitive Theory of Personality	23
Comparison of Trait and Social Cognitive Theories of Personality	24
CHAPTER V CONDITIONAL REASONING TESTS IN PRACTICE	26
Validity of Conditional Reasoning Tests	28
CHAPTER VI JUSTIFICATION MECHANISMS OF EXTRAVERSION AND AGREEABLENESS	32
Extraversion Justification Mechanisms	35
Agreeableness Justification Mechanisms	41

CHAPTER VII THE CURRENT STUDY: FAKING ON TRADITIONAL PERSONALITY TESTS AND CONDITIONAL REASONING TESTS FOR EXTRAVERSION AND AGREEABLENESS	47
Traditional Personality Tests.....	47
Conditional Reasoning Tests.....	50
CHAPTER VIII METHOD.....	59
Participants	59
Study Design and Methodology	60
Measures.....	62
Experimental Conditions.....	68
Manipulation Check	72
Preference for Tests.....	74
Validation Measures.....	74
CHAPTER IX RESULTS	81
Counterbalancing	81
Manipulation Check	83
Face Validity	86
Illogical Responses.....	86
Tests of Hypotheses	91
CHAPTER X CONCLUSIONS	117
Overview	117
Criterion-Related Validity of the CRT and NEO-PI-R.....	118
Faking on Traditional and Conditional Reasoning Tests of Personality.....	120
Faking when the Nature of the Test is Revealed.....	122
Faking on Tests of Different Constructs	123
Faking Related to both Test Purpose Revelation and Construct.....	124
Limitations and Future Directions.....	124
Conclusions	128
REFERENCES	130

LIST OF TABLES

TABLE	Page
1. Summary of Strategies Identified to Prevent or Reduce the Negative Impact of Faking.....	20
2. Justification Mechanisms for Extraversion	40
3. Justification Mechanisms for Agreeableness	46
4. Study Hypotheses	58
5. Example Conditional Reasoning Item for Agreeableness.....	66
6. Sample Size by Condition	73
7. CRT_FG_NR: Illogical Responses Chosen by Participants	87
8. CRT_FG_R: Illogical Responses Chosen by Participants	88
9. CRT_H_NR: Illogical Responses Chosen by Participants.....	89
10. CRT_H_R: Illogical Responses Chosen by Participants	90
11. Statistics for Study Variables	96
12. Hierarchical Regression Results.....	108
13. Study Results.....	114

CHAPTER I

INTRODUCTION

Personality has been a promising and fruitful area of research in the past two decades, particularly with respect to the Big Five. However, there is still much to learn, especially with respect to the limitations of trait views of personality and trait-based measures of personality as predictors of work-related outcomes in applied settings and the impact of faking on employment decisions (Arthur, Woehr, & Graziano, 2001). This paper will describe a new method of measurement and how the application of this measurement method will alleviate concerns about faking on personality tests and add to the predictive validity of performance by tapping into subconscious portions of personality. Another contribution of this study is that it answers the call of several researchers (Barrick & Mount, 2005; Hogan, 2005; Tett & Christiansen, 2007) to incorporate social cognitive theory into personality assessment. To this end, I will begin by reviewing the concept of Big Five personality traits followed by a discussion of faking on personality tests. I will also introduce a relatively new method of measurement, conditional reasoning tests (James, 1998; James et al., 2005), which I will use to assess two factors of Big Five personality: Agreeableness and Extraversion. Lastly, I will investigate whether conditional reasoning tests (CRTs) can mitigate faking on personality tests and whether the ability to fake responses on these tests are related to type of personality construct.

CHAPTER II

PERSONALITY

Most research on personality in the Industrial and Organizational (I/O) psychology and management literature, particularly with respect to personality testing, has focused on the Big Five perspective of personality, a trait theory of personality. Allport (1937) pioneered the term trait to describe the unique, internal characteristics that people possess. The trait theory of personality is concerned with the structure and taxonomy of personality and sees personality traits as existing on a continuum from low to high (Campbell, 2008). Trait theory allows psychologists to describe people with respect to different dimensions and to study the relationship between possession of these traits and specific outcomes. The benefit of trait theory is that people can be compared based on their varying degrees of individual differences. However, the major deficit of trait theory is that it does not explain the underlying cause of personality (Campbell, 2008; McCrae & Costa, 1999).

The Big Five theory of personality describes personality along five main factors: Conscientiousness, Agreeableness, Extraversion, Neuroticism (within the normal range of personality), and Openness to Experience (Digman, 1990; Goldberg, 1992; McCrae & Costa, 1987). Conscientiousness is defined in terms of being responsible, dependable, achievement-oriented, careful, and planful. Agreeable people are courteous, flexible, good-natured, forgiving, softhearted, and tolerant. Extraversion relates to a person's sociability, gregariousness, assertiveness, talkativeness, and activeness. Neuroticism

refers to traits such as anxious, depressed, angry, insecure, worried, or emotional. Frequently, Neuroticism is described in terms of its polar opposite, Emotional Stability. Finally, Openness to Experience is described with traits such as intellectual, imaginative, cultured, original, and artistic. Part of the reason that the use of the Big Five to describe normal personality has been so popular among social scientists is that the taxonomy allows researchers and practitioners to quickly and easily describe people based on several broad traits and explore how these traits are related to several outcomes (Boyle, Matthews, & Saklofske, 2008). The Big Five theory of personality has also been found to be cross-culturally valid leading to an interest in its use for multinational organizations (Church & Lonner, 1998).

Based on meta-analytic research, several conclusions can be made regarding the validity of the Big Five as a predictor of work-related outcomes. Tett, Jackson, and Rothstein (1991) found a corrected validity of .24 between personality (comprised of the Big Five, Type A, Locus of Control, and Miscellaneous) measures and job performance (corrected for predictor and criterion unreliability). Numerous meta-analytic studies have investigated relationships between Big Five traits and various outcomes. The following specific relationships come from Barrick, Mount, and Judge, (2001) and Hough and Furnham (2003); two of the more seminal works in workplace personality psychology. Other meta analyses on the impact of personality on job performance have been conducted (e.g., Hurtz & Donovan, 2000; Judge, Rodell, Klinger, Simon, and Crawford, 2013), and validity coefficients are similar across these studies. Thus, it is

clear that the Big Five personality traits are useful, in varying degrees, in the prediction of performance and a good construct to use for this new measurement method.

Conscientiousness typically has the highest predictive validity. Meta-analytic correlations are about .22 for Conscientiousness and overall job performance and are consistent across many occupational types. Emotional Stability (normal range) is found to be a valid predictor of overall job performance across occupational types ($\rho = .13$) and may be particularly relevant for sales jobs ($\rho = .27$). The validity of Extraversion for overall job performance ranges between .10 and .15, and validities for jobs that have social requirements range between .18 and .22. Extraversion is also related to training performance ($\rho = .26$). Agreeableness and Openness to Experience validity estimates are smaller; the meta-analytic correlation between Agreeableness and overall job performance ranges from .07 to .13 and the validity for Openness to Experience and overall performance is the lowest at .07. Agreeableness and Openness have been found to be substantially related to specific outcome measures, however. Agreeableness is significantly related to performance in teams (.33) and Openness is significantly related to training performance (.33). A meta-analysis by Hurtz and Donovan (2000) found somewhat lower validities for the Big Five across multiple occupations and criteria. The values these authors obtained ranged from .07 to .22 (corrected for range restriction, sampling, error, criterion unreliability, and predictor unreliability).

Validities for the Big Five can be increased when predicting construct-congruent behaviors (Hogan & Holland, 2003). When measuring specific, construct-congruent behaviors, validities for these predictors range from .25 to .34. Also, combining all traits

to form a composite predictor can maximize validities particularly when predicting global outcomes (Barrick & Mount, 2005; Ones, Dilchert, Viswesvaran, & Judge, 2007; Ones, Viswesvaran, & Dilchert, 2005). Personality tests are also useful because they produce incremental validity over and above cognitive ability tests (Mount, Witt, & Barrick, 2000; McHenry, Hough, Toquam, Hanson, & Ashworth, 1990; Schmidt & Hunter, 1998). Ones et al. (2007) report that the incremental validity of personality scales over and above cognitive ability in predicting job performance is between .07 and .16. Unlike measures of cognitive ability, personality tests show little or no subgroup differences which means they are unlikely to result in adverse impact for protected groups (Hough, Oswald, & Ployhart, 2001).

Besides performance, Big Five personality predicts a number of other work-related outcomes and attitudes, such as leadership (Bono & Judge, 2004; Oh & Berry, 2009; Van Iddekinge, Ferris, & Heffner, 2009), job satisfaction (Judge, Heller, & Mount, 2002; van den Berg & Feij, 2003), organizational commitment (Erdheim, Wang, & Zickar, 2006), turnover (Salgado, 2002; Zimmerman, 2008), counterproductive work behaviors (Mount, Ilies, & Johnson, 2006) and training proficiency (Barrick & Mount, 1991; Dean, Conte, & Blackenhorn, 2006).

CHAPTER III

FAKING AND PERSONALITY TESTS

Concerns about faking on personality tests have been around for almost as long as personality tests themselves (Zickar & Gibby, 2007). Although some authors have downplayed the importance of faking in personality testing due to its minimal effect on criterion-related validity (e.g., Hough, Eaton, Dunnette, Kamp, McCloy, 1990; Ones, Viswesvaran, & Reiss, 1996), some real concerns still remain. Very few studies have actually used applicant samples, instead focusing on student and incumbent samples that may lack the same motivation to fake as job applicants (Hough et al., 1990; Viswesvaran & Ones, 1999). In addition, faking has an effect on the rank ordering of candidates when personality tests are used in top-down selection processes, resulting in a disproportionate number of those who fake securing the top slots (Arthur et al., 2001; Griffith, Chmielowski, & Yoshita, 2007). There are also concerns that individual differences in faking may result in adverse impact during the selection process (Hough & Oswald, 2008; Jackson, Ashton, & Tomes, 1996; Snell, Sydell, & Lueke, 1999). Therefore, although the overall criterion-related validity of the personality test may not be affected, the effects on individuals and the organization can be profound. In sum, psychologists should be concerned with faking on personality tests when used as part of the selection process, both from a scientific and practical standpoint. The following sections discuss these assertions in detail and outline how conditional reasoning tests can address faking concerns.

Previous Research of the Effects of Faking

Research has shown that people have the ability to fake on non-cognitive measures (Hough et al., 1990; Viswesvaran & Ones, 1999). Meta-analytic results of faking show that when instructed to do so, people can improve their scores on non-cognitive tests by half a standard deviation on average (Viswesvaran & Ones, 1999). Typical faking studies involve asking participants to complete the personality scale under an honest condition and a “fake good (or bad)” condition (Hough et al., 1990).

Although research shows that people can fake when instructed to do so, research is less consistent with respect to whether applicants actually fake in employment contexts (Griffith et al., 2007; Hough et al., 1990; Ones et al., 1996). Rosse, Stecher, Miller, and Levin (1998) found that job applicants were more likely than job incumbents to fake on personality tests, with 29% of job applicants scoring two standard deviations above the job incumbent mean. A meta-analysis by Birkeland, Manson, Kisamore, Brannick, and Smith (2006) investigated the effects of personality test faking in actual applicant samples. The authors found that applicants had larger standardized mean differences on four factors of the Big Five (d 's ranging from .11 to .45) than non-applicants. Agreeableness was the only factor that did not have significant mean differences. However, after examining job type as a moderator, the authors concluded that there were mean differences in faking on Extraversion and Agreeableness for those applying to sales versus non-sales jobs. Applicants applying for sales jobs were more likely to increase their Extraversion scores and to decrease their Agreeableness scores, presumably to match the characteristics that applicants thought were important for the

job for which they were applying. Therefore, although Agreeableness mean differences were not found to differ between applicants and non-applicants, there is still an important mean difference for Agreeableness for certain jobs.

Griffith et al. (2007) investigated whether applicants fake in selection contexts. Applicants completed a personality test as part of the selection process for a temporary employment agency. One month later, the applicants were asked to complete the personality measure two more times, one under an honest condition where applicants were assured that their responses would never be seen by employers and one under a “fake good” condition where applicants were asked to respond in a way that would make them most desirable to a potential employer. The results of study showed mean differences between the three response instructions such that the honest condition produced the lowest mean values, the applicant condition produced higher mean values, and the fake good condition produced the highest mean values. In addition, chi-square tests revealed that a significant number of applicants faked their responses on the test (between 22% and 49% depending on the rigidity of the definition used to categorize people as fakers). Griffith et al. (2007) also investigated the effect of applicant faking on their rank order. Under selection ratios of 50%, 20%, and 10%, the percentage of applicants who would not have been hired had their honest conditions been used would have been 31%, 33%, and 66%, respectively. In sum, faking among applicants can have a detrimental effect on the applicants not selected into organizations. Another unique contribution of this paper is that it investigates an actual applicant group as opposed to student or incumbent groups. It is important to study faking in applicant samples

because applicants have a high motivation to fake and this motivation may be difficult to reproduce in student or incumbent samples.

Outcomes of Faking on Test Validity

Research on the effect of faking on validity has also been mixed (Griffith, 1998; Ones et al., 1996; Stark, Chernyshenko, Chan, Lee, & Drasgow, 2001). An oft-cited study by Ones et al. (1996) found that partialling out social desirability from the personality and performance relationship resulted in no effect on criterion-related validity. The authors asserted that faking on personality tests posed no threat to the use of personality tests in employment contexts. However, Ellingson, Sackett, and Hough (1999) found that similar to the effects of faking on criterion-related validity, faking does negatively impact the construct validity for personality tests in laboratory faking studies, but not in real-world settings.

Monte Carlo studies have found that faking can dramatically alter the rank ordering of applicants and can decrease mean validities (Zickar & Drasgow, 1996). Other studies also reported that faking is problematic for hiring decisions, particularly when selection ratios are low (Rosse et al., 1998) and that criterion-related validity between personality scores and job performance were lower for those who scored in the upper range of the personality test values and was negative for top scorers (Haaland & Christiansen, 2002).

Individual Differences in Faking

Jackson et al. (1996) argue that faking is a function of personal, situational, and motivational factors and the ability to fake is an individual difference in and of itself.

This leads to a disparity between people who fake and those who do not, which may result in negative selection outcomes for those who do not fake, particularly in cases where the number of applicants is greater than the number of available positions and when top-down selection is used (as is true in many selection contexts).

Faking on personality tests contains three components: whether a test taker has the ability to fake, whether they have the opportunity to fake, and whether they have the motivation to fake (Tett, Freund, Christiansen, Fox, & Coaster, 2012). Each of these components can be affected by individual differences, which may result in differential prediction for protected groups (Snell et al., 1999). Research has shown substantial subgroup differences in scores on cognitive ability tests based on race (Hough et al., 2001). It has been argued that cognitive ability may be related to test taking strategy, which may influence the ability to fake on noncognitive tests (Snell et al., 1999). If this is the case then differences in faking may lead to adverse impact for protected groups. Research has found differences for sex and age with respect to the motivation to fake (Graham, Monday, O'Brien, & Steffen, 1994; Newstead, Franklyn-Stokes, & Armstead, 1996). While personality tests themselves have been purported to result in little to no adverse impact (Hough et al., 2001; Ployhart & Holtz, 2008), differential prediction may occur in selection contexts due to group differences in the ability and the motivation to fake. This could result in adverse impact for protected groups, particularly if top-down selection procedures are used.

In sum, previous research has shown that faking can pose a threat to the validity and adverse impact of personality tests when they are used in selection contexts. These

threats are cause for concern for organizations desiring to use personality assessments as part of their selection procedure. A number of strategies have been advanced as ways to ameliorate the negative outcomes of faking. These strategies are discussed further in this chapter.

Social Desirability/Impression Management/Self-Deception

Meehl and Hathaway (1946) first introduced the concepts of conscious and unconscious faking, known as faking and self-deception, respectively. Response distortions can occur when one makes a motivated effort to distort responses (faking) whereas self-deception involves people who believe they are honestly responding even though their responses do not match objective personality (Ones et al., 1996; Zickar & Gibby, 2007). Another term found in the literature is social desirability. Paulhus (2002) describes socially desirable responding as the tendency to give overly positive self-descriptions. It is generally believed that socially desirable responding consists of two facets: self-deception and impression management (synonymous with faking).

Reducing the Impact of Faking

A number of solutions have been suggested as means to curtail the preponderance of faking or to reduce the impact of faking on personality tests (Arthur & Glaze, 2011; Hough, 1998). These methods fall into two general categories: methods used to detect faking on personality tests and methods used to deter test takers from faking (Arthur & Glaze, 2011; Glaze, 2012). Techniques such as score comparison and verification testing, use of lie scales, response patterns, and response latencies comprise the detection category. The deterrence category involves techniques such as forced-

choice responding, empirical keying, verification and threats, elaboration, profile matching, and nonlinear modeling. These techniques are briefly described below. For a summary of these strategies, see Table 1.

Detection- Lie scales. One method to detect faking involves developing lie scales that are designed to tap into individual differences in the proclivity to fake. Lie scales typically ask test takers to agree or disagree with statements that elicit socially desirable responding (Crowne & Marlowe, 1960; Hough, 1998). Then, by comparing the responses of individuals under faking and honest conditions, faking can be detected. These scales can be interlaced within the personality measure or administered separately.

The argument could be made that an effective way to control for the negative effects of social desirability is to correct applicant test scores before making hiring decisions. Lie scales have been used to correct personality test scores (Meehl & Hathaway, 1946). Assuming these corrections could be applied in a fair and consistent manner, the need for new personality tests to circumvent the faking issue would be unnecessary. Considerable research has been conducted on the use of social desirability scales to correct for faking (Burns & Christiansen, 2006; Goffin & Christiansen, 2003). Although many practitioners believe that correcting for social desirability can improve the validity of personality tests (Burns & Christiansen, 2006), research has shown that these corrections only have a negligible effect on the criterion-related validity, implying that their use is inconsequential (at least when rank order selection is not used; Ones et al., 1996). Moreover, applying social desirability corrections for faking has been found to reduce the construct validity of personality scales (Nicholson & Hogan, 1990). Social

desirability has been found to be related to real differences in Emotional Stability ($\rho = .37$ for self-ratings of personality and $.18$ for other's ratings) and Conscientiousness ($\rho = .20$ for self, $.13$ for other), so partialling out the effects of social desirability results in a reduction of the true variance in personality scores (Ones et al., 1996). In addition, social desirability, as measured by traditional social desirability tests, may not fully capture the behavior exhibited by job candidates in the real world (Kluger & Collela, 1993; Ones et al., 1996; Paulhus, 1984). Applicants may be motivated to respond to personality tests in ways that are consistent with the job, but are not socially desirable. For instance, applicants for sales jobs would not want to seem overly agreeable, lest they be seen as pushovers.

Detection- Response patterns. Test administrators can also examine the pattern of responses supplied by test takers to identify possible faking. Early methods involved identifying test respondents who selected answers in the extremes of the scale more frequently than normal (e.g., Humm & Wadsworth, 1934). Many current, commercially-available personality scales include response styles in reports such as the extent to which test takers agree (acquiescence) or disagree (nay-saying) with test statements regardless of content (e.g., Guilford-Zimmerman Temperament Survey; Guilford, Zimmerman, & Guilford, 1976; NEO-PI-R; Psychological Assessment Resources, Inc., 2000). While response pattern analysis is able to identify erratic or biased responding, it is unclear how test administrators should utilize this information. Similar to lie scales, legal and ethical challenges emerge if test taker scores are corrected or disqualified during the application process.

Detection- Response latencies. Based on findings that demonstrate that individuals take longer to respond than people who are responding honestly (Holden, 1998; Vasilopoulos, Reilly, & Leaman, 2000), it has been posited that a way to detect faking is by measuring the amount of time between the presentation of the item and the response to the item (response latency) . Research on the effectiveness of this method for detection of faking has been mixed, however. Although McDaniel (1990) found slower responding for test takers faking an integrity test compared to those who responding honestly, other research indicate no difference in the response latencies of test takers under honest and faking conditions (Kluger, Reilly, & Russell, 1991; McManus, 1990, Vasilopoulos, et al., 2000). Inconsistencies in results may be due to item characteristics and individual differences impact response latencies (Holden, Fekken, & Cotton, 1991). Another factor involving the use of response latencies for detection is the requirement of computer-administered tests. Although the use of technology-enabled assessment has become increasingly commonplace (Tippins et al., 2006), certain environmental obstacles (e.g., onsite testing at an oil refinery) may prohibit its use.

Summary of detection methods. Although a number of strategies have been suggested as a means to detect faking, they all raise the question of what to do when fakers are identified. As mentioned in the section on lie scales, the test scores of those identified as fakers can be statistically corrected. Alternatively, those identified as fakers can be removed from the applicant pool altogether. Removing applicants from the selection process has not been found to affect criterion-related validities (Hough,

1998). However, other researchers have called into question the efficacy of such statistical control methods (Ellingson et al., 1999; Goffin & Christiansen, 2003; Ones et al., 1996). Not to mention, the practical impact of corrections or eliminations may have a pronounced effect on adverse impact or perceived test fairness.

Empirical keying. In addition to detecting individuals who fake on personality tests, other precautions can be taken to reduce faking on tests. For example, empirical keying, a method by which items or item responses are scored according to their relationship with a criterion measure is sometimes utilized to mask responses that are socially desirable (Hogan, 1994). This technique is most frequently used with biodata measures but has also been used for situational judgment tests (Bergman, Drasgow, Donovan, Henning, & Juraska, 2006; Mumford & Owens, 1987). Research on this method suggests that, although it may reduce the impact of faking, it does not eliminate it (Kluger et al., 1991).

Warnings, verifications, and threats. Other methods to control faking on personality tests involve creating testing conditions that foster honest responding. Test administrators can convince test takers that it is not in their best interest to distort answers, warn against purposefully distorting answers, and threaten test takers with negative consequences of distortion (Hough et al. 1990; Ones et al., 1996). Early attempts to control faking often directly asked applicants to respond honestly. Tests themselves can contain warnings that answers can be verified or test takers can be warned if responses are inconsistent. Research has been mixed with respect to the usefulness of these methods (Dwight & Donovan, 2003; Meehl & Hathaway, 1946). For

the response verification technique, stronger correlations were found between personality and cognitive ability and response latencies were more exaggerated when warnings were present suggesting that such warnings increase the complexity of the tests (Vasilopoulos, Cucina, & McElreath, 2005).

Elaboration may also help deter faking by asking test takers to expand on their responses on some or all items. It is posited that test takers who are contemplating faking on a test item will be less likely to do so if they know they must also fabricate an elaboration (Arthur & Glaze, 2011). However, this strategy may produce unintended consequences when test takers are required to elaborate only when certain response options are endorsed; test takers may refrain from selecting options that require greater effort. Schmitt et al. (2003) found that although elaboration does not affect correlations between social desirability and responses, test scores are much lower under elaboration conditions than nonelaboration conditions.

Profile matching and nonlinear modeling. Profile matching is an additional way to mitigate the negative impact of faking. Profile matching involves assessing the match (or mismatch) between test taker personality profiles. These profiles consist of the compilation of scores for multiple personality constructs. Profile matching can be used within a selection context by comparing an applicant profile to the profile of an “ideal” candidate (Arthur & Glaze, 2011). Profile matching involves the combination of two profiles into a single score that represents their overall congruence (Edwards, 1993; also known as similarity, fit, or agreement). Underlying profile matching is acknowledgement that the specified relationships in profiles are nonlinear (Arthur &

Glaze, 2011). Research has begun to support the notion that at least some personality constructs have a nonlinear relationship to performance (Arthur et al., 2001; Waller, Tellegen, McDonald, & Lykken, 1996).

Similarity in profiles can be indicated through correlations between profiles or the sum of differences in profiles. Research on the efficacy of profile matching has been sparse (Glaze, 2012). However, the typical way that profile matching is utilized in the literature results in several drawbacks (Edwards, 1993). Profile matching combines several components into a single score, making interpretation conceptually ambiguous; it is unknown which element of the profile contributes to the differences. Sum of differences indices can overlook important information concerning the absolute level (i.e., different scores can be of equal distance from the comparison score yet differ in their placement on the scale) and, often, the directionality (i.e., different scores can be of equal distance from the comparison score yet positive or negative in comparison) of the difference. However, this drawback can be avoided by using different decision rules. Correlational indices can omit information about the magnitude of the difference between profiles.

Several best practice guidelines have been advanced with profile matching. Stating the aims of the project in specific, rather than general terms and focusing on specific dimensions as opposed to overall profiles may alleviate concerns related to ignoring information. Multi-item, as opposed to single-item measures should be used and profiles should be comprised of normative instead of ipsative measures. Lastly, congruence should be analyzed using polynomial regression in order to avoid

amalgamating measures into a single score. However, these guidelines still exhibit limitations (Edwards, 1993; Edwards & Parry, 1993). It may be impractical or undesirable to separate measures within profiles and reliabilities may be low if the original measures are specific due to the increase in specific-item variance above common-item variance. In reference to the polynomial regression recommendation, residual degrees of freedom will be reduced as the number of profile components increases. Also, because of the exploratory nature of the process, the methodology used in polynomial regression may result in capitalization on chance and arbitrarily ordered variables in the equation. The large number of significance tests required for polynomial regression is likely to inflate Type I error rates and any curvilinear or interaction terms may be difficult to interpret.

Test methodologies. A number of testing methodologies have been advanced as resistant to faking. Biodata, situational judgment tests, and structured interviews have been advanced as ways to reduce faking compared to traditional Likert-type personality tests (Cascio, 1975; McCarthy, Van Iddekinge, & Campion, 2010; Weekley & Ployhart, 2006). However, the usefulness of these testing methodologies as a way to reduce faking has been called into question (Hooper, Cullen, & Sackett, 2008; Levashina & Campion, 2006; McFarland & Ryan, 2000; Ramsay, Schmitt, Oswald, Kim & Gillespie, 2006).

Forced-choice formatting for personality tests has been advocated as a way to reduce faking by asking test takers to choose between options that are equally socially desirable (Edwards, 1957). Forced-choice tests suffer from several drawbacks (Zickar &

Gibby, 2007). First, forced-choice options are difficult to create because test writers must develop options with equal valence. Also, respondents often dislike making the difficult choices necessary in forced-choice formats. This could be especially problematic for the face validity of forced-choice formats. There are three potential outcomes of lower face validity for organizations (Chan, Schmitt, DeShon, Clause, & Delbridge, 1997; Smither, Reilly, Millsap, Pearlman, & Stoffey, 1993). Lower face validity may impact the organizational attractiveness of an organization leading to changes in applicants' likelihood of seeking or accepting job offers, particularly when the job market is favorable to employees. Lower face validity may also be related to increased likelihood of litigation or decrease in the success of the legal defense of the selection procedure. Face validity can also have an impact on the validity and utility of a selection procedure due to its effect on test-taking motivation and loss of qualified applicants. Also, forced-choice formats result in ipsative data, making comparisons between individuals less meaningful (Meade, 2004). Lastly, research indicates that people are able to fake forced-choice tests (Waters, 1965).

In sum, there have been many attempts to reduce faking and/or its effect in testing. However, many of these have had little success at best and are often costly to organizations or test takers. Therefore, it is necessary to explore alternative strategies that attempt to make faking an irrelevant issue altogether. Implicit tests that are purported to measure personality at the subconscious level bypass the ability of test takers to fake. Conditional reasoning tests are argued to be the implicit test that may be of great benefit to organizations.

Table 1

Summary of Strategies Identified to Prevent or Reduce the Negative Impact of Faking

Strategy	Description	Effectiveness
Lie Scales	<ul style="list-style-type: none"> Measures designed to tap into proclivities to fake Can be used to detect faking or correct personality test scores 	<ul style="list-style-type: none"> Have the ability to detect faking Little improvements in criterion-related validity when used for corrections Reduces construct validity when used for corrections May result in legal/ethical problems if scores are corrected
Response Patterns	<ul style="list-style-type: none"> Investigation of a test taker's pattern of responses to detect faking 	<ul style="list-style-type: none"> Have the ability to detect faking Little guidance given on how to use to correct for faking May result in legal/ethical problems if scores are corrected
Response Latencies	<ul style="list-style-type: none"> Measurement of the amount of time it takes a test taker to respond to an item Argued that those who fake are likely to take longer to respond to items 	<ul style="list-style-type: none"> Research mixed with respect to ability to detect faking Requires use of computer-administered tests in order to measure May result in legal/ethical problems if scores are corrected
Empirical Keying	<ul style="list-style-type: none"> Utilizing items or item responses on a test that have particular relationships with various criteria to mask social desirability 	<ul style="list-style-type: none"> Reduces, but fails to eliminate faking

(table continued)

Table 1 Continued

Strategy	Description	Effectiveness
Warnings, Verifications, and Threats	<ul style="list-style-type: none"> • Cautioning test takers that faking may be detected negative consequences may occur if faked • Tries to convince test takers to respond honestly 	<ul style="list-style-type: none"> • Research mixed • May increase complexity of test • May reduce test scores when certain methods are used
Profile Matching and Nonlinear Modeling	<ul style="list-style-type: none"> • Comparing scores on sets of personality constructs between individuals (e.g., applicant and ideal employee) to determine the amount of congruence between the two 	<ul style="list-style-type: none"> • Research is sparse on profile matching • Combination of scores may result in conceptually ambiguous information • Methods exist to reduce drawbacks of profile matching but these methods may have negative statistical and practical implications
Test Methodologies for Deterrence	<ul style="list-style-type: none"> • Creating test or item response formats that discourage faking 	<ul style="list-style-type: none"> • Test methodologies such as biodata, situational judgment tests, and structured interviews as well as forced-choice formats have been found to be susceptible to faking • Often difficult to develop • Forced-choice formats often result in negative applicant reactions • Forced-choice formats only result in ipsative data

CHAPTER IV

CONDITIONAL REASONING TESTS AND THE SOCIAL COGNITIVE THEORY OF PERSONALITY

Implicit personality tests attempt to circumvent the faking issue by measuring implicit personality. Implicit personality occurs outside of a person's awareness (Epstein, 1994; Mierke & Klauer, 2003; Schmukle & Egloff, 2005; Wilson, Lindsay & Schooler, 2000). Because this component of personality occurs outside a person's awareness, neither accurate self-insight nor deliberate misrepresentation should affect an individual's scores on implicit tests of personality (Robinson & Neighbors, 2006). There are a number of implicit tests that have been designed to tap into subconscious constructs (e.g., the Implicit Association Test, the Thematic Apperception Test, and Rorschach). One such test is the conditional reasoning test.

Conditional reasoning tests (CRTs) are a relatively recent approach of implicitly measuring personality traits (James, 1998; James et al., 2005; LeBreton, Barksdale, Robin, & James, 2007). CRTs are based upon "the judgments, explanations, and theories people have about the causes and effects of their own behavior and the behavior of others in social environments" (James & Mazerolle, 2003, pp. 3-4). Unlike traditional self-report personality tests, which typically derive from the trait perspective of personality, CRTs utilize social cognitive theory of personality to identify people with particular personality traits.

Social Cognitive Theory of Personality

Social cognitive theory of personality seeks to understand the person as a whole and both the stable and dynamic nature of personality in different contexts. Cervone, Shadel, and Jencius (2001) emphasize that a person's experiences and personality characteristics shape their interpretation of the world and this in turn affects their behaviors. One type of social cognitive theory of personality is the cognitive-affective processing system theory (CAPS) which states that things like a person's abilities, attitudes, and emotions interact with the environment to predict stable patterns of behavior (Mischel & Shoda, 1995; Mischel, Shoda, & Mendoza-Denton, 2002). For example, a person who is talkative and outgoing when in the presence of good friends may be less talkative and outgoing when meeting people for the first time. Following this line of reasoning, even relatively stable cognitions and behaviors are influenced by the situation.

Rationalizations are another part of social cognitive theory. Mischel (1969) argues that people want to see continuity between the way they think they are and the way they actually behave. There is a need to maintain the whole even when engaging in seemingly separate behaviors. When individuals engage in behaviors that do not match their attitudes or values, they are likely to change their cognitions instead of their behavior because they are unable to change past behavior (Festinger, 1957; Festinger & Carlsmith, 1959). By engaging in rationalizations, people can provide explanations for their behaviors so that their behaviors seem to match with the way they think.

One's thinking, emotions, and actions are derived from one's subjective interpretation of the world, the self, and others (Cervone, 2008). These cognitions, in turn, affect the behavior of people. James and colleagues argue that people have a need to view their behaviors as rational as opposed to irrational and they frame and analyze the world differently in order to match the world with these views (James, 1998; James & Mazerolle, 2003; LeBreton et al., 2007). In other words, people want to believe that their behaviors are logical and sensible, so they rationalize behaviors in a manner consistent with their worldview. It is believed that these rationalizations are based on people's personalities (James & LeBreton, 2012). The purpose of rationalizations is to convince oneself and others that their actions and cognitions are in unison (Allport, 1937). No one wants to admit that they may be irrational (or in some cases even unethical), so they justify their behaviors to not only convince others that their behaviors are just, but to ease the dissonance between their thoughts and their actions (Festinger, 1957). It is a self-protective process, and because people receive rewards (e.g., social approval, attenuation of distress) from engaging in these cognitive ploys, it reinforces the behavior and leads naturally to the tendency to engage in them in the future.

Comparison of Trait and Social Cognitive Theories of Personality

Social cognitive theory of personality brings an added benefit to the measurement of traits in terms of understanding the underlying mechanisms in shaping behavior. Self-reported traits are often used to predict the behaviors they are intended to describe, resulting in tautology (Cervone & Shoda, 1999). Social cognitive theorists argue that it is important to understand the theoretical underpinnings of personality in

order to fully comprehend the relationships of personality to various outcomes (Ozer & Reise, 1994). These underlying mechanisms allow researchers to have a better understanding of the person as a whole. Allport and Allport (1921) argue that traits represent a superficial understanding of a person's personality. Although outward expressions of personality traits are important, they are but one aspect of a person's personality. A deeper, less apparent component of personality also exists, relating to the underlying causes of personality and greatly affects the way personality manifests itself in the individual (Allport & Allport, 1921). For instance, while it is true that a person who finishes their work on time would be described as having high Conscientiousness, they may engage in this behavior for a variety of reasons including good habits learned from parents, compensation for bad habits, or a need to be submissive to the demands of others. Allport and Allport (1921) argue that these underlying causes determine the intensity of the personality trait being exhibited and this component is overlooked when simply examining the traits of individuals. Social cognitive theory addresses these concerns by incorporating the influence of the environment and the individual's perception of the situation. This discussion is not intended to devalue the importance of trait theory in psychology. As mentioned above, trait-based measures of personality are valid, reliable, and can be used to predict a wide variety of trait-relevant behaviors. Instead, social cognitive theory is seen as an explanatory mechanism of trait theory; it describes how traits come to exist.

CHAPTER V

CONDITIONAL REASONING TESTS IN PRACTICE

Conditional reasoning tests (CRTs) incorporate social cognitive theory of personality into personality measurement by tapping into the rationalizations that people use to make sense of their own behavior. This method of measurement allows researchers to obtain a more comprehensive view of the individual rather than trait-based tests alone. The rationalizations people give for their behaviors represent unconscious biases in the interpretation of events and are known in the CRT literature as justification mechanisms (JMs). JMs are implicit; people are unaware that their own biases influence their reasoning (James, 1998; James & Mazerolle, 2003). CRTs also capture contextual components of personality. CRTs are designed to elicit responses based on the justification mechanisms people give to rationalize their behaviors. This is a large part of the social cognitive basis of personality, leading to a different measurement of personality than trait-based measures.

People try to enhance the rational appeal of their behaviors by framing the situation in ways consistent with their personality; that is, they engage in implicit reasoning biases. For example, people with different personalities use different adjectives to describe a given situation; they make different attributions regarding their behavior and the behavior of others and assign different probabilities to particular outcomes (James & Mazerolle, 2003). These are all JMs for a particular personality trait. With respect to aggression, James (1998) argues that someone who is aggressive

tends to view their aggressive behaviors as justified for several reasons (e.g., they see themselves as victims of oppression by a powerful other, they have a tendency to see the actions of others as hostile, and they prefer retaliation over reconciliation).

The process by which people invoke a particular JM due to their personalities is termed conditional reasoning. Conditional reasoning tests capitalize on this process by assuming that people will differentially respond to personality test questions based on their personality trait standings because they will interpret the same event differently due to the influence of their justification mechanisms. For example, conscientious people perceive following rules and obeying others as positive because it is the responsible thing to do in a social world. Those who are low in Conscientiousness perceive following rules and obeying others as negative because these are seen as an impediment to their autonomy. In the previous example, the justification mechanism is the extent to which following rules is seen as an impediment to an individual's autonomy. CRTs are designed to tap into these differences in JMs.

In general, CRTs are constructed so that they appear to be an inductive reasoning test. Test takers are instructed to read a brief paragraph and then choose the most logical option based on the information given. Two options are structured around the JMs associated with opposite poles of the personality trait. The other options are nonsensical given the information in the stem and are used primarily to make the measure face valid. Test takers endorse the option that is consistent with their own conditional reasoning (see LeBreton et al., 2007 for an example Aggression CRT item).

CRTs are scored such that a test taker receives one point for selecting a trait-congruent response and loses one point for selecting the trait-incongruent option. The test taker receives no points for selecting illogical options. Thus, the range of scores for a particular item can range from -1 to +1. Scores are then summed across items to determine a total scale score, with higher scores indicating higher levels of the trait.

The purpose of the illogical items is to reinforce the appearance of an inductive reasoning problem. However, the question has been raised about the impact of these illogical options on CRTs. Although little data has been published on the frequency of people selecting illogical responses, James et al. (2005, p. 77) report most respondents choose responses related to JMs. The development of illogical options is given careful consideration in the test development process to reduce the superfluous impact of these options. LeBreton et al. (2007) emphasize that CRT distractor options are created to be clearly illogical and the CRT-A was reviewed by a logician to ensure that items were logically sound. Because of these precautions, less than 5% of respondents chose illogical items over the course of thousands of test administrations (James, 2005; LeBreton et al., 2007). The current study will report the number of illogical responses chosen by participants in order to more fully investigate this issue.

Validity of Conditional Reasoning Tests

James et al. (2005) found validity estimates for the Aggression CRT (CRT-A) ranging from .32 to .64 with an average validity coefficient of .44 (corrected for dichotomization of criteria). These estimates are based on the criteria of job performance and aggressive and counterproductive behavior including lack of

truthfulness about extra credit, absences, conduct violations, attrition, theft, and hard fouls in intramural basketball games. These values suggest that a benefit of CRTs may not only be a reduction in faking due to the implicit nature of the test but also an increase in the ability to measure personality. However, a recent meta-analysis of the Aggression CRT (Berry, Sackett, & Tobares, 2010) found that validity estimates are more likely in the range of .14 to .16 (depending on criteria) but may be as high as .24 to .26 when predicting continuous criteria, similar to traditional, Likert-type personality tests.

Although CRT items appear to be logical reasoning problems, the relationship of cognitive ability and the CRT-A has been consistently found to be nonsignificant (James et al., 2005; LeBreton et al., 2007). Correlations between the CRT-A and cognitive ability (ACT scores) across multiple studies range from $-.08$ to $.06$ (all nonsignificant; $N = 95-832$). The CRT-A often has low and nonsignificant correlations with self-report measures of personality. James et al. (2005) investigated the correlations between scores on an Aggression CRT and several self-report measures of Aggression including the Personality Research Form (PRF), the NEO-PI-R, and the aggression questionnaire. Correlations between the Aggression, Dominance, and Impulsivity subscales of the PRF ranged from $.05$ to $.14$ (nonsignificant; $N = 60$). Correlations between the Aggression CRT and the NEO-PI-R were $.002$ (nonsignificant; $N = 191$) and $.26$ ($p < .05$; $N = 225$) for the Angry Hostility subscale and $-.18$ ($p < .05$; $N = 225$) for the Dutifulness subscale. Lastly, the relationship between the aggression questionnaire and the Aggression CRT was $.24$ ($p < .05$; $N = 95$). The lack of substantial overlap may not indicate absence of convergent validity, however. James et al. (2005) argue that explicit and implicit

measures of personality tap into different aspects of personality and, therefore, should not be expected to produce high correlations. Indeed, relatively low correlations are frequently found between explicit and implicit measures in the extant literature (Bornstein, 2002; Greenwald & Banaji, 1995; McClelland, Koestner, & Weinberger, 1989). In order to determine the relative proportion of R^2 attributable to the conditional reasoning test or self-report measures, a dominance analysis was performed (James et al., 2005). The contribution of the Aggression CRT to the prediction of aggressive behavior predicted by personality was 83% for lack of truthfulness about extra credit, 78% for student conduct violations, 72% for theft, and 74% for hard fouls in basketball. In comparison, the relative importance of self-report measures in the prediction of aggressive behaviors ranged from 1% to 28%.

The current study investigated the validity of a CRT for measuring Agreeableness and Extraversion. For the test to have any utility in practice, it is necessary to ensure that these tests are in fact measuring what their intended constructs are and/or they predict important outcomes. Also, due to the onerous development process involved with conditional reasoning tests and the increased time required to administer the measure, it is important to compare their validity to Likert-type personality tests. There are a number of ways to compare the validity of one test to the validity of another test. Two options will be examined as part of this study. First, zero-order correlations between the test and construct-relevant outcomes should be present for the CRTs as well as the traditional personality tests. Validity coefficients should be of roughly the same magnitude between the two tests. In addition, a rigorous test of

validity will be conducted to determine if the CRT can provide any more explanation of variance than the traditional personality tests do. If evidence of the incremental validity of CRTs over and above traditional personality tests exists, then there would be ample evidence that CRTs are superior to traditional tests. Therefore, the following hypotheses are offered:

Hypothesis 1: Traditional, self-report personality tests for Agreeableness and Extraversion will be positively correlated to construct-relevant criteria.

Hypothesis 2: CRTs for Agreeableness and Extraversion will be positively correlated to construct-relevant criteria.

Hypothesis 3: CRTs for Agreeableness and Extraversion will have incremental validity in the prediction of construct-relevant outcomes over and above traditional tests of these constructs.

CHAPTER VI

JUSTIFICATION MECHANISMS OF EXTRAVERSION AND AGREEABLENESS

Research on the trait theories of personality, such as the Big Five, has largely focused on the description of the traits as opposed to underlying mechanisms. Therefore, it was necessary to undertake a review of the literature from the inception of these traits to have an understanding of the justification mechanisms people use to rationalize their behavior. According to social cognitive theory of personality (Bandura, 1986), the underlying mechanisms of personality are unique to the individual, based on their past experiences. However, research has identified several common themes upon which these personality traits have been built (Allport & Allport, 1921). These serve as the justification mechanisms on which the current CRT items will be based.

Before discussing the justification mechanisms (JMs) for both Extraversion and Agreeableness, it is important to understand how personality forms and what gives rise to the rationalizations for behavior that determine what each construct's JM will be. Based on a review of several philosophical, sociological, psychological, literary, and religious conceptualizations, Allport (1937) defined personality as “the dynamic organization, within the individual, of those psychophysical systems that determine his unique adjustments to his environment” (p. 48). Allport (1921; 1924; 1937) recognized the importance of the environment, and an individual's response to it, in the shaping of personality. Personalities form from the multitude of experiences to which people have

been exposed. People are born with a temperament and this temperament combines with influences from the environment to form a person's personality (Deal, Halverson, Havill, & Martin, 2005). The behaviors that have proven adaptive to the environment in the past combine to become personalities; these behaviors are indirect signs of personality (Mischel, 1972).

Research has shown that infants possess a number of innate temperaments that lead them into particular environments where temperament-consistent behaviors can be reinforced (Martin, Wisenbaker, & Huttunen, 1994; Rothbart, Ahadi, Hershey, & Fisher, 2001). For example, infants who are low in sociability tend to find social situations intimidating and wish to avoid them. These infants are more likely to engage in behaviors that are inwardly focused. From an adaptive standpoint, these types of behaviors serve the function of buffering the individual from social situations, while reducing the individual's discomfort and stress, and are therefore likely to be repeated in the future (Thorndike, 1927). Allport (1937) affirmed that this process is unique to each individual; things that may seem maladaptive to one person can be seen as adaptive to another.

Although these responses transpire because they were adaptive in the past and thus reinforced, over the course of time, they become habits to the individual and eventually become integrated as personalities. Allport (1937) argued that personality begins at birth, although babies do not innately have personalities when they are born. In a process called differentiation, babies exhibit random actions and predetermined reflexes to generate individual skills. These skills are maintained through differences in

sensitivity to the external world and innate drives such as hunger and thirst to produce individual differences in temperament and potential for adaptive behavior. For example, an infant, through random motor movement can eventually become skilled at producing different facial expressions. In addition, infants are especially sensitive to environmental stimuli (Parry, 1972) and are thus likely to use their newly acquired skills to better adapt to it. The facial expressions that develop as an infant could be further refined through interactions with the environment. If these facial expressions happen to produce an initial positive reaction from the mother, the infant may further refine facial movements toward a specific expression, such as smiling. Through a process called integration, Allport (1937) believes that conditioned reflexes (such as the smiling mentioned above) become habits, or integrated systems of conditioned responses. These habits are then further environmentally conditioned such that particular situations (and situations similar to it) induce these habits naturally. For example, smiling may produce positive reactions not only from the mother but also other people whom the individual encounters. Therefore, the individual learns to smile when meeting new people for the first time because it has been adaptive in the past, becoming a habit. Finally, through further adaptive interaction with one's own environment, the integration of several habits forms the basis of traits. Perhaps an individual not only smiles in response to meeting someone for the first time but also engages in small talk and listens to what the other individual has to say. From another person's point of view, it may seem as though this individual is friendly or outgoing but it is really an integrated set of habits, which have allowed the individual to adapt to his or her environment.

Extraversion Justification Mechanisms

It is believed that Introversion and Extraversion arise from adaptations made to one's social environment at a young age (Allport, 1921). People are inclined to repeat behaviors that they find rewarding (Thorndike, 1927) and different personalities arise because different people find different situations rewarding. For example, one person may find social interactions to be rewarding because they can gain approval from others. However, if a person is ignored or teased by others they may find the social world to be intimidating and choose instead to focus inward, engaging in a marked fantasy life characterized by high imagination and daydreaming. By exploring the underlying differences between these two groups, a list of justification mechanisms can be determined. The following justification mechanisms for Extraversion were obtained through a literature review of seminal work in the field of personality research and theory. This section will explain the findings of the literature review and describe the justification mechanisms in which people with Extraversion and Introversion engage.

High versus low arousal. Carl Jung introduced the terms Extraversion and Introversion when he was examining personality types in abnormal psychology (Wilt & Revelle, 2009). However, Hans Eysenck found that Introversion and Extraversion had a biological basis related to the excitation and inhibition in the brain (Eysenck, 1967). Introverts had lower thresholds for activation than extroverts, which would lead introverts to perform better than extroverts in low arousal conditions and extroverts to perform better than introverts in high arousal conditions, thus avoiding under or over arousal. In addition, Eysenck believed that in conditions of moderate arousal, extroverts

should act more frequently and quickly in order to increase their general level of arousal. Eysenck's arousal theory has received support (Matthews & Gilliland, 1999); introverts are more likely to feel aroused than extraverts, especially in the morning.

As an alternative to arousal theory, Gray (1970) introduced the reinforcement sensitivity theory to explain Introversion and Extraversion. The reinforcement sensitivity theory argues a psychophysiological cause for Introversion and Extraversion through the behavioral approach and behavioral inhibition systems. Gray argued that sensitivities in these areas lead to either impulsivity (behavioral approach system, associated with Extraversion) or anxiety (behavioral inhibition system, associated with Introversion). Based on the reinforcement sensitivity theory, extraverts should be quicker to condition than introverts because they are more sensitive to reinforcers. In addition, extraverts should have higher positive affect than introverts. Research has supported both hypotheses; extraverts possess higher positive affect than introverts and extraverts condition to reinforcers more quickly (Matthews & Gilliland, 1999).

High versus low positive affectivity. In general, Extraversion is related to state and trait tendencies to experience positive affect (happiness and excitability; Watson & Clark, 1997; Wilt & Revelle, 2009). Extraverts have a lower threshold for experiencing positive affect than introverts and extraverts require less stimulation than introverts to feel positive affect (Gross, Sutton, & Ketelaar, 1998). Although one may assume that extraverts have greater positive affect than introverts because they spend more time in social situations, research has not overwhelmingly supported this assertion. Research suggests that extraverts are happier than introverts in both social and nonsocial

environments and that introverts do not necessarily spend less time in social situations (Wilt & Revelle, 2009).

Objective versus inner worlds. Allport (1921) describes Introversion and Extraversion in terms of the internal versus the external world. Although this is a rudimentary definition of Introversion and Extraversion, it provides important insight into a potential component of Introversion and Extraversion. The introvert views the external world as lacking in some form and instead prefers to focus inward into an imaginary world where experiences can be rich and rewarding. The extravert finds the social world more rewarding and finds little practicality in the inward self. Creativity for the introvert and realism for the extrovert allow the individual to adapt to his or her environment.

Confidence versus embarrassment. Allport and Allport (1921) describe extroverts as ones whose “mental images, thoughts, and problems find ready expression in overt behavior” (p. 12). In other words, an extravert speaks his or her mind without worrying what others think about their thoughts; they have nothing to hide. An introvert “dwells largely in a realm of imagination, creating inwardly a more desirable ideal world rather than adjusting himself outwardly to the real one” (p. 12). Introverts are self-searching and may be afraid of exposing their vulnerabilities when expressing themselves (i.e., are sensitive to social situations and are afraid of embarrassing themselves).

Expansion versus reclusion. It is necessary to discuss some traits that may be components of Introversion and Extroversion in order to fully understand the construct.

Dominance (also called ascension) and submission are two personal characteristics that become evident in social situations (Allport 1924; 1937). Submissive qualities are a component of Introversion and domineering qualities reflect Extroversion. Submission is characterized by feeling self-conscious in the presence of powerful others. Dominant qualities include asserting oneself in a given situation and actively struggling against others (Allport & Allport, 1921). Related are Allport's (1921) explanations of expansion and reclusion. People who exhibit expansion find it easy to talk to others, particularly when expressing their opinions. Expansive people insert themselves (and their personalities) into conversations with others. Reclusive people find it difficult to open up about themselves or to insert their own opinions. While expansion and reclusion are not mutually inclusive of Introversion and Extroversion, they are related at least in the current definitions of Introversion and Extroversion. Some of the first measurements of expansion involve the number of times respondents express their personal views or the number of times they use personal pronouns when speaking.

Growing versus dwelling. Introverts spend a great deal of time engaging in self-evaluation whereas extroverts do not dwell on the self frequently or for long periods of time. Allport (1921) also mentions the relative importance of the opinions of others; extroverts care little about what others have to say about them while introverts dwell on the potential criticisms of others. Additionally, introverts retain experiences of praise or blame in memory for long periods of time because of their preoccupation with the opinions of others; extraverts tend to ignore or forget their failures. Related to the fear associated with being perceived negatively by others, introverts tend to take things

personally. The extrovert is unconcerned with social evaluation. Lastly, Allport describes extroverts as being tough-minded and having a pragmatic outlook on life whereas introverts are sensitive in feeling and idealistic. Allport (1937) also states that there are emotional components of Introversion-Extraversion; introverts are sensitive to emotions and delay expression of emotions or react to stimuli in bizarre ways, whereas extraverts display emotions in a natural way. When dealing with conflicts, extraverts deal with them in person, while introverts internalize them and handle them in their own fantasy world.

Influence versus passivity. Extroverts seek the company of others and despise being alone; introverts find comfort in solitude and avoid the company of others. In addition, extraverts create a positive social environment and can actually change the behavior and affect of the people with whom they are interacting (Eaton & Funder, 2003). Extraverts are more likely than introverts to believe that the world is a positive place and to judge neutral events as positive (Uziel, 2006). Extraversion has also been found to be related to a drive for social contact, power, status, and intimacy (Wilt & Revelle, 2009). Extraverts are more likely to seek and attain high status and accomplishments, fun and excitement, and opportunities to lead and influence others (Wilt & Revelle, 2009). See Table 2 for a summary of justification mechanisms for Extraversion.

Table 2

Justification Mechanisms for Extraversion

-
1. **High versus low arousal:** Introverts perform better in low arousal situations while Extraverts perform better in high arousal situations. Extraverts will increase the frequency and intensity of behaviors in moderate arousal situations to increase their arousal levels.
 2. **High versus low positive affectivity:** Extraverts have higher positive affect (happiness and excitability). Extraverts have lower threshold for positive affect and require less stimulation to experience positive affect.
 3. **Objective versus inner worlds:** Extraverts focus on the outside, objective world while introverts focus on the inner world. Extraverts deal with problems externally, while introverts deal with problems internally, in a fantasy world. Introverts find the real world lacking but their internal world as rewarding. Extraverts see the real world as rewarding and find focusing inward impractical. Characteristics used to describe Introversion/Extraversion: idealism (Introversion) and pragmatism (Extraversion).
 4. **Confidence versus embarrassment:** Introverts are afraid of being teased by others or embarrassing themselves. Therefore, they find social situations intimidating and become self-conscious. This often stems from negative attachment experiences (humiliation or being ignored) as a child. Extraverts care little about what others have to say about them.
 5. **Expansion versus reclusion:** Extraverts find it easy to talk about themselves and talk about their opinions. Introverts find it difficult to open up about themselves.
 6. **Growing versus dwelling:** Introverts spend time in self-evaluation; extraverts do not dwell on such things. Introverts keep memories of blame and praise for long periods of time; extraverts ignore or forget their failures. Introverts are more likely to take things personally.
 7. **Influence versus passivity:** Extraverts see the world as a positive place and are likely to actually change the social situation by changing the behavior and emotions of others with whom they are interacting.
-

Agreeableness Justification Mechanisms

In general, Agreeableness pertains to the qualities of being likable and pleasant and seeking good relations with others. Per social cognitive theory and the law of effect, Agreeableness is thought to arise due to the repeated engagement in agreeable behaviors that are beneficial to the individual (Cervone et al., 2001; Thorndike, 1927). Those who are high in the trait of Agreeableness may find that by being pleasant and likeable, others will treat them positively (a direct benefit) and may provide them with social support that may help them accomplish tasks. Those low in Agreeableness also see their personality as positive. For example, those low in Agreeableness may have pursued their own wants and needs by acting competitively instead of cooperatively with others. They are likely to achieve their goals by making others fail and receive rewards on their own. These ideas will be explored in more detail with the discussion of the justification mechanisms for Agreeableness.

Getting along versus getting ahead. Some people modify their actions in the interest of others while some are concerned about their own self-interests. This characteristic is known as altruism and self-seeking according to Allport (1937). Those who help others in need report that engaging in these behaviors makes them feel good (Graziano & Tobin, 2009). This feeling of goodwill can serve as a motivator to continue to engage in such acts and the repeated engagement in behaviors that elicit that feeling will eventually lead to the development of an altruistic self; one who is empathetic with the plights of others and works cooperatively to help them attain their goals. Those high

in Agreeableness likely see cooperation as a positive trait and are cooperative with most people. Those low in Agreeableness may still strive for others, just not many others.

Another trait related to Agreeableness is something Allport (1937) labeled social intelligence. Social intelligence involves recognizing what is needed in a given social situation and adjusting one's behaviors to act in accordance to those needs. Social intelligence involves being flexible in social situations, tailoring one's needs to ensure smooth social interactions (a construct similar to self-monitoring; Snyder, 1974). Those who utilize one social tactic throughout all interactions lack this trait. Low social intelligence may also be characterized by social rebellion, espousing one's personal values when they are contrary to established custom. For example, a person who shows up for a job interview for a high-level position wearing shorts instead of a business suit is exhibiting low social intelligence. Although some people may engage in the same behavior out of ignorance, those exceptionally low in Agreeableness desire to rebel and dresses how he or she pleases because of rugged individualism.

Sympathy versus retaliation. People high in Agreeableness are more likely than their less agreeable counterparts to see others in a positive light and to make excuses for other's shortcomings (Graziano & Tobin, 2009). Because engaging in these behaviors is likely to produce new friendships, those high in Agreeableness are likely to see them as positive, continue to engage in them in the future and to incorporate them into the sense of self. High Agreeableness is associated with perceiving less conflict in social interactions, transforming competitive situations into cooperative ones and using more constructive conflict resolution techniques (Graziano & Tobin, 2009).

Presumably, agreeable people engage in these behaviors so they can avoid the negative affect they experience due to conflict. Those low in Agreeableness are more likely than those high in Agreeableness to see destructive tactics (such as physical force) in conflict resolution as beneficial. People who are low in Agreeableness see competitive situations as a way for them to excel over others.

Situational adaptiveness versus rigidity. Because people high in Agreeableness want to maintain positive relationships with others, they are likely to inhibit any negative emotions that stem from an interaction (Jensen-Campbell & Graziano, 2001). Similarly, Agreeableness has been linked to effortful self-control, particularly in the regulation of negative affect such as anger and frustration (Ahadi & Rothbart, 1994). Those high in Agreeableness apply different tactics in response to different situations (Jensen-Campbell & Graziano, 2001). Agreeableness has been found to be highly related to impression management, a facet of socially-desirable responding mentioned in an earlier chapter (Graziano & Tobin, 2002). Impression management involves the purposeful tailoring of responses to impress an audience (Paulhus, 1991). These pieces of evidence suggest that people high in Agreeableness are likely to change their behaviors in responses to situations while those low in Agreeableness are likely to remain rigid to their tactics in social interactions.

Absolution versus blame. People who are high in Agreeableness want to have positive interactions with others and are likely to behave in ways to meet that end. Research has shown that people who are high in Agreeableness project positive attributes onto others and make excuses for their shortcomings (Graziano & Tobin,

2009). There are two reasons why this may occur. First, those high in Agreeableness are more likely to experience empathy with others, particularly seeing the world through other people's eyes and feeling the suffering of others (Graziano, Habashi, Sheese, & Tobin, 2007). When one experiences empathy with others, it is likely that they will attribute the shortcomings of others to external causes instead of internal causes and therefore make excuses. The norm of reciprocity may also influence how those high in Agreeableness approach an interpersonal interaction. The norm of reciprocity states that in social exchanges, people will counter in kind when they have been treated well by others (Gouldner, 1960). People who are high in Agreeableness are motivated to engage in positive relations with others (Digman, 1990; Graziano & Tobin, 2009). Those who are high on Agreeableness may believe that others will reciprocate with Agreeableness when they engage in positive social behaviors, leading them to bestow positive traits on others. In fact, Graziano and Tobin (2002) found that people who described themselves as more Agreeable also saw others as more Agreeable. Furthermore, they perceive almost all others with a "leniency bias," finding positives even in persons with whom they are in conflict.

Empathy versus apathy and outgroup versus ingroup helping. In general, those high in Agreeableness are more likely than those low in Agreeableness to help others and this is especially so when considering a wide range of others including outgroup members even when the cost of helping is high (Graziano et al., 2007). Similarly, Agreeableness is also associated with a lower endorsement of prejudice and prejudiced reactions even when justification of such beliefs is available (Graziano et al.,

2007). The mechanism through which this behavior occurs is Agreeableness' relationship to empathetic concern. Those high in Agreeableness are better able to see the world through other people's points of view and to sympathize with others' emotions leading to increased empathy with others. See Table 3 for a summary of justification mechanisms for Agreeableness.

Table 3

Justification Mechanisms for Agreeableness

-
1. **Getting along versus getting ahead:** Both high and low Agreeableness are seeking to get ahead, but high Agreeableness does so through cooperation with others, low Agreeableness does so through competition. High Agreeableness related to transforming competitive situations into cooperative ones.
 2. **Sympathy versus retaliation:** Low Agreeableness individuals believe that they are justified in treating others poorly because they are often retaliating against someone who treated them poorly first.
 3. **Situational adaptiveness versus rigidity:** Those high in Agreeableness will change their behavior to fit the appropriateness of the situation.
 4. **Absolution versus blame:** Those high in Agreeableness see others in positive light and make excuses for the shortcomings of others.
 5. **Empathy versus apathy:** Those high in Agreeableness experience empathy, seeing the world through someone else's eyes.
 6. **Outgroup versus ingroup helping:** Those high in Agreeableness will help ingroup and outgroup members while those low in Agreeableness are more likely to help only ingroup members. Those high in Agreeableness will help others even when the cost of helping is high. High Agreeableness people endorse less prejudiced ideals even when there is justification for such behaviors.
-

CHAPTER VII
THE CURRENT STUDY: FAKING ON TRADITIONAL PERSONALITY TESTS
AND CONDITIONAL REASONING TESTS FOR EXTRAVERSION AND
AGREEABLENESS

Traditional Personality Tests

The current project focuses on developing CRTs for two factors of the Big Five: Extraversion and Agreeableness and investigates the impact of faking for both traditional and conditional reasoning tests. As mentioned in Chapter 3, previous research has found that for traditional personality tests, people have the ability to fake when instructed to do so (Hough et al., 1990; Viswesvaran & Ones, 1999), therefore, the following hypothesis for the current study is proposed:

Hypothesis 4: Test takers will be able to fake on traditional personality tests when instructed to do so such that test scores for individuals in a “fake good” condition will have higher mean scores than individuals in an honest response condition.

Test characteristics may also impact whether or not a test taker has the ability or opportunity to fake. Faking on cognitive ability tests is difficult because these tests only have one logical answer. The purpose of traditional personality tests is to identify whether (or to what extent) an individual possesses a particular characteristic and, therefore, has many logically plausible answers. This is the reasoning for the continued concern over the faking of non-cognitive measures. If test takers are notified that the

test they are about to take is a personality test, it is likely to reinforce the subjective nature of personality and signal the ability and opportunity to fake on such a test.

Therefore,

Hypothesis 5: Differences will exist when the true nature of the traditional personality test is revealed such that mean scores on the personality test will be small, yet significantly higher when test takers are told the test they are about to take is a personality test than when they are not directly told it is a personality test.

As mentioned earlier, Extraversion and Agreeableness are important predictors of job-related outcomes (Barrick et al., 2001; Hough & Furnham, 2003). While other factors of the Big Five may contribute to a larger proportion of variance in job performance, Extraversion and Agreeableness are influenced by socially desirable responding (Paulhus & John, 1998). Paulhus and John (1998) report that self-deceptive enhancement correlates most positively with Extraversion and Openness to Experience while impression management correlates most positively with Agreeableness and Conscientiousness. When selecting these particular constructs, careful consideration was given to the amount of research dedicated to the underlying motives of these traits because that is how justification mechanisms can be identified. Agreeableness and Extraversion both have a long history of theoretical development (Allport & Allport, 1921; Thorndike, 1927).

Paulhus and John (1998) describe different types of biases associated with self-deception: egoistic bias and moralistic bias. Egoistic bias describes the tendency to exaggerate one's social and intellectual status and is argued to be rooted in the

perception of an individual to act upon the social world. This egoistic bias results in a motive to express personality dimensions such as Power, Dominance, Fearlessness, Emotional Stability, Intellect, and Creativity. Alternatively, the moralistic bias involves self-deception and derives from a need to seek approval from others. The moralistic bias results in a tendency to eschew socially deviant impulses, instead espousing “saint-like qualities” such as Agreeableness, Dutifulness, and Nurturance (Paulhus & John, 1998, pp. 1026). Factor analyses have supported these distinctions, confirming two self-favorability factors (Paulhus & John, 1998). Data suggest that the egoistic bias is indeed comprised of Extraversion, Dominance, Intellect, and Openness and the moralistic bias is comprised of Agreeableness, Dutifulness, and Nurturance.

Agreeableness has been found to be related to self-deception and Extraversion has been found to be related to impression management (Paulhus & John, 1998). It is likely that characteristics related to impression management are more susceptible to faking because this type of faking is more likely to be conscious to the test taker. Characteristics that are related to self-deception on the other hand are likely to be less susceptible to faking because the test taker is not aware of their own status regarding the personality trait. Therefore,

Hypothesis 6: Traditional personality tests of Extraversion will be more susceptible to faking as evidenced by mean score differences than traditional tests of Agreeableness.

Conditional Reasoning Tests

The current study will also test whether a new conditional reasoning test intended to measure Agreeableness and Extraversion is impervious to faking by test takers. It has been argued that the implicit nature of conditional reasoning tests circumvents the potential problem of faking because people are unable to alter that of which they are unaware (James, 1998; James & Mazerolle, 2003). It is unclear as to whether it is the implicit nature of the test (as has been suggested by James and colleagues) or whether it is the obfuscation of the true nature of the test (i.e., presented the test as a measure of reasoning ability instead of personality) that is responsible for the resistance to faking on CRTs. This study will directly examine this issue. As mentioned previously, CRTs are purported to measure aspects of personality that occur outside one's own consciousness. People can distort their responses on personality tests because they see themselves too positively (i.e., self-deception; Dunning, Heath, & Suls, 2004; Paulhus & John, 1998). Because CRTs are designed to tap into subconscious motives that theoretically underlie traits, CRTs should effectively circumvent the social desirability of traits. In addition, the concealed purpose of the test prohibits test takers from knowing the best way to fake a test and will result in decreased faking as compared to a test whose true purpose is known. CRTs are designed to look like an inductive reasoning test. People who are intentionally distorting their responses will try to select the most rational response without regard for personality traits. Therefore,

Hypothesis 7: Test takers will not be able to fake on conditional reasoning tests when instructed to do so such that test scores for individuals in a “fake good”

condition will not be significantly different than the test scores of individuals in an honest response condition.

Hypothesis 8: Conditional reasoning tests will be less susceptible to faking than traditional personality tests as evidenced by standardized mean score differences.

A CRT should reduce faking because it misleads fakers to the purpose of the test.

Although the benefits of CRTs as a way to eliminate faking concerns have been widely theorized in the literature, only one study to date has empirically tested this claim (LeBreton et al, 2007). LeBreton et al. (2007) investigated the impact of preserving the obfuscated purpose of the test on faking. The authors found that once the true nature of the CRT as a personality test was revealed, participants were able to distort their responses on the test (partial $\eta^2 = .83$). However, when the true nature of the test was not revealed to participants, no mean differences were found for scores on an Aggression CRT under “fake good” and control conditions. LeBreton et al. (2007) argued that when the purpose of the test is revealed to participants, the measure becomes explicit as opposed to implicit and is therefore susceptible to faking. The test is susceptible to faking when the true nature of the test remains hidden. It is important to investigate whether the same effects apply to other constructs besides Aggression.

Hypothesis 9: Conditional reasoning tests for Agreeableness and Extraversion will only be resistant to faking when the purpose of the test is not revealed to participants. When the purpose of the test is revealed to participants, mean score differences will be higher when participants are instructed to “fake good” than when participants are instructed to respond honestly.

If, indeed, CRTs become explicit tests when the true nature of the test is revealed, then they in essence operate similar to traditional personality tests. Although the difference between scores when instructed to fake good or respond honestly are likely to have only slight effects for traditional personality tests, the impact of the revelation that the test is a personality test will have a profound impact on the CRT.

Hypothesis 10: There will be a greater impact of the revelation of the purpose of the test on faking for CRTs compared to traditional personality tests.

Because it is hypothesized that CRTs will only be resistant to faking when the purpose of the test is concealed from the test taker, standardized mean score differences for the “fake good” and honest responding conditions will be smallest (i.e., least impact of faking) for the CRT when the purpose of the test is not revealed. There will be larger standardized mean score differences for faking (i.e., greater impact of faking) for the traditional personality test when the purpose of the test is not revealed because the traditional test is an explicit test. It is expected that there will be slightly greater standardized mean score differences in faking for the traditional personality test when the purpose of the test is revealed and that when the purpose of the test is revealed for the CRT, standardized mean score differences in faking will be similar to the traditional test.

From a theoretical standpoint, it is interesting to study the ability of CRTs to deter faking of egoistic and moralistic factors. The two factors have different motives that drive different types of faking (i.e., self-deception and impression management). Because of the unique ability of CRTs to tap into people’s rationalizations, it may be

easier (or more difficult) for people to fake constructs that are related to self-deception or impression management. In particular, it may be more difficult for individuals to fake on an Agreeableness CRT where the moralistic bias arises because the justification mechanisms (JMs) are more deeply ingrained. Similarly, it may be easier to fake the Extraversion CRT because it is related to the egotistic bias and the JMs are more superficial. These differences may become more pronounced if the true nature of the CRT as a measure of personality is revealed. By revealing the true nature of the test, test takers are likely to be cued into the fact that response options are designed to differentiate between low and high levels of a particular personality trait. After reading all of the response options, test takers may be more likely to see that two of the response options are comprised of opposite conclusions to the item prompt and therefore are likely the responses that are related to the personality trait. For traits related to the egoistic bias, such as Extraversion, it may be easier for test takers to see the logical appeal of both personality response options since the JMs are not as deeply held. For example, assume that a test taker is aware of the fact that they are low in Extraversion but are being driven to respond in a way that would present himself as high in Extraversion. If the true nature of the test is revealed, the test taker may be better able to mentally label the two personality congruent response options as representing either high or low Extraversion. Because both response options are valid and the JMs for Extraversion are more superficial, it may be easier for the low Extraversion test taker to simply choose the response option that is opposite of the way he truly feels. However, for traits related to the moralistic bias, such as Agreeableness, the JMs are more deeply

ingrained and it becomes much more difficult for the test taker to see the opposing response option as logical. Given that the test taker is instructed to choose the logical response, and two of the response options are clearly illogical, the only choice the test taker has is to select the option that aligns with his personality. Based on this reasoning,

Hypothesis 11: For the conditional reasoning tests, the Extraversion construct will be more susceptible to faking than the Agreeableness construct as evidenced by mean score differences.

The process of completing a CRT involves the indirect measurement of the constructs being tested. In traditional personality tests, the process is overt, making it theoretically easier to fake on these tests. While the type of construct being measured (i.e., egoistic or moralistic factors) is likely to influence responding in both types of personality tests, the propensity of egoistic factors to be more susceptible to faking is likely to have a more pronounced impact in the traditional personality tests where there is no competing forces from justification mechanisms. Therefore,

Hypothesis 12: There will be a greater impact of the type of construct (egoistic or moralistic) on faking for the traditional personality test than the CRT such that standardized mean score differences for the “fake good” and honest responding conditions is greatest (i.e., more impact of faking) for the traditional Extraversion test, followed by the traditional Agreeableness test, the Extraversion CRT, and the Agreeableness CRT.

Taking all hypotheses together, a pattern of expected relationships emerges among all four factors (construct, faking, type of test, purpose of test) in the current

study. For traditional tests, test takers are expected to be able to fake when instructed to do so, leading to higher mean differences for those in the “fake good” condition compared to the honest responding condition (Hypothesis 4). Additionally, it is expected for traditional tests that there will be a small, yet significant, increase in the ability to fake when the purpose of the test is revealed instead of when it is kept hidden (Hypothesis 5). It is also expected that it will be easier to fake the Extraversion construct compared to the Agreeableness construct (Hypothesis 6). For CRTs, it is expected that test takers will have difficulty faking these tests (Hypothesis 7) compared to traditional personality tests (Hypothesis 8), but only when the true purpose of the test remains hidden (Hypotheses 9 and 10). The Agreeableness CRT will be more difficult to fake than the Extraversion CRT (Hypothesis 11); however, the impact of the type of construct being measured is greater for traditional tests than CRTs (Hypothesis 12). Therefore,

Hypothesis 13: The type of test, construct, and the purpose of the test will interact to produce significant differences in faking.

Standardized mean score differences between the “fake good” and honest responding conditions will be the least (i.e., little effect of faking) for the Agreeableness CRT when the purpose of the test is not revealed. There will be a slightly greater impact of faking (i.e., higher standardized mean score differences) for the Extraversion CRT when the purpose of the test is not revealed. However, it is expected that once the purpose of the test is revealed, the CRT will function as an explicit test and standardized mean score differences for the “fake good” and honest responding conditions will be

similar to the traditional tests. Standardized mean score differences between the “fake good” and honest responding conditions for the traditional test will be greater for the Agreeableness and Extraversion traditional personality tests when the purpose of the test as a personality measure is not revealed than the CRT when the purpose of the test as a personality measure is not revealed. However, the Extraversion traditional test will have a greater impact of faking than the Agreeableness traditional test. When the purpose of the test is revealed, standardized mean score differences between the “fake good” and honest responding conditions for both the traditional tests and CRTs will be greater than any of the previous conditions. CRT and traditional tests of Extraversion will have the greatest impact of faking as evidenced by standardized mean score differences, followed by tests of Agreeableness. Standardized mean score differences for these types of tests, when the purpose of the test is revealed, will be similar for CRTs and traditional tests. Please see Table 4 for a summary of study hypotheses.

The current study investigates the impact of faking on a relatively new method of measurement, the conditional reasoning test. In order to explore this research topic, it was necessary to create two new CRTs for Agreeableness and Extraversion. For the current study, there are 4 main variables as evidenced by the hypotheses. The current study investigates the impact of faking based on type of test (CRT vs. traditional), construct (Extraversion vs. Agreeableness), and whether or not the true purpose of the test is revealed.

Participants were assigned to one of four experimental conditions. Some factors were studied within subjects (type of test and construct) and others between subjects

(faking and revelation of the purpose of the test). This design will require a smaller sample size for analysis and lead to more robust assertions than a complete between-subjects design (Maxwell & Delaney, 2004). A fully within-subjects design would be a more robust analysis; however, the time requirements for participants would be onerous and there may be issues with retest effects. Therefore, it is necessary to counterbalance both the type of test and the construct being measured in order to remove a potential confounding order effects. Order effects may occur when tests are closely presented in time to test takers. Practice effects are defined as increase in a subject's test score from one administration to the next in the absence of any interventions (Bartels, Wegrzyn, Wiedl, Ackermann, & Ehrenreich, 2010). There are a number of reasons why practice effects may exist; however, the most important issue in this study is recall effects due to the minimal down time between tests. Each participant is asked to complete all tests successively, and the likelihood that each may remember previous responses is great.

Table 4

Study Hypotheses

Hypothesis 1:	Traditional, self-report personality tests for Agreeableness and Extraversion will be positively correlated to construct-relevant criteria.
Hypothesis 2:	CRTs for Agreeableness and Extraversion will be positively correlated to construct-relevant criteria.
Hypothesis 3:	CRTs for Agreeableness and Extraversion will have incremental validity in the prediction of construct-relevant outcomes over and above traditional tests of these constructs.
Hypothesis 4:	Test takers will be able to fake on traditional personality tests when instructed to do so.
Hypothesis 5:	Differences will exist when the true nature of the traditional personality test is revealed than when it is kept hidden.
Hypothesis 6:	Traditional personality tests of Extraversion will be more susceptible to faking than traditional tests of Agreeableness.
Hypothesis 7:	Test takers will not be able to fake on CRTs when instructed to do so.
Hypothesis 8:	CRTs will be less susceptible to faking than traditional personality tests.
Hypothesis 9:	Conditional reasoning tests for Agreeableness and Extraversion will only be resistant to faking when the purpose of the test is not revealed to participants.
Hypothesis 10:	There will be a greater impact of the revelation of the purpose of the test on faking for CRTs compared to traditional personality tests.
Hypothesis 11:	For the conditional reasoning tests, the Extraversion construct will be more susceptible to faking than the Agreeableness construct.
Hypothesis 12:	There will be a greater impact of the type of construct on faking for the traditional personality test than the CRT.
Hypothesis 13:	The type of test, construct, and the purpose of the test will interact to produce significant differences in faking.

Note. CRT: Conditional reasoning test.

CHAPTER VIII

METHOD

Participants

Participants were recruited through an online subject recruitment organization, StudyResponse. StudyResponse is an academic recruitment website that agrees to email a link to the study to its current list of members for a fee. In addition, StudyResponse sends reminder emails and prescreens participants based on qualifying criteria. Previous research has shown that data collected from online recruiting sites are relatively similar to the data collected from student, other internet, and worker samples (Barger, & Sinar, 2011; Behrend, Sharek, Meade, & Wiebe, 2011; Buhrmester, Kwang, & Gosling, 2011; Paolacci, Chandler, & Ipeirotis, 2010). Due to the relatively high reading demands and cultural context of the CRT items used in this study, participants were prescreened for adequate U.S. English reading comprehension and were required to reside in the U.S. The study took approximately 1 hour to complete and respondents were financially compensated for their time in accordance with the minimum pay rate suggested by StudyResponse (\$10 per hour).

Using G*Power, an *a priori* power analysis was conducted to determine the minimum sample size required to detect effects within the study (Faul, Erdfelder, Lang, & Buchner, 2007). A total sample size of 176 (11 per condition) is required in order to achieve an acceptable power level (.90) to detect small effects ($d = .25$). This value includes two extra factors for counterbalancing the type of test (traditional and CRT) and

the construct (Agreeableness and Extraversion) so as to reduce test-retest effects. In order to ensure that the final sample contained the needed number of participants, a sample size of 208 (13 per condition) was sought from StudyResponse. This oversampling allowed the researcher to omit cases due to missing data, if needed.

Thirty-one participants were excluded from analyses either based on missing data (when at least one predictor scale was missing) or when the amount of time taken to complete the study was below 30 minutes, indicating lack of engagement in the study. This resulted in a final sample of 187 participants. Of these participants, 152 (81.3%) were Caucasian, 12 (6.4%) were Black, and 9 (4.8%) were Hispanic. A total of 79 (42.2%) participants were male and the average age of the group was 48.32 years of age ($SD = 13.01$). Approximately 70% were members of the workforce.

The mean age for this study was 48 years old ($SD = 13$). Compared to many other studies which sample only college students, the age of this sample is more diverse and thus may be more generalizable to the working population. The average level of education was between an Associate's degree and a Bachelor's degree and participants generally were native English speakers and could read and comprehend complex written English. Based on this information, it is expected that the sample was able to understand the conditional reasoning test (CRT) items.

Study Design and Methodology

A within- and between-subjects, 2 (type of test) x 2 (test construct) x 2 (purpose of test) x 2 (faking condition) mixed design was utilized to test whether Agreeableness or Extraversion CRTs are fakeable and, if so, whether the fakeability is due to the

implicit nature of the test or the obfuscated nature of the items of the test. The within-subjects factors for this study were type of test (traditional or CRT) and construct (Agreeableness or Extraversion). The between-subjects factors for this study were faking (“fake good” or honest responding) and (purpose of the test (revealed or not revealed). Participants completed both a traditional, self-report and a conditional reasoning test for Extraversion and Agreeableness (2 x 2 within-subjects conditions). Half of the participants had the true nature of the tests (i.e., measurement of personality) revealed to them while others had the true nature of the tests not revealed (between-subjects condition). In addition, half of the participants were instructed to respond honestly to all the tests while half the participants were instructed to respond as though they were applying for a job that was attractive and required them to score high on Extraversion or Agreeableness (i.e., the “fake good” condition). Participants also completed a demographics questionnaire, a manipulation check, measures of face validity, and several criterion measures.

Participants were placed into experimental conditions using random assignment. At the beginning of the study, participants entered the last four digits of their telephone number. The platform that hosted the survey, Qualtrics, then randomly placed participants in one of 16 experimental conditions. These experimental conditions consisted of four levels of the two between-subjects factors (faking condition and purpose of test). For each of the between-subjects conditions, there were a total of four possible combinations of the within-subjects factors (two levels of the two factors that were counterbalanced). This design represents a Latin Square design in which one

traditional personality test always follows the other traditional personality test and the conditional reasoning test always follows the other conditional reasoning test.

Participants were placed into experimental conditions with the criteria that sample sizes for each were to remain relatively equal ($N \sim 13$).

Measures

Demographics questionnaire. Participants completed a demographics questionnaire. Participants were asked their age, sex, race, and level of educational attainment. In addition, participants self-reported their U.S. residency and ability to read and understand the English language. These last items were included in the questionnaire in order to verify that participants met study inclusion criteria.

Traditional personality test. The NEO-PI-R (Goldberg, 1999) was used as a “traditional” measure of Agreeableness and Extraversion. This measure consisted of ten items per construct. Data consisted of ratings of short phrases on a five-point scale (*Very Inaccurate* to *Very Accurate*). An example of an Agreeableness item is, “I make friends easily” and an example of an Extraversion item is, “I feel comfortable around people.”

Conditional reasoning tests. Two conditional reasoning tests were developed by the researcher to assess Agreeableness and Extraversion. The Agreeableness CRT consisted of 18 items and the Extraversion CRT consisted of 15 items. Participants were required to read a short passage and select which option of four best answered the question in the item stem. In the following paragraphs, the development of the CRTs is described.

The justification mechanisms for Agreeableness and Extraversion determined during the literature review process were empirically supported using an undergraduate student sample via an on-line survey. First, 91 (74% female, 70% White) students' personalities were assessed using the NEO-PI-R (10 items per facet; Goldberg, 1999). Participants were then asked to respond to several questions asking them to describe instances when they were particularly extraverted and introverted as well as particularly agreeable and disagreeable and to provide reasoning as to why they believed they behaved in that way. An example item was "Think of a time when you were particularly outgoing, sociable, talkative, or assertive. Describe the situation and how you reacted in the space below. Also, why do you think you behaved in this way? What was your interpretation of the events?" After the data were collected, individuals scoring in the 10 percent of highest or lowest Extraversion scores and the 10 percent highest and lowest Agreeableness scores were selected and their responses to the descriptions and explanations of the questions were examined. Responses were content analyzed to provide evidence of the justification mechanisms developed through the literature review. This step confirmed the existence of the previously described justification mechanisms for Agreeableness and Extraversion; no justification mechanisms were changed, added, or removed.

A total of 18 Agreeableness items and 15 Extraversion items were created based on the justification mechanisms outlined in the introduction. For each justification mechanism listed, several items were created. The topic of these items was broad and typically focused on areas in which competing viewpoints, research, or conclusions

could be readily conceived. Item topics were generated through two different strategies. Sometimes, current events were used as the foundation for items, but careful consideration was taken to ensure that item topics would not become obsolete in the future. Also, responses from the highest and lowest Agreeableness and Extraversion scorers on the survey described in the preceding paragraph were used to generate item topics. This step allowed the test author to generate items that were relevant to real-world experiences. Depending upon the topic that was chosen for a particular item, an item generation strategy was selected (see James, 1998 for a description of CRT item writing strategies).

As a concrete example of the item generation process, I will explain the technique I used to create an Agreeableness CRT item. Beginning with the justification mechanism “Social Adaptiveness versus Rigidity” (see Table 3), I selected an item generation technique by contemplating the meaning of the particular JM. Social Adaptiveness versus Rigidity refers to the concept that those who are high in Agreeableness are more likely than those low in Agreeableness to change their behavior to fit the appropriateness of the situation. Next, I imagined contexts in which Social Adaptiveness could be both appropriate and inappropriate depending upon the way a person looks at the situation. For example, honesty is typically seen as a virtue and thus many people would believe that honesty is always a good quality to possess; however, others may believe that it is important to sometimes tell “little white lies” to others, particularly when it involves the feelings of others. With this item content in mind, I chose the item generation strategy that seemed appropriate, in this case “Positive versus

Negative Consequences.” If those high and low in Agreeableness deem the appropriateness of complete honesty differently, then it follows that these people would expect different outcomes if one were to always be honest with others. People low in Agreeableness will believe that constancy in behavior is good no matter what the situation demands and will thus see the consequence of always being honest as positive (e.g., you get to be true to yourself when you are always honest). Those high in Agreeableness, on the other hand, believe that people should adapt their behavior to the situation and thus see the consequence of always being honest as negative (e.g., it might offend other people if you are honest about a person’s disheveled look). This process led to the final item, seen in Table 5.

Table 5

Example Conditional Reasoning Item for Agreeableness

Generally, honesty is considered to be a good quality to possess. People deserve to hear the truth because it affects the way they make decisions and the way they behave. Even though there may be times when it is difficult to be honest with people because it hurts their feelings, it is usually a good idea to be honest all the time.

Based on the previous statements, which of the following do you think will occur as a result of always being honest?

- a) People will be able to develop trust and credibility with others. (A-)
- b) People will be less likely to encounter new situations.
- c) People will often be unpopular with other people. (A+)
- d) People will be able to identify their own shortcomings.

Note. For this item, option A represents the low Agreeableness option and option C represents the high Agreeableness item; the other two options are illogical.

In order to generate items, it was also necessary to learn some basic principles of logic in order to ensure the inductive reasoning quality of the items. The author of the test checked the items for proper argument form (e.g., *modus ponens* and *modus tollens*), logical fallacies, rules of inference, and methods of agreement based on mathematical and philosophical logics (Bell, DeVidi, & Solomon, 2001; Hurley, 2008). Specifically, the *modus ponens* argument form determines consequences based a set of antecedent parameters, such as “If a psychology student graduated, then the student must have taken a statistics course. Molly is a psychology student who graduated; therefore, she must have taken a statistics course.” The *modus tollens* is similar to the *modus ponens* but determines a consequence based on a negative argument: “If it is Tuesday, then you have yoga class. You do not have yoga class, therefore it is not Tuesday.” The investigation into classical logic texts combined with the item revision process mentioned below strengthened the illogical nature of the distractor items (similar to techniques used by James, 1998).

Following item generation, graduate students and faculty members reviewed the 18 Agreeableness items and 15 Extraversion items. All graduate students who reviewed items were familiar with the concept of CRTs due to their participation in a graduate-level class in individual differences. A total of five people reviewed the Agreeableness items and a total of four people reviewed the Extraversion items. Reviewers provided feedback on grammatical and typographical errors in the items, readability and understandability of the items for a typical undergraduate student, the ability of the item to measure the personality trait being assessed, contamination of the item by other

constructs, and the appropriateness of the illogical options. The existing CRT items were edited based on reviewer feedback.

Experimental Conditions

The 2 x 2 within-subjects portion of the study was manipulated by having respondents complete both the traditional, Likert-type personality measure and the CRT for both Agreeableness and Extraversion constructs. Depending on experimental condition, the participants responded either under honest or “fake good” conditions with either the true purpose of the test revealed or the true purpose kept hidden. Participants were given a target for faking good, a sales job that required the test taker to possess construct-relevant characteristics (see instruction sets below). These between-subjects conditions were manipulated using different instruction sets. Instructions for the experimental manipulations related to faking were derived from a similar study investigating the effects of response instructions on faking situational judgment tests (Nguyen, Biderman, & McDaniel, 2005). In addition, half of the participants were told the true purpose of the tests (i.e., measuring personality) and half of the participants were not told the true purpose of the test. This methodology has been utilized in other faking studies (e.g., LeBreton et al., 2007). This methodology resulted in four sets of instructions for each type of test (see below). See Table 6 for sample size for each condition.

Traditional Personality Test Instructions: Honest Condition, Purpose of Test Not Revealed: Below are phrases describing people. Please use the rating scale below to describe how accurately each statement reflects you. Describe yourself

as you generally are now, not as you wish to be in the future. Describe yourself as you honestly see yourself, in relation to other people you know of the same gender as you are, and roughly your same age. It is very important that you answer as honestly as possible even if you think the phrase is negative or unflattering. Remember that your responses will be used for research purposes only and no one will have access to your responses.

Traditional Personality Test Instructions: Fake Good Condition, Purpose of Test

Not Revealed: Imagine that you are applying for a job as a sales representative. This job is very attractive to you because it is high paying. However, people in this role must be social and assertive (for the Extraversion construct) or friendly and cooperative (for the Agreeableness construct). You have been asked to take this test as part of the hiring process. Please respond in a way that would best guarantee that you would get the sales representative job.

Traditional Personality Test Instructions: Honest Condition, Purpose of Test

Revealed: THIS IS A PERSONALITY TEST! Below are phrases describing people. Please use the rating scale below to describe how accurately each statement reflects you. Although this questionnaire contains general phrases, it is designed to measure your personality traits. Describe yourself as you generally are now, not as you wish to be in the future. Describe yourself as you honestly see yourself, in relation to other people you know of the same gender as you are, and roughly your same age. It is very important that you answer as honestly as possible even if you think the phrase is negative or unflattering. Remember that

your responses will be used for research purposes only and no one will have access to your responses.

Traditional Personality Test Instructions: Fake Good Condition, Purpose of Test

Revealed: THIS IS A PERSONALITY TEST! Imagine that you are applying for a job as a sales representative. This job is very attractive to you because it is high paying. However, people in this role must be social and assertive (for the Extraversion construct) or friendly and cooperative (for the Agreeableness construct). You have been asked to take this test as part of the hiring process. Below are phrases describing people. Please respond in a way that would best guarantee that you would get the sales representative job. Use the rating scale below to describe how each statement would reflect a successful sales representative. Although this questionnaire contains general phrases, it is designed to measure your personality traits.

Conditional Reasoning Test Instructions: Honest Condition, Purpose of Test Not

Revealed: For each of the following questions, read the passage carefully then choose the option that best answers the given question. It is very important that you answer as honestly as possible even if you think the answer is negative or unflattering. Remember that your responses will be used for research purposes only and no one will have access to your responses.

Conditional Reasoning Test Instructions: Fake Good Condition, Purpose of Test

Not Revealed: Imagine that you are applying for a job as a sales representative. This job is very attractive to you because it is high paying. However, people in

this role must be friendly and cooperative (Agreeableness instructions) or social and assertive (Extraversion instructions). You have been asked to take this test as part of the hiring process. Please respond in a way that would best guarantee that you would get the sales representative job.

Conditional Reasoning Test Instructions: Honest Condition, Purpose of Test

Revealed: THIS IS A PERSONALITY TEST NOT A LOGICAL REASONING TEST! For each of the following questions, read the passage carefully then choose the option that best answers the given question. Although this questionnaire appears to be a logical reasoning test, it is actually designed to measure your personality traits. It is very important that you answer as honestly as possible even if you think the phrase is negative or unflattering. Remember that your responses will be used for research purposes only and no one will have access to your responses.

Conditional Reasoning Test Instructions: Fake Good Condition, Purpose of Test

Revealed: THIS IS A PERSONALITY TEST NOT A LOGICAL REASONING TEST! Imagine that you are applying for a job as a sales representative. This job is very attractive to you because it is high paying. However, people in this role must be social and assertive (for the Extraversion construct) or friendly and cooperative (for the Agreeableness construct). You have been asked to take this test as part of the hiring process. Please respond in a way that would best guarantee that you would get the sales representative job.

For each of the following questions, read the passage carefully then choose the option that best answers the given question. Although this questionnaire appears to be a logical reasoning test, it is actually designed to measure your personality traits.

Manipulation Check

Two items were created to ensure that participants were cognizant of the study instructions. In the first item, participants were asked how they responded to the previous questionnaires. Response options were: (1) I responded honestly to all tests, (2) I responded in a desirable way to all tests, (3) I responded randomly to all tests, and (4) I responded both honestly and in a desirable way, depending on instructions. The second item asked what the tests were designed to measure. Response options were: (1) All questionnaires measured personality, (2) Some questionnaires measured personality while some measure logical reasoning, and (3) All questionnaires measured logical reasoning.

Table 6

Sample Size by Condition

	<i>N</i>	Type of Test	Construct	Purpose	Faking
Group 1	12	Traditional/CRT	Agreeableness/ Extraversion	Not Revealed	Honest
Group 2	11	Traditional/CRT	Extraversion/ Agreeableness	Not Revealed	Honest
Group 3	11	CRT/Traditional	Agreeableness/ Extraversion	Not Revealed	Honest
Group 4	11	CRT/Traditional	Extraversion/ Agreeableness	Not Revealed	Honest
Group 5	11	Traditional/CRT	Agreeableness/ Extraversion	Revealed	Honest
Group 6	11	Traditional/CRT	Extraversion/ Agreeableness	Revealed	Honest
Group 7	12	CRT/Traditional	Agreeableness/ Extraversion	Revealed	Honest
Group 8	12	CRT/Traditional	Extraversion/ Agreeableness	Revealed	Honest
Group 9	13	Traditional/CRT	Agreeableness/ Extraversion	Not Revealed	Fake Good
Group 10	13	Traditional/CRT	Extraversion/ Agreeableness	Not Revealed	Fake Good
Group 11	13	CRT/Traditional	Agreeableness/ Extraversion	Not Revealed	Fake Good
Group 12	11	CRT/Traditional	Extraversion/ Agreeableness	Not Revealed	Fake Good
Group 13	11	Traditional/CRT	Agreeableness/ Extraversion	Revealed	Fake Good
Group 14	12	Traditional/CRT	Extraversion/ Agreeableness	Revealed	Fake Good
Group 15	12	CRT/Traditional	Agreeableness/ Extraversion	Revealed	Fake Good
Group 16	11	CRT/Traditional	Extraversion/ Agreeableness	Revealed	Fake Good

Preference for Tests

Participants completed three items designed to assess their attitudes towards the two different types of tests presented in the study. Participants were asked which type of test they would most prefer to take if applying for a job, which type of test would be most fair in a selection context, and which would be most accurate in a selection context. Although not directly related to the hypotheses of the current study, these items are important in determining applicant preferences for the CRT compared to more traditional personality tests.

Validation Measures

Several criteria measures were included as part of the study in order to determine the construct-related and criterion-related validity of the CRTs and to compare the validity of these tests to traditional personality tests used in practice.

Interpersonal conflict. Interpersonal conflict has been found to be negatively related to Agreeableness (Graziano, Jensen-Campbell, & Hair, 1996). In order to assess interpersonal conflict as evidence of construct-related validity, participants completed a four-item measure (Spector & Jex, 1998; $\alpha = .74$). Participants rated the frequency of experiences such as “How often do you get into arguments with others?” on a five-point scale from Never to Very Often. Internal consistency reliability for this measure in the current study was .85.

Empathy. A five-item Empathy measure was administered to provide evidence of the construct validity of the Agreeableness CRT. The current study used the Sympathy Tendency subscale of Mehrabian and Epstein’s (1972) 33-item measure of

empathy. Previous research has found that sympathy is related to Agreeableness (Graziano et al., 2007). Other subscales of this measure such as “Willingness to be in Contact with Others Who Have Problems” and “Susceptibility to Emotional Contagion” were omitted due to the weaker expected relationships to Agreeableness and due to time constraints. Participants indicated their agreement on a five-point scale with several statements, including, “It makes me sad to see a lonely stranger in a group” and “I really get involved with the feelings of the characters in a novel.” Internal consistency reliability for this five-item measure in this study was .39. The Empathy scale reliability is surprising, but may be lower due to the fact that only a subset of items were administered to participants. Past research on the scale indicated that the full scale reliability was sufficient (split-half reliability = .84; Mehrabian & Epstein, 1972). However, reliabilities of the subscales were not reported and may be lower than the overall scale.

Positive and negative affect. As mentioned in the introduction, people high in Extraversion tend to have a higher positive affect than those low in Extraversion (Watson & Clark, 1997; Wilt & Revelle, 2009). Watson, Clark, and Tellegen’s (1988) Positive and Negative Affect Scale (PANAS) was administered to participants. This widely-used scale consists of 20 items and asks participants to indicate the extent to which they generally feel certain emotions. Participants rated words such as “Irritable” or “Alert” on a five-point scale ranging from Very Slightly or Not at All to Extremely. Internal consistency reliability for this measure in the current study was .86.

Volunteerism. Participants completed four items from Clary et al.'s (1998) 30-item Volunteer Functions Inventory (VFI). Volunteerism attitudes and behaviors have been found to be related to the altruism component of Agreeableness (Clary et al., 1998; Mehrabian & Epstein, 1972). The four items used in the current study were taken from the Values subscale of the VFI. Participants rated nine statements on a five-point Likert scale (1 = Strongly Disagree, 5 = Strongly Agree). Example items include, "I plan to participate in volunteer activities" and "I feel compassion toward people in need." Internal consistency reliability for this measure in the current study was .86.

Team player inventory. In order to assess teamwork, participants completed a measure created and validated by Kline (1999). Participants indicated the extent to which they agreed with ten statements including, "I enjoy working on team/group projects" and "My own work is enhanced when I am in a group/team situation." Internal consistency for this measure in the current study is .84.

Friendships. Participants were also asked about the number of friendships they have and interactions with others. It is expected that high rather than low levels of Extraversion would be positively related to a large number of close and peripheral friends, new friends, and greater frequencies of face-to-face and technology-mediated interactions. The five items (developed for the current study) related to friendships were:

1. How many close friends do you have?
2. How many peripheral (non-close) friendships do you have?
3. How many new friends have you made in the past year?

4. How many hours during the average day do you spend interacting with friends in person?
5. How many hours during the average day do you spend with friends through technology (e.g., Facebook, texting, chat)?

Organizations and leadership. Participants were asked to indicate the number and level of involvement in both service and social organizations. Participants were also asked if they had any leadership experience within these organizations. It is expected that individuals high in Extraversion will become more involved with organizations in order to engage in social interactions. In addition, those high in Extraversion will likely seek out leadership positions as a means to have greater influence over others. Items were generated for the current study and consisted of:

1. How many service clubs or organizations are you a part of?
2. On average, what is your level of involvement within these service organizations?
3. Do you hold a leadership position in any these service organizations?
4. Would you like to hold a leadership position in these service organizations?
5. How many social clubs or organizations are you a part of?
6. What is your level of involvement within these social organizations?
7. Do you hold a leadership position in any of these social organizations?
8. Would you like to hold a leadership position in these social organizations?

Work experience and job performance. Consistent with the literature, it was expected that job performance would be positively related to both Agreeableness and

Extraversion (e.g., Barrick & Mount, 1991; Hough & Furnham, 2003). Participants were first asked about their work history (i.e., Do you currently have a job, How many hours do you work at this job per week, and If you don't currently work, how long ago were you in your last job?). Then participants indicated their job performance on their current or most previous job using three performance items from Williams and Anderson (1991). Participants rated their level of agreement with statements including, "I perform tasks that are expected of me" and "I fulfill responsibilities specified in job description." In addition, participants indicated their job performance overall and on several personality-congruent work behaviors because personality-congruent behaviors have been found to be more highly related to personality constructs (Barrick & Mount, 1991). The measure used for the current study consisted of the following items and had an internal consistency of .93 for the current study:

1. My overall job performance is good.
2. I am able to successfully complete aspects of my job that require me to be outgoing.
3. I am able to successfully complete aspects of my job that require me to be social with people I do not know well.
4. I am able to successfully complete aspects of my job that require me to be assertive.
5. I am able to successfully complete aspects of my job that require me to be friendly to others.

6. I am able to successfully complete aspects of my job that require me to treat others with dignity.
7. I am able to successfully complete aspects of my job that require me to empathize with others.

General and open-ended items. Participants were asked several open-ended items designed to tap into Agreeableness and Extraversion. The responses were then content-analyzed on a five-point scale ranging from Very Low Agreeableness (or Extraversion) to Very High Agreeableness (or Extraversion). Participant responses that were unrelated to Agreeableness or Extraversion were not rated. The open-ended items were:

1. Describe your idea of a perfect Friday night. (Extraversion)
2. Describe how you make friends with others. (Extraversion)
3. Describe how you interact with people you don't know. (Extraversion)
4. Describe how you achieve what you want when working as part of a team.
(Agreeableness)
5. Describe how you would react if someone tried to get you to do something you didn't want to do. (Agreeableness)
6. When making decisions with others, do you prefer to stick to your own beliefs or try to reach a compromise? (Agreeableness)

Except for item six which is a dichotomous item, the researcher's judgment was used to code the open-ended responses into a five-point scale. Although ideally responses would have been coded by more than one rater, precautions were taken to ensure as

accurate coding as possible. The author created a priori critical incidents for each of the items in order to score the open-ended responses. For example, the scale used with the item, “Describe your idea of a perfect Friday night” was:

1. (Very Low Extraversion) – Staying at home and doing activities alone
2. (Low Extraversion) – Staying at home with family or close friends
3. (Average Extraversion) – Going out to dinner with friends or family
4. (High Extraversion) – Going to multiple places with friends or family or engaging in social events (e.g., dancing) with friends or family
5. (Very High Extraversion) – Going out to a dance club or party to meet new people

Standardized internal consistency reliability for the three Extraversion items was .55 and standardized internal consistency reliability was .46 for the three Agreeableness items. Although these reliabilities are low compared to general statistical conventions, it is believed that these items are diverse and are tapping into different aspects of the constructs.

CHAPTER IX

RESULTS

Counterbalancing

As mentioned in the method section, both the type of test (traditional personality or CRT) and the construct being measured (Agreeableness or Extraversion) were counterbalanced. To determine whether there were order effects, variables were analyzed using a one-way ANOVA. For the fake good, purpose of test not revealed (FG-NR) condition, no significant mean differences were found for mean scores on the NEO-E, $F(3, 41) = 1.88, p = .15, \eta^2 = .12$, NEO-A, $F(3, 41) = 1.34, p = .27, \eta^2 = .09$, or the CRT-E, $F(3, 41) = .185, p = .15, \eta^2 = .12$. Significant differences were found for scores on the CRT-A, $F(3, 41) = .305, p = .04, \eta^2 = .18$. Because sample sizes are relatively equal and multiple comparisons are being made, Tukey's HSD is an appropriate statistical test for post hoc comparisons. Post-hoc analyses using Tukey's Honest Significant Difference test (HSD) indicated significant differences in CRT-A means when the order of tests was CRT-E, CRT-A, NEO-E, and NEO-A ($M = 1.73, SD = 4.92$) than when the order of tests was NEO-E, NEO-A, CRT-E, CRT-A ($M = 6.25, SD = 3.00$). No other significant differences were found for any other comparisons. For the fake good, purpose of test revealed condition (FG-R), mean scores on the NEO-E, $F(3, 42) = 1.13, p = .35, \eta^2 = .08$, the NEO-A, $F(3, 42) = 1.56, p = .21, \eta^2 = .10$, the CRT-E, $F(3, 42) = .15, p = .93, \eta^2 = .01$, and CRT-A, $F(3, 42) = .29, p = .83, \eta^2 = .02$ were all nonsignificant, indicating that there were no differences in mean scores on any

of the tests due to presentation of tests for the fake good, purpose of test revealed conditions. For the honest, purpose of test not revealed condition (H-NR), an ANOVA revealed no significant differences for the NEO-E, $F(3, 46) = 1.35, p = .27, \eta^2 = .08$, NEO-A, $F(3, 46) = .53, p = .67, \eta^2 = .03$, or the CRT-E, $F(3, 46) = .24, p = .87, \eta^2 = .02$. There was a significant difference for the CRT-A, $F(3, 46) = 2.87, p = .047, \eta^2 = .16$. Post-hoc analyses using Tukey's Honest Significant Difference test (HSD) indicated significant differences in CRT-A means when the order of tests was CRT-E, CRT-A, NEO-E, and NEO-A ($M = 1.69, SD = 3.57$) than when the order of tests was CRT-A, CRT-E, NEO-A, NEO-E ($M = 6.27, SD = 3.58$). No other significant differences were found for any other comparisons. Lastly, the honest, purpose of test revealed condition (H-R) indicated no significant differences in mean scores for the NEO-E, $F(3, 42) = .60, p = .62, \eta^2 = .04$, NEO-A, $F(3, 42) = .57, p = .64, \eta^2 = .04$, CRT-E, $F(3, 42) = 1.25, p = .30, \eta^2 = .08$, or CRT-A, $F(3, 42) = .09, p = .97, \eta^2 = .01$.

It is theoretically unknown why there would be differences for some (but not most) of the test presentation schemes. The only mean scores that were effected were for the CRT-A under both fake good and honest conditions when the purpose of the test was not revealed. It is unknown exactly why this order effect exists. Because means on the CRT-A were higher when the CRT was presented last, it may be the case that people simply become better at differentiating between the justification mechanism-congruent options and are then better at selecting the Agreeable option. The effect sizes for the order effects are relatively small, however. Given the relatively small sample sizes for

each condition, it is argued that these effects are not so troublesome as to negate the current study results.

Manipulation Check

For the faking manipulation check, 7.7% of participants in the fake good condition correctly identified their experimental condition and 44.0% of participants indicated that they responded both honestly and in a desirable manner. However, 48.4% indicated that they responded honestly instead of faking. Results show that 82.3% of participants in the honest condition correctly identified their experimental condition and 11.5% of participants indicated that they responded both honestly and in a desirable manner. Several test takers (5.2%) indicated that they were in the fake good condition instead of the honest condition.

The high number of participants incorrectly identifying their experimental condition could be an indicator that participants did not fully comprehend the survey instructions. However, the placement of the manipulation check items in the survey may have created confusion about which questionnaires the researcher was referencing. The manipulation check items followed questions about demographics and face validity in addition to the NEO and CRT items. Participants may have been indicating that they responded honestly to the demographic and/or face validity items in an honest manner even though they were part of the fake good condition. Also, the term “socially desirable” may have been confusing for participants. For example, someone who responded honestly on the Agreeableness personality tests but who is, in fact, highly

Agreeable is likely to say that they are responding honestly and in a socially desirable way (given that high Agreeableness is seen as a socially desirable trait).

The manipulation check for the purpose of the test condition showed that 48.9% of participants who had the purpose of the test revealed to them correctly identified their experimental condition (that all test measured personality) and 3.3% indicated that all questionnaires measured logical reasoning. In addition, 47.8% of participants indicated that some questionnaires measured personality while some measured logical reasoning. For participants who did not have the purpose of the test revealed to them, 87.4% of participants indicated that some tests measured personality while others measured logical reasoning (which should be the case if the purpose of the test is not revealed). Three percent of participants indicated that all the questionnaires measured logical reasoning and 9.5% of participants indicated that all the questionnaires measured personality.

The large percentage of participants indicating that some tests measured logical reasoning and some measured personality when the instructions indicated that they all measured personality may be an indicator of the pervasiveness of the logical reasoning test format of the CRT. It may be that participants continued to believe that the CRTs were measuring logical reasoning because they are designed to have the look and feel of such tests. Also, because of the placement of the manipulation check items, participants may have been confused about which questionnaires the researcher was referring to, similar to the fake good condition mentioned above. Lastly, participants may have been wary of the questions particularly because they were aware of the fact it was part of a

psychological study. The seemingly obvious layout of the CRT as a logical reasoning test as compared to a personality test may have overridden the instruction set which said that it was indeed a personality test. It may be that test takers were suspicious of the instructions, did not want to seem as though they had been deceived in any way, and therefore did not heed the true experimental instructions.

Given these ambiguous results, an ANOVA was conducted to determine if mean scores on the traditional personality tests were actually higher when participants were instructed to fake. Given that previous research has found that individuals are able to fake when instructed to do so (Hough et al., 1990; Viswesvaran & Ones, 1999), increases in scores on the personality tests for participants in the fake good condition should indicate whether or not participants followed the instructions. Results indicate that both the NEO-E and the NEO-A scores were higher in the faking condition compared to the honest condition, $F(1, 186) = 36.41, p = .00, \eta^2 = .16$ and $F(1, 186) = 36.39, p = .00, \eta^2 = .16$, respectively. These results give support to the conclusion that the manipulation check was successful. In hindsight, a better manipulation check would have specifically asked test takers whether or not they were instructed to fake good on the tests or whether or not the purpose of the test was revealed to them. By collecting these types of data, the researcher would be able to ascertain whether or not test takers understood and complied with the experimental instructions. The results of the manipulation check are mixed and the data call into question the veracity of the findings. However, because of the many possible alternative explanations or interpretations of the data, analyses for the main research questions of the current study will be presented.

Face Validity

Three items were administered as part of the study to determine participants' attitudes and preferences for taking traditional personality tests compared to CRTs. The first item assessed which type of test participants would prefer to take if they were applying for a job. Participants indicated they would prefer to take the NEO-PI-R (59.4%) over the CRT (40.6%). However, when asked which type of test would be most fair in identifying high performing job applicants, participants selected the CRT (58.8%) over the NEO-PI-R (24.1%). Participants also indicated that they believed the CRT (60.4%) would be more accurate at identifying high-performing job applicants than the NEO-PI-R (23.5%).

Illogical Responses

According to James et al. (2005), most respondents of the Aggression CRT choose options related to justification mechanisms instead of the illogical options. Tables 7-10 show the number of participants selecting either of the illogical response options for each CRT item. Many of the items for Agreeableness and Extraversion CRTs were at or below 10% choosing illogical options. Extraversion item 12 and Agreeableness item 18 have a high percentage of people (30% or greater) choosing illogical options. Although the logicity of CRT response options were vetted during the item development stage, items with a high percentage of illogical responses chosen likely indicate poor items.

Table 7

CRT FG NR: Illogical Responses Chosen by Participants

Extraversion			Agreeableness		
Item	<i>N</i>	%	Item	<i>N</i>	%
1	9	20.0	1	12	26.7
2	3	6.7	2	7	15.6
3	10	22.2	3	1	2.2
4	8	17.8	4	7	15.6
5	2	4.4	5	5	11.1
6	7	15.6	6	3	6.7
7	4	8.9	7	1	2.2
8	4	8.9	8	3	6.7
9	2	4.4	9	6	13.3
10	9	20.0	10	3	6.7
11	0	0.0	11	5	11.1
12	15	33.3	12	2	4.4
13	7	15.6	13	7	15.6
14	5	11.1	14	3	6.7
15	1	2.2	15	9	20.0
			16	4	8.9
			17	4	8.9
			18	11	24.4

Note. CRT = Conditional reasoning test, FG = Fake good condition, NR = Purpose of test not revealed condition. *N* = 45. Items with 30% or higher responding illogically are highlighted in gray.

Table 8

CRT FG R: Illogical Responses Chosen by Participants

Extraversion			Agreeableness		
Item	<i>N</i>	%	Item	<i>N</i>	%
1	5	10.9	1	7	15.2
2	7	15.2	2	8	17.4
3	8	17.4	3	4	8.7
4	11	23.9	4	8	17.4
5	2	4.3	5	5	10.9
6	9	19.6	6	0	0.0
7	3	6.5	7	1	2.2
8	3	6.5	8	5	10.9
9	3	6.5	9	0	0.0
10	11	23.9	10	2	4.3
11	5	10.9	11	4	8.7
12	15	32.6	12	3	6.5
13	11	23.9	13	5	10.9
14	4	8.9	14	1	2.2
15	7	15.2	15	9	19.6
			16	3	6.5
			17	7	15.2
			18	16	34.8

Note. CRT = Conditional reasoning test, FG = Fake good condition, R = Purpose of test revealed condition. *N* = 46. Items with 30% or higher responding illogically are highlighted in gray.

Table 9

CRT_H_NR: Illogical Responses Chosen by Participants

Extraversion			Agreeableness		
Item	<i>N</i>	%	Item	<i>N</i>	%
1	4	8.0	1	4	8.0
2	8	16.0	2	13	26.0
3	12	24.0	3	4	8.0
4	9	18.0	4	7	14.0
5	3	6.0	5	8	16.0
6	8	16.0	6	1	2.0
7	2	4.0	7	6	12.0
8	1	2.0	8	3	6.0
9	7	14.0	9	1	2.0
10	12	24.0	10	3	6.0
11	3	6.0	11	9	18.0
12	18	36.0	12	6	12.0
13	11	22.0	13	10	20.0
14	4	8.0	14	4	8.0
15	5	10.0	15	6	12.0
			16	6	12.0
			17	8	16.0
			18	17	34.0

Note. CRT = Conditional reasoning test, H = Honest condition, NR = Purpose of test not revealed condition. *N* = 50. Items with 30% or higher responding illogically are highlighted in gray.

Table 10

CRT_H_R: Illogical Responses Chosen by Participants

Extraversion			Agreeableness		
Item	<i>N</i>	%	Item	<i>N</i>	%
1	4	8.7	1	8	17.4
2	6	13.0	2	10	21.7
3	9	19.6	3	6	13.0
4	9	19.6	4	7	15.2
5	5	10.9	5	7	15.2
6	5	10.9	6	3	6.5
7	1	2.2	7	9	19.6
8	2	4.3	8	6	13.0
9	4	8.7	9	3	6.5
10	8	17.4	10	3	6.5
11	8	17.4	11	6	13.0
12	15	32.6	12	7	15.2
13	11	24.4	13	8	17.4
14	5	11.1	14	3	6.5
15	4	8.7	15	5	10.9
			16	4	8.7
			17	5	10.9
			18	8	17.4

Note. CRT = Conditional reasoning test, H = Honest condition, R = Purpose of test revealed condition. *N* = 46. Items with 30% or higher responding illogically are highlighted in gray.

Tests of Hypotheses

Validity results. In order to assess the utility of the conditional reasoning tests created with the traditional NEO personality assessment, correlations between scores on the test and the relevant outcome variables were conducted and analyzed. See Table 11 for correlations and scale reliabilities.

Correlations. Hypothesis 1 stated that traditional, self-report personality tests for Agreeableness and Extraversion would be positively correlated to construct-relevant criteria and Hypothesis 2 stated that CRTs for Agreeableness and Extraversion would be positively correlated to construct-relevant criteria.

The NEO-PI-R tests tend to significantly correlate with more of the relevant criteria than the CRTs and the NEO-PI-R correlations tend to be of greater magnitude than the CRT correlations. For example, the NEO-A-H-R significantly correlated with the open-ended Agreeableness questions (ZGQ_A; $r = .58, p < .01$), the number of people they have as close friends ($r = .30, p < .05$), the number of people who they feel call them a close friend ($r = .29, p < .05$), volunteer behaviors ($r = .50, p < .01$), and interpersonal conflict. The CRT-A-H-R only significantly correlated in an expected manner with interpersonal conflict ($r = -.34, p < .05$). There are a few instances where the CRTs were significantly correlated with relevant criteria, but opposite of expectations (e.g., correlation between CRT-E-H-NR and number of people calling the participant a close friend, $r = -.32, p < .05$). These opposite correlations are more prevalent in the faking conditions for the CRT (e.g., correlation between CRT-A-FG-R and number of close friends, $r = -.34, p < .05$). Upon analysis of the data, it was

determined that small sample sizes ($N = 11-13$) were driving the unexpected correlations.

It is also important to examine the correlations between the tests and relevant criteria for the honest versus fake good conditions. These results provide insight into the effect of faking on criterion-related validity. Overall, the NEO tests tend to significantly correlate with more relevant criteria under the honest conditions compared to the fake good conditions (e.g., the many significant correlations for the NEO-A-H-R) and these correlations tend to be of equal or higher magnitude than the fake good conditions (e.g., NEO-A and the open-ended general Agreeableness item 3 for the purpose of the test not revealed condition, honest $r = .34, p < .05$, fake good $r = .31, p < .05$). A similar trend is found in the correlations between the CRTs and relevant outcomes (e.g., CRT-A and interpersonal conflict for the purpose of the test revealed condition, honest $r = -.34, p < .05$, fake good $r = -.26, p > .05$).

Correlations between the CRT and NEO tests can indicate construct-related validity evidence (i.e., multitrait-multimethod matrix; Campbell & Fiske, 1959). Results show that, similar to other research on CRTs, the correlations between CRTs and the NEO-PI-R tests for the same experimental conditions are predominantly nonsignificant or low. These results are consistent with previous research on CRTs. James (1998) argues that the lack of significant correlations between CRTs and other personality tests of the same constructs is due to the CRT tapping into subconscious aspects of personality.

Based on the findings of this study, the CRTs are not a particularly valid measure of Agreeableness and Extraversion and the traditional, self-report measure is much better at predicting relevant outcomes. When analyzing differences between faking conditions and honest conditions for both types of tests, there appears to be a greater number of significant correlations and correlations of higher magnitudes for the honest NEO-PI-R tests compared to the fake good NEO-PI-R tests; there does not appear to be a large difference between fake good and honest responding for the CRTs. It should be noted that traditional test development techniques such as analysis of inter-item correlations, factor analysis, or empirical keying will likely increase criterion-related validity. The CRTs developed for this study are in the infancy of their development and exploratory in terms of criterion-related validity. Future research should investigate the prospect of adding or removing items to improve these results.

Although this study did not specifically investigate demographic variables, the correlations for sex and age and the variables of interest were analyzed. Sex was found to be significantly correlated with the NEO-E-FG-NR ($r = .31, p < .05$) such that women were more likely to have higher scores than men when the test instructions are to fake good on the test and when the purpose of the test is not revealed. These findings suggest that there may be sex differences in the ability to fake the traditional personality test. Research with respect to sex has found mixed results. Ones and Viswesvaran (1998) found higher scores for males than females on social desirability scales. However, Graham et al. (1994) found that females self-reported higher levels of cheating than men. Age was found to be related to the NEO-A-FG-R ($r = .35, p < .05$) such that older

individuals had higher scores on the traditional Agreeableness test than younger individuals when the instructions for the test were as obvious as possible (fake good, purpose of the test revealed). Ones and Viswesvaran (1998) found that older individuals score somewhat higher on social desirability scales than younger individuals (corrected $d = .12$). Future research may further want to investigate differences in responding between age and sex, particularly if CRTs are used in selection contexts.

It is also important to note that participant educational level was only significantly related to the CRT-A-FG-R ($r = .30, p < .05$) and that reading ability was significantly negatively related to the NEO-E-FG-NR ($r = -.38, p < .05$) and the NEO-A-H-R ($r = -.30, p < .05$). Past research has shown that education is an acceptable, though not optimal, proxy for cognitive ability (Berry, Gruys, & Sackett, 2006). Although one might expect CRTs to be related to cognitive ability because of the higher reading demands placed on test takers, studies using the Aggression CRT find nonsignificant correlations with cognitive ability (James et al., 2005; LeBreton et al., 2007). The correlation between educational level and the CRT-A-FG-R was the only significant correlation across all CRT experimental conditions (and the criterion of English literacy and reading ability) and no patterns can be detected. These findings indicate that the CRTs have little relationship with cognitive ability, consistent with other CRT research. Future research should directly test this claim, using an actual measure of cognitive ability, however. The negative correlations for reading ability and the NEO-E-FG-NR and NEO-A-H-R are somewhat surprising. It is unclear why these findings may be present, however, it should be mentioned that the variance in the reading ability variable

($\sigma^2 = .14$) is relatively low which is likely restricting the range of that variable.

Restriction of range reduces the magnitude of correlations in the sample compared to the population.

Reliabilities for the scales are presented in the diagonal of Table 11. The internal consistency reliabilities of the CRTs were low across many of the instruction sets and constructs ($\alpha = .05-.30$) and the reliability for the CRT-E-H-R was negative ($\alpha = -.07$) even after ensuring that items were coded correctly. Cronbach and Hartmann (1954) state that in the case of negative internal consistency coefficients, a typical interpretation is there is zero internal consistency of the test. Although internal consistency reliabilities have been presented in previous CRT literature, researchers argue that because CRTs are multidimensional, internal consistency is likely not the appropriate measure of reliability (James, 1998; LeBreton et al., 2007). Responses to CRT items may be based on any number of unique combinations of JM endorsement; not every participant may subscribe to all justification mechanisms (i.e., endorsing some JMs but not others). Therefore, other forms of reliability, such as factorial or test-retest may be better forms. In order to obtain high coefficient alpha, CRTs would need to be administered using many items to test each justification mechanism. Given the lengthy amount of time it takes participants to complete CRT items and the number of JMs identified for Extraversion and Agreeableness in this study (7 and 6, respectively), tests would take hours to complete.

Table 11

Statistics for Study Variables

	<i>N</i>	<i>M</i>	<i>SD</i>	1	2	3	4	5	6	7	8	9
1. Sex	186	1.58	.50	--								
2. Age	187	48.32	13.01	-.01	--							
3. Educational Level	187	4.80	1.71	-.13	-.20**	--						
4. English Literacy	187	1.05	.22	.02	.04	.13	--					
5. Reading Ability	187	1.08	.37	.04	.10	-.17*	-.05	--				
6. NEO_E_FG_NR	45	4.07	.79	.31*	-.23	.10	-.07	-.38**	.91			
7. NEO_A_FG_NR	45	4.39	.62	.21	-.08	-.09	-.15	-.19	.53**	.90		
8. NEO_E_FG_R	46	4.12	.83	.13	.06	.09	.08	-.17	--	--	.93	
9. NEO_A_FG_R	46	4.43	.57	.20	.35*	-.03	.09	-.14	--	--	.79**	.88
10. NEO_E_H_NR	50	3.13	.83	-.08	.04	.09	-.07	-.14	--	--	--	--
11. NEO_A_H_NR	50	3.90	.61	-.16	.13	-.04	-.14	.04	--	--	--	--
12. NEO_E_H_R	46	3.57	.82	-.11	.15	.09	.02	.04	--	--	--	--
13. NEO_A_H_R	46	3.84	.64	.14	.28	.07	.09	-.30*	--	--	--	--
14. CRT_E_FG_NR	45	0.82	3.72	-.01	-.17	.04	.01	-.20	.29	.19	--	--
15. CRT_A_FG_NR	45	3.93	4.20	.13	.11	-.18	.11	.18	.29	.39**	--	--
16. CRT_E_FG_R	46	2.28	3.47	.00	.08	.00	.00	-.06	--	--	.14	.21
17. CRT_A_FG_R	46	4.78	3.96	.23	-.19	.30*	.27	.01	--	--	.18	.24
18. CRT_E_H_NR	50	0.38	3.35	.17	.25	-.01	-.15	.15	--	--	--	--
19. CRT_A_H_NR	50	3.60	4.05	.27	-.10	.05	-.27	-.06	--	--	--	--
20. CRT_E_H_R	46	2.04	4.00	-.10	.12	-.06	-.06	-.18	--	--	--	--
21. CRT_A_H_R	46	2.57	4.15	.06	.26	.13	.15	-.05	--	--	--	--

(table continues)

Table 11 Continued

	10	11	12	13	14	15	16	17	18	19	20	21
1. Sex												
2. Age												
3. Educational Level												
4. English Literacy												
5. Reading Ability												
6. NEO_E_FG_NR												
7. NEO_A_FG_NR												
8. NEO_E_FG_R												
9. NEO_A_FG_R												
10. NEO_E_H_NR	.88											
11. NEO_A_H_NR	.46**	.81										
12. NEO_E_H_R	--	--	.89									
13. NEO_A_H_R	--	--	.32*	.79								
14. CRT_E_FG_NR	--	--	--	--	.14							
15. CRT_A_FG_NR	--	--	--	--	.19	.30						
16. CRT_E_FG_R	--	--	--	--	--	--	.05					
17. CRT_A_FG_R	--	--	--	--	--	--	.19	.20				
18. CRT_E_H_NR	-.10	.12	--	--	--	--	--	--	-.07			
19. CRT_A_H_NR	-.11	-.02	--	--	--	--	--	--	.21	.22		
20. CRT_E_H_R	--	--	.25	.13	--	--	--	--	--	--	.30	
21. CRT_A_H_R	--	--	-.02	.29	--	--	--	--	--	--	.08	.23

(table continues)

Table 11 Continued

	<i>N</i>	<i>M</i>	<i>SD</i>	1	2	3	4	5	6	7	8
22. GQ_E1	181	2.29	1.07	-.03	.00	.15*	-.02	.10	.29	.08	.04
23. GQ_E2	180	3.04	1.11	.11	-.05	-.06	-.11	.02	.23	.33*	.14
24. GQ_E3	177	3.07	1.05	.15	.07	-.22**	-.09	.00	.12	.19	.27
25. ZGQ_E	182	.00	.73	.11	.00	-.07	-.10	.09	.30	.27	.20
26. GQ_A1	177	3.13	1.21	-.06	-.09	-.21**	-.05	-.01	-.10	.18	-.07
27. GQ_A2	172	2.76	1.21	-.04	.01	-.13	-.05	-.09	.16	.06	-.04
28. GQ_A3	187	1.76	.43	.11	.16*	-.11	.01	-.02	-.05	.31*	.05
29. ZGQ_A	187	-.03	.74	.01	.06	-.21**	-.03	-.10	-.04	.21	-.01
30. # Friends	185	50.58	166.83	.07	-.07	.05	-.05	-.03	.20	.12	.18
31. # Close Friends	187	5.41	7.47	.12	.09	.10	.00	-.06	.16	.15	.04
32. # New Friends	187	4.94	9.40	.06	-.08	.03	-.08	-.06	.22	.05	.15
33. # Calling You Friend	186	37.68	90.36	.06	-.06	.01	-.08	-.04	.36*	.23	.15
34. # Calling You Close Friend	186	5.94	7.61	.12	.04	.11	-.06	-.09	.14	.17	.15
35. # Dislike You	179	5.82	18.93	-.10	.02	-.03	-.04	-.04	.23	-.01	.13
36. # Hours Talking to Friends	187	2.11	2.95	-.05	-.09	-.06	.03	-.10	.31*	.09	-.11
37. # Hours Technology with Friends	186	2.09	3.51	.06	-.18*	-.04	-.06	-.03	.12	.01	-.23
38. # Orgs	187	1.80	2.06	-.02	-.08	.16*	-.06	.01	.10	.07	.16
39. Org Involvement	187	2.50	1.15	.06	-.07	.16*	-.06	-.13	.11	.09	-.01

(table continued)

Table 11 Continued

	9	10	11	12	13	14	15	16	17	18	19	20
22. GQ_E1	.06	.38**	.19	.16	-.10	-.03	-.13	.02	.05	-.19	-.30*	.18
23. GQ_E2	.08	.19	.30*	.29	.04	.16	-.01	-.10	-.11	-.06	-.13	.08
24. GQ_E3	.15	.35*	.33*	.35*	.33*	-.02	.00	.01	-.02	.03	-.33*	-.06
25. ZGQ_E	.12	.41**	.38**	.34*	.08	.03	-.07	-.04	-.03	-.10	-.34*	.07
26. GQ_A1	-.11	-.18	-.03	-.11	.27	.10	.05	.10	.15	-.14	-.05	-.22
27. GQ_A2	-.08	-.11	.10	.09	.34*	-.01	.05	.24	.02	.16	.13	.03
28. GQ_A3	.13	.09	.34*	.33*	.45**	.00	.01	.10	-.07	.22	.04	.11
29. ZGQ_A	.00	-.09	.18	.20	.58**	.04	.02	.20	.04	.11	.04	.10
30. # Friends	.07	.14	.21	.07	-.11	.20	.15	.08	.12	-.03	-.08	.20
31. # Close Friends	-.02	.52**	.34*	.06	.30*	-.10	.05	-.16	-.35*	-.18	-.11	-.22
32. # New Friends	.04	.10	.14	-.03	-.26	.01	-.07	.03	.07	-.16	-.12	.11
33. # Calling You Friend	.03	.20	.18	.18	.06	.21	.19	.14	.10	-.22	.01	.16
34. # Calling You Close Friend	.00	.44**	.33*	.12	.29*	-.07	.06	.03	-.04	-.32*	-.11	-.21
35. # Dislike You	-.04	.05	.04	.04	-.22	-.16	.29	-.18	-.17	-.06	.03	.20
36. # Hours Talking to Friends	-.22	.14	.21	.08	-.06	.25	.04	-.04	-.21	.08	-.05	-.11
37. # Hours Technology with Friends	-.41**	-.04	.09	-.15	-.31*	.29	.08	-.03	-.06	-.01	.20	-.13
38. # Organizations	.06	.23	.08	.19	.07	.03	-.45**	-.07	-.08	.07	-.04	-.03
39. Org Involvement	-.10	.32*	.07	.22	.34*	.16	-.20	-.08	-.13	-.07	.03	-.16

(table continues)

Table 11 Continued

	21	22	23	24	25	26	27	28	29	30	31	32
22. GQ_E1	.08	--										
23. GQ_E2	-.02	.34**	--									
24. GQ_E3	-.13	.14	.39**	--								
25. ZGQ_E	-.04	.69**	.79**	.71**	.55							
26. GQ_A1	.01	-.01	.14	.14	.13	--						
27. GQ_A2	-.04	-.10	-.02	.11	.00	.39**	--					
28. GQ_A3	.15	-.11	.13	.20**	.08	.15	.13	--				
29. ZGQ_A	.11	-.13	.10	.22**	.07	.74**	.74**	.66**	.45			
30. # Friends	-.01	-.07	-.01	.06	-.01	.05	.01	.01	.03	--		
31. # Close Friends	.01	.19**	.16*	.16*	.23**	.13	.00	.09	.11	.06	--	
32. # New Friends	-.16	.00	.03	.13	.07	.06	-.04	-.02	-.03	.86**	.20**	--
33. # Calling You Friend	.00	.04	.05	.15*	.11	.12	.02	.09	.11	.59**	.16*	.59**
34. # Calling You Close Friend	-.04	.15*	.18*	.23**	.25**	.13	-.01	.11	.12	.24**	.91**	.37**
35. # Dislike You	.07	.01	.03	-.03	.00	-.04	.03	-.07	-.04	.20**	.04	.16*
36. # Hours Talking to Friends	-.12	.02	.13	.13	.11	-.01	-.04	-.06	-.08	.08	.10	.17*
37. # Hours Technology with Friends	.01	.06	.08	.09	.10	.05	.00	-.15*	-.15*	.16*	.00	.26**
38. # Organizations	-.30*	.07	.04	.10	.09	-.03	.10	-.02	.02	.39**	.19**	.46**
39. Org Involvement	-.10	.09	.10	.14	.15*	.07	.05	-.03	.04	.15*	.31**	.21**

(table continues)

Table 11 Continued

	33	34	35	36	37	38
22. GQ_E1						
23. GQ_E2						
24. GQ_E3						
25. ZGQ_E						
26. GQ_A1						
27. GQ_A2						
28. GQ_A3						
29. ZGQ_A						
30. # Friends						
31. # Close Friends						
32. # New Friends						
33. # Calling You Friend	--					
34. # Calling You Close Friend	.25**	--				
35. # Dislike You	.08	.04	--			
36. # Hours Talking to Friends	.03	.11	.02	--		
37. # Hours Technology with Friends	.08	.04	-.04	.46**	--	
38. # Organizations	.24**	.27**	.00	.43**	.08	--
39. Org Involvement	.12	.30**	-.01	.31**	.16*	.60**

(table continues)

Table 11 Continued

	<i>N</i>	<i>M</i>	<i>SD</i>	1	2	3	4	5	6	7	8	9	10
40. Org Leadership	187	2.13	.92	-.01	-.09	.27**	-.09	-.08	.06	-.10	.02	-.10	.36*
41. Org Leadership Desires	187	1.94	1.13	-.09	-.17*	.23**	.01	-.08	.23	-.06	.19	.04	.28
42. Volunteer Behaviors	187	4.13	.74	.13	-.03	-.05	-.14	-.16*	.27	.41**	.14	.07	.43**
43. Teamwork	187	3.17	.70	.04	.03	-.05	-.05	-.03	.00	.32*	-.18	-.01	.35*
44. Interpersonal Conflict	187	2.08	.66	-.10	-.16*	.01	.05	.19*	-.03	-.40**	-.35*	-.52**	-.30*
45. Empathy	187	3.10	.57	.16*	-.10	-.07	-.12	.02	.48**	.41**	.32*	.17	.00
46. PANAS	187	2.69	.52	.07	-.12	.10	.03	.07	.08	.12	-.10	-.19	.26
47. Job Performance	187	6.04	.81	.15*	.10	-.13	-.11	-.05	.04	.40**	.25	.24	.22

(table continues)

Table 11 Continued

	11	12	13	14	15	16	17	18	19	20	21	22	23
40. Org Leadership	.02	.20	-.06	.09	-.47**	-.17	-.05	-.12	-.22	-.06	-.19	.20**	.10
41. Org Leadership Desires	-.10	.27	-.02	.23	-.30*	-.24	.10	.08	-.05	-.10	-.25	.12	.04
42. Volunteer Behaviors	.56**	.36*	.50**	.07	-.20	-.05	-.07	-.03	.24	.06	.28	-.02	.14
43. Teamwork	.47**	.21	.53**	.02	-.04	.11	.07	-.05	-.24	-.04	-.04	.04	.17*
44. Interpersonal Conflict	-.56**	-.28	-.60**	.15	.11	-.10	-.26	-.20	.18	-.10	-.34*	.00	-.03
45. Empathy	.36*	.04	.20	.27	.16	-.05	.02	-.04	.22	.17	.26	.02	.06
46. PANAS	-.02	.06	-.23	.02	-.24	.07	.00	-.16	.09	-.08	-.30*	.01	.09
47. Job Performance	.19	.42**	.38**	.16	-.15	.18	-.12	.19	.06	.21	.10	.07	.28**

(table continues)

Table 11 Continued

	24	25	26	27	28	29	30	31	32	33	34	35	36	37
40. Org Leadership	.12	.19*	.02	.04	-.10	-.03	.22**	.22**	.30**	.17*	.24**	-.05	.34**	.17*
41. Org Leadership Desires	.08	.11	.11	.01	-.03	.04	.13	.13	.18*	.09	.13	-.11	.22**	.09
42. Volunteer Behaviors	.21**	.14	.10	.13	.28**	.28**	.10	.24**	.12	.13	.25**	-.03	.24**	.08
43. Teamwork	.29**	.23**	.28**	.20**	.26**	.34**	.09	.25**	.14	.04	.28**	-.09	.24**	.07
44. Interpersonal Conflict	-.17*	-.07	-.06	-.10	-.33**	-.29**	-.07	-.05	-.02	-.03	-.10	.14	-.10	.31**
45. Empathy	.23**	.14	.16*	.20**	.12	.24**	.17*	.06	.11	.23**	.08	-.06	.19*	.09
46. PANAS	-.04	.04	-.15*	-.17*	-.15*	-.26**	.04	.09	.11	.00	.09	.04	.08	.26**
47. Job Performance	.28**	.28**	.16*	.04	.30**	.26**	.11	.13	.14	.16*	.16*	.01	.18*	.10

(table continues)

Table 11 Continued

	38	39	40	41	42	43	44	45	46	47
40. Org Leadership	.72**	.77**	--							
Org Leadership										
41. Desires	.51**	.50**	.72**	--						
42. Volunteer Behaviors	.26**	.41**	.34**	.26**	.86					
43. Teamwork	.15*	.23**	.16*	.15*	.39**	.84				
44. Interpersonal Conflict	.01	.04	.11	.08	-.22**	-.28**	.85			
45. Empathy	.10	.16*	.08	.06	.43**	.19**	-.21**	.39		
46. PANAS	.11	.22**	.19**	.11	.03	-.05	.36**	-.08	.86	
47. Job Performance	.12	.21**	.12	.18*	.39**	.34**	-.25**	.25**	.15*	.93

Note. For sex, 1 = male and 2 = female. For educational level, 1 = less than high school, 2 = high school, 3 = some college but no degree, 4 = Associate's degree, 5 = Bachelor's degree, 6 = some graduate school but no degree, 7 = Master's degree, and 8 = Doctoral degree. For English literacy, 1 = I am a native English speaker, 2 = I learned English as a second language, and 3 = I do not speak fluent English. For reading comprehension, 1 = I can read and comprehend complex text such as books or reports that are lengthy or contain technical information, 2 = I can read and comprehend average-level text such as magazine or newspaper articles, 3 = I can read and comprehend simple text such as street signs or application forms, and 4 = I cannot read and comprehend written text. NEO: NEO-PI-R, FG: Fake good condition, Honest: Honest condition, Not Revealed: Purpose of test not revealed condition, Revealed: Purpose of test revealed condition, CRT: Conditional reasoning test, E: Extraversion, A: Agreeableness, *z*: Standardized variable, GQ: General question, Org: Organizational, PANAS: Positive and negative affect scale.

* = Correlation is significant at the 0.05 level, two-tailed. ** = Correlation is significant at the 0.01 level, two-tailed. Coefficient alphas for each scale are presented in the diagonals. Standardized reliabilities are presented for standardized scales.

Exploratory results for criterion-related validity. In order to explore the development of the Agreeableness and Extraversion CRT measure further, item-level analyses were conducted determine if certain items predicted relevant outcomes better than other. Correlations between each CRT item and the criteria examined in the studies were analyzed. For the Extraversion CRT, it was found that five of the 15 items did not correlate with any of the construct-relevant outcomes. An additional five items correlated with either one or two criteria and one item correlated with three relevant outcomes. The other four items were retained in the revised Extraversion CRT correlating with at least four relevant outcomes. After rerunning the correlations, the Extraversion CRT was significantly positively related to job performance ($r = .20, p < .01$) and preferring to reach a compromise when making decisions with others ($r = .23, p < .01$). Extraversion CRT scores were significantly negatively related to the number of people they consider a close friend ($r = -.18, p < .05$), and interpersonal conflict ($r = -.29, p < .01$). However, after cross validating those results by selecting a new random sample from the dataset, all correlations become nonsignificant except preferring to reach a compromise when making decisions with others ($r = .32, p < .01$) which was originally developed as an Agreeableness criterion. It is concluded that these preliminary scale refinement techniques did not improve the Extraversion CRT.

For the Agreeableness CRT, the same revision process was conducted. Looking at the item-level correlations, three of the 18 items correlated with none of the relevant outcomes, four correlated with one or two of the relevant outcomes and five correlated with three of the outcomes. The other eight items were retained in the revised

Agreeableness CRT. Results correlating the Agreeableness CRT scores with the relevant outcomes result in a significantly positively related to preferring to reach a compromise when making decisions with others ($r = .19, p < .01$). Agreeableness CRT scores were significantly negatively related to the number of organizations the person is a part of ($r = -.18, p < .05$), the level of involvement in these organizations, ($r = -.15, p < .05$), and holding a leadership position ($r = -.25, p < .01$) or wanting to hold a leadership position ($r = -.15, p < .05$) in these organizations, the PANAS ($r = -.17, p < .05$), and interpersonal conflict ($r = -.21, p < .01$). Cross-validation results show a significantly positive relationship with preferring to reach a compromise when making decisions with others ($r = .27, p < .01$) and a significantly negative relationship with the number of organizations the person is a part of ($r = -.29, p < .05$), the level of involvement in these organizations, ($r = -.28, p < .05$), and holding a leadership position ($r = -.37, p < .01$) in these organizations as well as the PANAS ($r = -.25, p < .05$). Although these preliminary scale refinement techniques produced many large correlations for selection research, it did not greatly improve the criterion-related validity of the measure.

Incremental validity. Hypothesis 3 postulated that CRTs for Agreeableness and Extraversion would have incremental validity in the prediction of construct-relevant outcomes over and above traditional tests of these constructs. In order to test this hypothesis, a hierarchical regression was conducted. Looking over the significant correlations from Table 11, it was determined that the criteria of number of close friends, number of people calling you a close friend, and interpersonal conflict were the only outcome variables that had significant correlations with both types of personality tests.

For each regression, the construct-relevant outcome variable was entered as the dependent variable, Step 1 contained the construct-relevant NEO measure, and Step 2 contained the construct-relevant CRT measure. The results of the regressions are found in Table 12. None of the CRTs provided incremental validity in the prediction of the three construct-relevant outcomes over and above the NEO as evidenced by the nonsignificant change in R^2 . Therefore Hypothesis 3 is not supported.

Table 12

Hierarchical Regression Results

Outcome Variable	Step		β	R^2	t	F	ΔR^2	ΔF
# of Close Friends	1	NEO	.07	.01	.35	.89		
	2	CRT	.02	.01	.81	.47	.00	.06
# of People Calling You a Close Friend	1	NEO	.17	.03	2.35	5.54		
	2	CRT	-.16	.05	-2.18	5.20	.03	4.75
Interpersonal Conflict	1	NEO	-.49	.24	15.26	57.06		
	2	CRT	.02	.24	.22	28.41	.00	.05

Note. For all regressions, * $p < .05$. #: Number. Number of Close Friends, Number of People Calling You a Close Friend, and Interpersonal Conflict $df(\text{step } 1) = 1, 185$, $df(\text{step } 2) = 1, 184$.

Results for traditional personality tests. Hypothesis 4 stated that for traditional tests, test takers would be able to fake when instructed to do so, leading to higher mean differences for those in the “fake good” condition compared to the honest responding condition. In order to test this hypothesis, a one-way ANOVA was conducted for NEO test scores under the fake good and honest response conditions. Results indicate a significant difference in NEO scores for the honest and fake good conditions; $F(1, 186) = 48.07$, $p = .00$. Mean scores for the NEO tests were higher in the faking condition compared to the honest condition. Means, standard deviations, effect

sizes, and confidence intervals for all analyses can be found in Table 13. Effect sizes are medium, indicating support for Hypothesis 4.

Hypothesis 5 posited that for traditional tests, there would be a slight increase in the ability to fake when the purpose of the test was revealed instead of when it is kept hidden. This hypothesis was tested using a two-way ANOVA with NEO test scores as the dependent variable and faking and purpose of the test as the grouping variables. Results indicate that there is no significant difference between NEO test scores when the true purpose of the test is revealed or when the true purpose of the test is not revealed; $F(1, 186) = .62, p = .43$. Therefore, there is no support for Hypothesis 5.

Hypothesis 6 investigated the impact of construct on faking. It was argued that for traditional personality tests, Extraversion would be more susceptible to faking as evidenced by mean score differences than Agreeableness. A two-way ANOVA was conducted to investigate the impact of test construct on faking the NEO personality test. Results suggest that there is a significant difference in ability to fake on the Agreeableness test ($\Delta M_{fake\ good-honest} = .83$) compared to the Extraversion test ($\Delta M_{fake\ good-honest} = .44$); $F(1, 186) = , p = .04$, partial $\eta^2 = .02$. Although there is a significant difference in faking on these two tests, the results are opposite of what was hypothesized. These results suggest that test takers are better able to fake the Agreeableness rather than Extraversion tests. It is concluded that there is no support for Hypothesis 6.

Results for conditional reasoning personality tests. Hypothesis 7 stated that test takers would not be able to fake conditional reasoning tests when instructed to do so

as evidenced by mean score differences. In order to test this hypothesis, a one-way ANOVA was conducted for CRT test scores under the fake good and honest response conditions. Results indicate no significant difference in CRT scores for the honest and fake good conditions; $F(1, 186) = 3.39, p = .07$. Therefore, Hypothesis 7 is supported.

Hypothesis 8 stated that conditional reasoning tests will be less susceptible to faking than traditional personality tests as evidenced by standardized mean score differences. This hypothesis was tested using a two-way MANOVA with standardized CRT and NEO scores as the dependent variables and faking and type of test as the grouping variables. The multivariate test reveals that faking and test conditions do not have a significant effect on standardized test scores. Results indicate that there is no significant difference between standardized test scores when participants are instructed to fake good or respond honestly, Wilks' $\lambda = .97, F(2, 182) = 2.47, p = .09$, partial $\eta^2 = .03$. Given these results and the small effect size, Hypothesis 8 is not supported.

Hypothesis 9 argued that conditional reasoning tests for Agreeableness and Extraversion would only be resistant to faking when the purpose of the test was not revealed to participants. However, if the purpose of the test was revealed to participants, mean score differences would be higher when participants are instructed to “fake good” than when participants are instructed to respond honestly. A two-way ANOVA with CRT scores as the outcome variable and faking and test purpose revelation as the grouping variables was conducted to test this hypothesis. Results show a nonsignificant difference between the fake good and honest conditions when the purpose of the test is not revealed ($\Delta M_{fake\ good-honest} = .37$) compared to when the purpose of the test is revealed

($\Delta M_{fake\ good-honest} = 1.2$); $F(1, 186) = .33$, $p = .33$, partial $\eta^2 = .01$. Therefore, there is no support for Hypothesis 9.

Hypothesis 10 asserted that there would be a greater impact of the revelation of the purpose of the test on faking for CRTs compared to traditional personality tests. Because it is hypothesized that CRTs will only be resistant to faking when the purpose of the test is concealed from the test taker, standardized mean score differences for the “fake good” and honest responding conditions will be smallest (i.e., least impact of faking) for the CRT when the purpose of the test is not revealed. There will be large standardized mean score differences for faking (i.e., greater impact of faking) for the traditional personality test when the purpose of the test is not revealed because the traditional test is an explicit test. It is expected that there will be slightly greater standardized mean score differences in faking for the traditional personality test when the purpose of the test is revealed and that when the purpose of the test is revealed for the CRT, standardized mean score differences in faking will be similar to the traditional test. To test this hypothesis, a two-way MANOVA was conducted with standardized NEO and CRT scores as the dependent variables and faking and test revelation conditions as the grouping variables. Results indicate that there is no significant difference in faking on standard CRTs or traditional personality tests when the purpose of the test is revealed or not revealed, Wilks' $\lambda = .99$, $F(2, 182) = 1.00$, $p = .37$, partial $\eta^2 = .01$. Hypothesis 10 is not supported.

Hypothesis 11 stated that for conditional reasoning tests, the Extraversion construct would be more susceptible to faking than the Agreeableness construct as

evidenced by mean score differences. A two-way ANOVA was conducted to investigate the impact of test construct on faking the CRTs. There was no significant difference in the ability to fake the Agreeableness CRT ($\Delta M_{fake\ good-honest} = .53$) compared to the Extraversion CRT ($\Delta M_{fake\ good-honest} = 1.06$); $F(1, 186) = .36, p = .55$, partial $\eta^2 = .002$. Given the small effect size and the nonsignificant results, Hypothesis 11 is not supported.

Hypothesis 12 argued that there will be a greater impact of the type of construct (egoistic or moralistic factors) on faking for the traditional personality test than the CRT such that standardized mean score differences for the “fake good” and honest responding conditions is greatest (i.e., more impact of faking) for the traditional Extraversion test, followed by the traditional Agreeableness test, the Extraversion CRT, and the Agreeableness CRT. After scores on the NEO and CRTs were standardized, a two-way MANOVA was conducted with standardized CRT and NEO scores as the dependent variables and faking and type of construct as the grouping variables. The multivariate test reveals that faking and construct conditions do not have a significant effect on standardized test scores, Wilks' $\lambda = .97, F(2, 182) = 2.84, p = .06$, partial $\eta^2 = .03$. Hypothesis 12 is not supported.

Hypothesis 13 maintained that standardized mean score differences between the “fake good” and honest responding conditions will be the least (i.e., little effect of faking) for the Agreeableness CRT when the purpose of the test is not revealed. There will be a slightly greater impact of faking (i.e., higher standardized mean score differences) for the Extraversion CRT when the purpose of the test is not revealed.

However, it is expected that once the purpose of the test is revealed, the CRT will function as an explicit test and standardized mean score differences for the “fake good” and honest responding conditions will be similar to the traditional tests. Standardized mean score differences between the “fake good” and honest responding conditions for the traditional test will be greater for the Agreeableness and Extraversion traditional personality tests when the purpose of the test is not revealed than the CRT when the purpose of the test is not revealed; however, the Extraversion traditional test will have a greater impact of faking than the Agreeableness traditional test. When the purpose of the test is revealed, standardized mean score differences between the “fake good” and honest responding conditions for both the traditional tests and CRTs will be greater than any of the previous conditions. CRT and traditional tests of Extraversion will have the greatest impact of faking as evidenced by standardized mean score differences, followed by tests of Agreeableness. Standardized mean score differences for these types of tests when the purpose of the test is revealed will be similar for CRTs and traditional tests. In order to test this hypothesis a three-way MANOVA was conducted with NEO and CRT scores as the dependent variables and faking, construct, and revelation conditions as the grouping variables. Results indicate that there is no significant difference in faking on standardized CRTs or traditional personality tests when the purpose of the test is revealed or not revealed, for either Agreeableness or Extraversion measures, Wilks' $\lambda = .99$, $F(2, 182) = .96$, $p = .38$, partial $\eta^2 = .01$. Therefore, there was no support for Hypothesis 13.

Table 13

Study Results

Hypothesis	df	Test Statistic	p	Effect Size	Condition	M	SD	95% Confidence Interval		Hypothesis Supported?
								Lower Bound	Upper Bound	
4 (NEO)	1, 186	$F = 48.07$.00	$\eta^2 = .21$	FG	4.25	.64	4.11	4.38	Yes
					H	3.61	.62	3.48	3.73	
5 (NEO)	1, 186	$F = .62$.43	$\eta^2 = .00$	FG R	4.28	.66	4.09	4.46	No
					FG NR	4.22	.62	4.03	4.40	
					H R	3.72	.61	3.53	3.90	
					H NR	3.51	.62	3.34	3.69	
6 (NEO)	1, 186	$F = 4.45$.04	$\eta^2 = .02$	E FG	4.18	.66	4.00	4.37	No
					E H	3.74	.67	3.56	3.91	
					A FG	4.31	.62	4.13	4.49	
					A H	3.48	.54	3.30	3.66	
7 (CRT)	1, 186	$F = 3.39$.07	$\eta^2 = .02$	FG	2.95	3.01	2.34	3.56	Yes
					H	2.15	2.93	1.55	2.75	
8 (NEO)	2, 182	$F = 2.47$.09	$\eta^2 = .03$	FG	.74 ^a	.70 ^a	.48	1.00	No
					H	-.44 ^a	.88 ^a	-.69	-.19	
8 (CRT)					FG	.05 ^a	1.05 ^a	-.33	.24	
					H	-.15 ^a	1.03 ^a	-.43	.14	
9 (CRT)	1, 186	$F = .95$.33	$\eta^2 = .01$	FG R	3.53	2.87	2.67	4.39	No
					FG NR	2.36	3.07	1.49	3.22	
					H R	2.33	2.99	1.47	3.19	
					H NR	2.16	2.96	1.17	2.81	
10 (NEO)	2, 182	$F = 1.00$.37	$\eta^2 = .01$	FG R	.51 ^a	.94 ^a	.25	.77	No
					FG NR	.42 ^a	.89 ^a	.16	.69	
					H R	-.29 ^a	.86 ^a	-.55	-.03	
					H NR	-.58 ^a	.88 ^a	-.83	-.33	

(table continues)

Table 13 Continued

Hypothesis	<i>df</i>	Test Statistic	<i>p</i>	Effect Size	Condition	<i>M</i>	<i>SD</i>	95% Confidence Interval		Hypothesis Supported?
								Lower Bound	Upper Bound	
10 (CRT)					FG R	.33 ^a	.96 ^a	.05	.62	
					FG NR	-.06 ^a	1.03 ^a	-.35	.23	
					H R	-.07 ^a	1.00 ^a	-.36	.22	
					H NR	-.18 ^a	.97 ^a	-.46	.09	
11 (CRT)	1, 186	<i>F</i> = .36	.55	$\eta^2 = .00$	E FG	3.08	3.37	2.21	3.94	No
					E H	2.02	2.80	1.18	2.86	
					A FG	2.82	2.62	1.95	3.70	
					A H	2.29	3.07	1.43	3.15	
12 (NEO)	2, 182	<i>F</i> = 2.84	.06	$\eta^2 = .03$	E FG	.38	.94	.12	.63	No
					E H	-.26	.95	-.51	-.01	
					A FG	.56	.88	.30	.82	
					A H	-.63	.76	-.88	-.37	
12 (CRT)					E FG	.18	1.13	-.11	.47	
					E H	-.17	.94	-.46	.11	
					A FG	.09	.88	-.20	.39	
					A H	.08	1.02	-.37	.20	
13 (NEO)	2, 178	<i>F</i> = .99	.38	$\eta^2 = .01$	FG R E	.38	.99	.02	.75	No
					FG NR E	.37	.91	.01	.74	
					FG R A	.63	.90	.27	1.00	
					FG NR A	.48	.88	.10	.85	
					H R E	-.14	1.00	-.51	.22	
					H NR E	-.37	.90	-.71	-.02	
					H R A	-.44	.68	-.80	-.07	
					H NR A	-.81	.80	-1.17	-.45	

(table continues)

Table 13 Continued

Hypothesis	<i>df</i>	Test Statistic	<i>p</i>	Effect Size	Condition	<i>M</i>	<i>SD</i>	95% Confidence Interval		Hypothesis Supported?
								Lower Bound	Upper Bound	
13 (CRT)					FG R E	.31	1.07	-.10	.72	
					FG NR E	.05	1.20	-.36	.46	
					FG R A	.36	.86	-.05	.77	
					FG NR A	-.18	.82	-.60	.24	
					H R E	.02	1.00	-.39	.42	
					H NR E	-.34	.86	-.73	.04	
					H R A	-.16	1.01	-.57	.25	
					H NR A	-.01	1.06	-.41	.39	

Note. FG = Fake good condition, H = Honest condition, NR = Purpose of test not revealed condition, R = Purpose of test revealed condition, NEO = NEO-PI-R, CRT = Conditional reasoning test, E = Extraversion, A = Agreeableness. ^a Represents standardized values.

CHAPTER X

CONCLUSIONS

Overview

The purpose of this study was to investigate the impact of faking on traditional, self-report personality tests (such as the NEO-PI-R) and a new test for personality, the conditional reasoning test (CRT). CRTs have been argued to be superior to other personality tests because they operate at a subconscious level and are therefore difficult to fake (James, 1998, LeBreton et al., 2007). CRTs have also been reported to be just as valid, or more valid, in predicting relevant outcomes (Berry et al., 2010; James et al., 2005). However, previous studies have primarily focused on measuring the construct of Aggression. The current study departs from this trend by exploring the utility of the conditional reasoning method of assessment for two often studied constructs in the I/O psychology literature: Extraversion and Agreeableness. These CRTs and corresponding traditional personality measures were administered under a variety of conditions (faking instructions, revelation of the true purpose of the test) to determine whether CRTs were useful in the prediction of several construct-relevant criteria and whether CRTs could be faked. Results show that the CRTs for Agreeableness and Extraversion are related to construct-related criteria. However, the NEO tests are more valid in the prediction of these criteria. In terms of faking, participants were not able to fake the CRT if the purpose of the test at a personality measure remained hidden. When the true nature of the test was revealed, participants were still unable to fake the Agreeableness or

Extraversion CRT. This lends support to the notion that the justification mechanisms people endorse occur at the level of the subconscious.

Criterion-Related Validity of the CRT and NEO-PI-R

The criterion-related validity of the CRTs was compared to the criterion-related validity of the NEO-PI-R to determine the utility of the CRTs. Because CRTs are much more onerous to develop than traditional self-report personality tests, it is important to make sure that CRTs do, in fact, measure what they purport to measure and they do so comparably to traditional tests. For Hypotheses 1 and 2, it was found that both the NEO and the CRT correlated with relevant outcomes. However, the NEO tests were significantly related to more positive outcomes (and in some instances correlations had a greater magnitude with criteria) than the CRT and the CRT failed to provide incremental validity above and beyond the CRT for construct-related criteria (Hypothesis 3). These results show that the CRT-E and CRT-A do not predict relevant outcomes as well as the NEO-PI-R tests.

Although these results are not encouraging for the usefulness of CRTs for Agreeableness and Extraversion, it should be noted that these tests have not been subjected to the same development and research as the Aggression CRT. Berry (personal communication, November, 2012) stated that, although not widely known, the Aggression CRT initially contained hundreds of items and only a very low percentage of items were found to correlate well with relevant outcomes. Therefore, future research into the applicability of the conditional reasoning method for other personality tests should aim to generate a large item pool so that traditional test development techniques

can reveal a more valid test. Many personality tests are developed in exactly this manner. Indeed, the items that were the basis for the International Personality Item Pool NEO (IPIP-NEO) originally began as 1,311 Dutch items that were reduced to 914 (Hofstee, Kiers, De Raad, Goldberg, & Ostendorf, 1997). Similarly, the Multidimensional Personality Questionnaire (MPQ) initially contained 1,082 items but was reduced to 276 items through test refinement (Tellegen & Waller, 2008).

Although scale refinement was not a main aim of the current paper, it would be interesting to see how the most predictive ten items from the current CRTs for Agreeableness and Extraversion would compare against the Agreeableness and Extraversion NEO-PI-R. The NEO-PI-R has undergone many changes since its inception. Therefore, it would be more reasonable to analyze the criterion-related validity of the best possible version of the CRTs to the NEO. Although some preliminary analyses were conducted without much change in criterion-related validity, a more rigorous item refinement process may result in an equally valid measure of these traits. Future research in this line of research will include these next steps.

It is also important to note that some of the CRT items were answered in an illogical manner, despite the fact that the illogical items should in fact be irrational given the item stem. The CRT items were examined by several industrial and organizational graduate students and faculty to help ensure clarity as well as illogical answers. Further, illogical responding occurred for both CRTs and under both fake good or honest responding sets. It is unclear why participants in this study chose illogical responses more frequently than other CRTs. As discussed in the limitations section of this paper,

perhaps participant motivation to read and fully comprehend the CRT items was diminished because of the online administration of the test. Further, it might be that even though these options were illogical to the highly educated item reviewers, this was less obvious to the members of the sample whose educational level, on average, was lower than the item reviewers.

Faking on Traditional and Conditional Reasoning Tests of Personality

One of the proposed advantages of CRTs over traditional tests is that CRTs are less susceptible to faking (i.e., “faking good” to increase likelihood of selection) than are traditional tests. This was tested by asking respondents to complete both a traditional, self-report measure of Agreeableness and Extraversion and a CRT for Agreeableness and Extraversion. Half of the participants were instructed to respond to the measures honestly while half of the participants were instructed to fake good on the measures. This methodology allowed the researcher to determine the fakeability of CRTs compared to traditional personality tests.

Hypothesis 4 investigated the ability of test takers to fake the NEO tests when instructed to do so. Consistent with previous research (Hough et al., 1990; Viswesvaran & Ones, 1999), Hypothesis 4 was supported, indicating that test takers can fake traditional tests when instructed to do so. This significant finding gives credibility to the validity of the experimental manipulation, even though the manipulation check did not necessarily indicate that the manipulation was successful. As mentioned in the Results section, placement and wording of the manipulation check likely led to participant confusion about what the question was truly asking. The results for Hypothesis 4

emphasize the negative impact faking can have on personality tests and reiterates the need for strategies to reduce faking.

In parallel, Hypothesis 7 proposed that test takers who were instructed to fake good on the CRTs would not be able to do so. No significant differences between fake good and honest conditions for the CRTs were found indicating that test takers were unable to fake the CRTs. This is consistent with past research (LeBreton et al., 2007) which found that CRTs are resistant to faking if the true purpose of the test is kept hidden. This result is encouraging because the major benefit of CRTs compared to other methods of measurement is that CRTs are implicit and impervious to faking.

However, conditional reasoning tests were not found to be significantly less susceptible to faking than traditional personality tests as evidenced by standardized mean score differences (Hypothesis 8). This finding greatly reduces the attractiveness of CRTs compared to traditional personality tests. The development and administration of CRTs are onerous compared to traditional personality tests. The excitement surrounding the use of CRTs as a predictor of employment outcomes is mainly driven by the possibility that CRTs can circumvent the faking issue. Without evidence of the ability of CRTs to reduce faking, it is difficult to recommend CRTs as a practical replacement for traditional personality tests. Given past studies on other CRTs, it is interesting that there was not a significant difference in faking between the two types of tests, although the current author is unaware of any research that directly tests this comparison. It may be that response options to the CRT were not equally socially desirable. When the items were reviewed by faculty members and graduate students, the social desirability of the

response options was not directly assessed. Future CRT development should ensure that this important component of test development is not overlooked.

Faking when the Nature of the Test is Revealed

Another proposed advantage of CRTs over traditional tests is that the implicit nature of the test also makes the true nature of the test covert. This lack of transparency again makes it more difficult to fake relative to traditional tests, so people cannot intentionally inflate scores. This was tested by informing half of the participants from the honest and fake good conditions of the true nature of the test (i.e., that the tests measure personality) while the other half had the true purpose of the test kept hidden. This research design allowed the researcher to determine whether a reduction in fakeability for CRTs was due to the implicit nature of the test or whether it is due to mere test taker deception about what the test measures.

First, revealing the nature of the NEO personality measure had no effect on test scores. Although this finding is not consistent with Hypothesis 5, it is not surprising. Test takers have likely been exposed to personality tests that are similar in structure to the NEO-PI-R. Even if test takers were not familiar with such a test, the phrases that are rated as part of the NEO-PI-R are likely to be seen as related to one's personality. Therefore, it is likely that any changes in the difference between the purpose of the test conditions would be due only for the CRT and not enough to drive significant results.

According to Hypothesis 9, conditional reasoning tests for Agreeableness and Extraversion should only be resistant to faking when the purpose of the test is not revealed to participants. Support was not found for this hypothesis. These results

suggest that there were no differences in mean scores regardless of whether or not the purpose of the test is revealed and test takers are not able to fake to a greater extent when they are told the true nature of the test. Therefore the reduction in the ability to fake on CRTs is not merely driven by the fact that items appear to be logical reasoning problems, but are impervious to faking because test takers rely on the justification mechanisms underlying the test items. In regards to Hypothesis 10, there was not a greater impact of the revelation of the purpose of the test on faking for CRTs compared to traditional personality tests.

Faking on Tests of Different Constructs

However, Hypothesis 6, traditional Extraversion tests would be easier to fake than Agreeableness tests, was not supported. Contrary to the hypothesis, traditional Agreeableness tests were more susceptible to faking than Extraversion tests. Other studies have found similar results for the high fakeability of Agreeableness, particularly in older samples, as is the case in the current study (Donnellan & Lucas, 2008; Furnham, 1997; McCrae et al., 1999; Mount, Barrick, & Strauss, 1994). Also, the response instructions given to participants may have inadvertently influenced the fakeability of the Agreeableness test compared to the Extraversion test because the NEO test items were more similar to the adjectives used to describe the trait in the response instructions for the Agreeableness test than the Extraversion test. This similarity might allow test takers to more easily identify the test items that need to be faked.

Hypothesis 11 stated that the Extraversion CRT would have greater mean test scores than the Agreeableness CRT. No significant differences were found for the

conditional reasoning tests, however. This result is somewhat surprising given the significant result for differences in faking on the traditional personality test. Given the small effect size for the effect of construct on traditional personality tests, it may be that the implicit nature of the CRT overrides any effect attributed to the construct. If people are unconsciously selecting a response option based on their personality, and by doing so making the faking issue irrelevant, it may mean that any differences derived from either the egoistic or moralistic construct would be exceeded by the fact that self-deception and impression management do not play a role in the CRT. Similarly, Hypothesis 12 found no differences in faking based on construct (Agreeableness and Extraversion) such that the differences due to construct had a greater impact for the traditional test compared to the CRT. Given that there were no significant findings for the effect of construct on CRT, it is not surprising that the effect is not larger for CRTs than traditional personality tests.

Faking Related to both Test Purpose Revelation and Construct

Hypothesis 13 was related to the interaction effect of construct and revelation of the purpose of the test on the faking of traditional and conditional reasoning personality tests. No significant differences were found for these interactions. Given the fact that there were no significant effects for the purpose and the construct, as noted above, this result is not surprising.

Limitations and Future Directions

There are several limitations to this study. As mentioned previously, the number of CRT items for the Extraversion (15 items) and the Agreeableness (18 items) was

likely too few to provide a large enough item pool from which to pull valid items. Future research would benefit greatly from a personality test for the Big Five traits that is based on conditional reasoning. In order to generate a useful test, a large scale test development process is needed. This process includes generating a large number of items, collecting data and examining inter-item correlations, reliabilities, factor structure, and criterion-related, construct, and content-related validity data. Then, items of poor quality could be deleted from the scales, new items written, and further data collected. Should future CRTs for factors of the Big Five be developed, it would also be useful to generate multiple items for each of the justification mechanisms in order to make sure that the content domain is being adequately captured. The difficulty in obtaining this type of data for conditional reasoning test items is the length of time that it takes participants to read and respond to these items. Test taker fatigue is an issue in collecting this data so careful consideration should be given to the number of items participants are given in any one test session. In order to create a high-caliber CRT, multiple iterations of data collection and analysis is needed, likely taking many years to complete.

Similarly, a potential limitation of this study is participant motivation. The Aggression CRT was developed and refined using student data that was obtained in a paper-and-pencil format (James, 1998). While previous studies have shown that online participant recruiting sites collect equally valid data compared to traditional ways of collecting data (Barger, & Sinar, 2011; Behrend et al., 2011; Buhrmester et al., 2011; Paolacci et al., 2010), it is unknown how high reading load affects test taker motivation

when items are presented in paper-and-pencil format compared to a computer-based method. Participants were reimbursed for their time at a rate above minimum wage. The median amount of time taken to complete the study was 46 minutes, making the pay rate approximately 13 dollars per hour. After examining several studies that are published on StudyResponse, it appears that studies run approximately 10-20 minutes in length (Burnfield & Rogelberg, 2003; Van Ryzin, 2003). However, this rate of pay may not have seemed adequate for the perceived amount of tediousness involved in answering the items. Even though participants were informed that the study would likely take an hour to complete, this sample might not be used to partaking in studies this long, leading to fatigue and decreased motivation. The format of the CRT items may also have been perceived as cumbersome compared to other surveys in which they have participated which typically ask short questions that require little effort to read and understand. Lastly, due to the relative anonymity of using a computer and/or lack of engagement in the study, participants may have believed that there would be relatively little risk in determining whether or not their responses were legitimate and not random. Participants were warned in the information sheets that they would not be compensated if it was found that they responded randomly; however, this threat may have been disregarded. It would have been more helpful to include items about participants' motivation to engage in the study and specific information related to their attitudes toward the CRTs. The relatively high rate of endorsement of illogical responding may be evidence of lack of test taker motivation and random responding.

The current study utilized the “fake good” paradigm often seen in the faking literature (Hough et al., 1990; LeBreton et al., 2007). However, future research would benefit from measuring social desirability directly. As mentioned previously in the paper, faking can be operationalized as social desirability or impression management (Ones et al., 1996; Paulhus, 2002). Including a social desirability scale in the next administration of the CRTs would provide an alternative way to test whether or not test takers can fake the CRT. Measuring social desirability would also allow for the investigation of the impact of corrections for faking on CRTs, an avenue of research that has not been explored.

It would also be interesting to investigate the impact of different scoring algorithms on the validity and fakeability of CRTs. Currently, CRTs are scored such that each item is worth -1, 0 or +1. Each item score is then summed to arrive at the final scale score; higher positive scores theoretically indicate that the test taker possesses more of the intended construct and larger negative scores theoretically indicate that the test taker possesses more of the trait on the opposite of the intended construct. It is unclear what exactly a score of zero across all items means, however. A score of zero may mean that the test taker chose all illogical options or that they score midway between opposite poles of the construct of interest. The current scoring methodology conceptualizes the construct of interest in a dichotomous way, but different scoring methodologies could use justification mechanisms to place the test taker on a continuum. Similar to the outcomes of research on biodata and situational judgment tests (SJTs),

different scoring methodologies may impact the validity of CRTs (Bergman et al., 2006). Therefore, future research should examine the impact of differences in scoring.

Another limitation of this study is that the reliabilities for each of the CRTs were low even compared to reported alphas from other studies. The range of alphas for the CRTs was -.04 to .30. As mentioned previously, CRTs, as evidenced by Cronbach's alpha, are typically low and it is likely that other types of reliability are more appropriate (James, 1998; Le Breton et al., 2007). Published alphas for the Aggression CRT have been above the .70 cutoff typically used during the test development stage (LeBreton et al., 2007). This might have contributed to lack of support for the hypotheses.

Conclusions

This study adds to the understanding of CRTs in a variety of ways. First, this study examined whether the methodology of conditional reasoning that had only been previously used for measures of Aggression and Achievement Motivation could be applied to other personality traits such as Agreeableness and Extraversion. This study also tested the claim that CRTs are resistant to faking (as long as the purpose of the test is obscured). The findings from this study indicate that traditional, self-report personality tests are more valid at predicting relevant outcomes and that there are no differences between CRTs or traditional tests for Agreeableness and Extraversion when it comes to participant faking. Although the conditional reasoning format provides a new and exciting method of assessment, based on these results its utility as a practical predictor likely should be tempered due to the amount of resources required to develop

and administer such tests. At least for the CRT-A and the CRT-E, the meager ends do not justify the means.

REFERENCES

- Ahadi, S. A., & Rothbart, M. K. (1994). Temperament, development, and the Big Five. (pp. 189-207). Hillsdale, NJ: Lawrence Erlbaum Associates, Inc.
- Allport, G. W. (1937). *Personality: A psychological interpretation*. Oxford, England: Holt.
- Allport, G. W. (1924). The study of the undivided personality. *The Journal of Abnormal Psychology and Social Psychology*, 19, 132-141. doi: 10.1037/h0064744
- Allport, G. W. (1921). Personality and character. *Psychological Bulletin*, 18, 441-455. doi: 10.1037/h0066265
- Allport, F. H., & Allport, G. W. (1921). Personality traits: Their classification and measurement. *The Journal of Abnormal Psychology and Social Psychology*, 16, 6-40. doi: 10.1037/h0069790
- Arthur, W. Jr., & Glaze, R. M. (2011). Cheating and response distortion on remotely delivered assessments. In N. T. Tippins & S. Adler (Eds.), *Technology-enhanced assessment of talent* (pp. 99-152). San Francisco, CA: Jossey-Bass.
- Arthur, W., Jr., Woehr, D. J., & Graziano, W. G. (2001). Personality testing in employment settings: Problems and issues in the application of typical selection practices. *Personnel Review*, 30, 657-676. doi:10.1108/eum0000000005978
- Bandura A. 1986. *Social foundations of thought and action: A social-cognitive view*. Englewood Cliffs, NJ: Prentice-Hall.
- Barger, P. B. & Sinar, E. F. (2011, April). *Psychological data from Amazon.com's MTurk: Rapid and inexpensive—But high-quality?* Poster presented at the 26th

Annual Conference for the Society for Industrial and Organizational Psychology,
Chicago, IL.

Barrick, M. R., & Mount, M. K. (2005). Yes, personality matters: Moving on to more
important matters. *Human Performance*, 18, 359-372.

doi:10.1207/s15327043hup1804_3

Barrick, M. R., & Mount, M. K. (1991). The Big Five personality dimensions and job
performance: A meta-analysis. *Personnel Psychology*, 44, 1-26.

doi:10.1111/j.1744-6570.1991.tb00688.x

Barrick, M. R., Mount, M. K., & Judge, T. A. (2001). Personality and performance at the
beginning of the new millennium: What do we know and where do we go next?

International Journal of Selection and Assessment, 9, 9-30. doi:10.1111/1468-
2389.00160

Behrend, T. S., Sharek, D. J., Meade, A. W. & Wiebe, E. N. (2011). The viability of
crowdsourcing for survey research. *Behavior Research Methods*, 43, 1–14. doi:

10.3758/s13428-011-0081-0

Bell, J. L., DeVidi, D., & Solomon, G. (2001). *Logical options: An introduction to
classical and alternative logics*. Peterborough, Ontario: Broadview.

Bergman, M. E., Drasgow, F., Donovan, M. A., Henning, J. B., & Juraska, S. E. (2006).
Scoring situational judgment tests: Once you get the data, your troubles begin.

International Journal of Selection and Assessment, 14, 223-235. doi:
10.1111/j.1468-2389.2006.00345.x

- Berry, C. M., Gruys, M. L., & Sackett, P. R. (2006). Education attainment as a proxy for cognitive ability in selection: Effects on levels of cognitive ability and adverse impact. *Journal of Applied Psychology, 91*, 696-705. doi: 10.1037/e518632013-448
- Berry, C. M., Sackett, P. R., & Tobares, V. (2010). A meta-analysis of conditional reasoning tests of aggression. *Personnel Psychology, 63*, 361- 384. doi: 10.1111/j.1744-6570.2010.01173.x
- Birkeland, S. A., Manson, T. M., Kisamore, J. L., Brannick, M. T., & Smith, M. A. (2006). A meta-analytic investigation of job applicant faking on personality measures. *International Journal of Selection and Assessment, 14*, 317-335. doi: 10.1111/j.1468-2389.2006.00354.x
- Bono, J.E., & Judge, T.A. (2004). Personality and transformational and transactional leadership: A meta-analysis. *Journal of Applied Psychology, 89*, 901-910. doi:10.1037/0021-9010.89.5.901
- Bornstein, R. F. (2002). A process dissociation approach to objective-projective test score interrelationships. *Journal of Personality Assessment, 78*, 47-68. doi: 10.1207/s15327752jpa7801_04
- Boyle, G. J., Matthews, G., & Saklofske, D. H. (2008). Personality theories and models: An overview. In G. J. Boyle, G. Matthews, & D. H. Saklofske (Eds.), *The SAGE handbook of personality theory and assessment* (Vol. 1, pp. 1-29). Thousand Oaks, CA: SAGE.

- Buhrmester, M., Kwang, T., & Gosling, S. D. (2011). Amazon's Mechanical Turk: A new source of inexpensive, yet high-quality, data? *Perspectives on Psychological Science*, 6, 3–5. doi: 10.1177/1745691610393980
- Burnfield, J. L., & Rogelberg, S. G. (2003). An international study of meetings with Study Response panelists: Sampling from multiple recruitment sources. (Tech. Rep. No. 13004). Syracuse, NY: Syracuse University, School of Information Studies.
- Burns, G. N., & Christiansen, N. D. (2006). Sensitive or senseless: On the use of social desirability measures in selection and assessment. In R. L. Griffith & M. H. Peterson (Eds.), *A closer examination of applicant faking behavior* (pp. 115-150). Greenwich, CT: Information Age.
- Campbell, J. B. (2008). Modern personality theories: What have we gained? What have we lost? In G. J. Boyle, G. Matthews, & D. H. Saklofske (Eds.), *The SAGE handbook of personality theory and assessment* (Vol. 1, pp. 190-212). Thousand Oaks, CA: SAGE.
- Campbell, D. T., & Fiske, D. W. (1959). Convergent and discriminant validation by the multitrait-multimethod matrix. *Psychological Bulletin*, 56, 81-105. doi: 10.1037/h0046016
- Cascio, W. F. (1975). Accuracy of verifiable biographical information blank responses. *Journal of Applied Psychology*, 60, 767-769. doi: 10.1037/0021-9010.60.6.767
- Cervone, D. (2008). Explanatory models of personality: Social cognitive theories and the knowledge-and-appraisal model of personality architecture. In G. J. Boyle, G.

- Matthews, & D. H. Saklofske (Eds.), *The SAGE handbook of personality theory and assessment* (Vol. 1, pp. 80-100). Thousand Oaks, CA: SAGE.
- Cervone, D., Shadel, W. G., & Jencius, S. (2001). Social-cognitive theory of personality assessment. *Personality and Social Psychology Review*, 5, 33-51. doi: 10.1207/S15327957PSPR0501_3
- Cervone, D., & Shoda, Y. (1999). Beyond traits in the study of personality coherence. *Current Directions in Psychological Science*, 8, 27-32. doi: 10.1111/1467-8721.00007
- Chan, D., Schmitt, N., DeShon, R. P., Clause, C. S., & Delbridge, K. (1997). Reactions to cognitive ability tests: The relationships between race, test performance, face validity perceptions, and test-taking motivation. *Journal of Applied Psychology*, 82, 300-310. doi: 10.1037/0021-9010.82.2.300
- Church, A. T., & Lonner, W. J. (1998). The cross-cultural perspective in the study of psychology: Rationale and current research. *Journal of Cross-Cultural Psychology*, 29, 32-62. doi: 10.1177/0022022198291003
- Clary, E. G., Snyder, M., Ridge, R. D., Copeland, J., Stukas, A. A., Haugen, J., & Miene, P. (1998). Understanding and assessing the motivations of volunteers: a functional approach. *Journal of Personality and Social Psychology*, 74, 1516-1530. doi: 10.1037/0022-3514.74.6.1516
- Cohen, J. (1992). A power primer. *Psychological Bulletin*, 112, 155-159. doi: 10.1037/0033-2909.112.1.155

- Cronbach, L. J., & Hartmann, W. (1954). A note on negative reliabilities. *Educational and Psychological Measurement, 14*, 342-346. doi: 10.1177/001316445401400213
- Crowne, D. P., & Marlowe, D. (1960). A new scale of social desirability independent of psychopathology. *Journal of Consulting Psychology, 24*, 349-354. doi: 10.1037/h0047358
- Deal, J. E., Halverson, C. F., Jr., Havill, V., & Martin, R. P. (2005). Temperament factors as longitudinal predictors of young adult personality. *Merrill-Palmer Quarterly, 51*, 315-334.
- Dean, M. A., Conte, J. M., & Blankenhorn, T. R. (2006). Examination of the predictive validity of big five personality dimensions across training performance criteria. *Personality and Individual Differences, 41*, 1229-1239. doi:10.1016/j.paid.2006.04.020
- Digman, J. M. (1990). Personality structure: Emergence of the five-factor model. *Annual Review of Psychology, 41*, 417-440. doi: 10.1146/annurev.ps.41.020190.002221
- Donnellan, M. B., & Lucas, R. E. (2008). Age differences in the Big Five across the life span: Evidence from two national samples. *Psychology and Aging, 23*, 558. doi: 10.1037/a0012897
- Dunning, D., Heath, C. & Suls, J.M. (2004). Flawed self-assessment: Implications for health, education, and the workplace. *Psychological Science in the Public Interest, 5*, 69-106. doi:10.1111/j.1529-1006.2004.00018.x

- Dwight, S. A., & Donovan, J. J. (2003). Do warnings not to fake reduce faking? *Human Performance, 16*, 1-23. doi: 10.1207/s15327043hup1601_1
- Eaton, L. G., & Funder, D. C. (2003). The creation and consequences of the social world: An interactional analysis of extraversion. *European Journal of Personality, 17*, 375-395. doi: 10.1002/per.477
- Edwards, A. L. (1957). Social desirability and probability of endorsement of items in the interpersonal check list. *The Journal of Abnormal and Social Psychology, 55*, 394-396. doi: 10.1037/h0048497
- Edwards, J. R. (1993). Problems with the use of profile similarity indices in the study of congruence in organizational research. *Personnel Psychology, 46*, 641-665. doi: 10.1111/j.1744-6570.1993.tb00889.x
- Edwards, J. R., & Parry, M. E. (1993). On the use of polynomial regression equations as an alternative to difference scores in organizational research. *Academy of Management Journal, 36*, 1577-1613. doi: 10.2307/256822
- Ellingson, J. E., Sackett, P. R., & Hough, L. M. (1999). Social desirability corrections in personality measurement: Issues of applicant comparison and construct validity. *Journal of Applied Psychology, 84*, 155-166. doi:10.1037//0021-9010.84.2.155
- Epstein, S. (1994). Integration of the cognitive and psychodynamic unconscious. *American Psychologist, 49*, 709-724. doi:10.1037//0003-066X.49.8.709
- Erdheim, J., Wang, M., & Zickar, M. J. (2006). Linking the big five personality constructs to organizational commitment. *Personality and Individual Differences, 41*, 959-970. doi:10.1016/j.paid.2006.04.005

- Eysenck, H. J. (1967). *The biological basis of personality*. Springfield, IL: Thomas.
- Faul, F., Erdfelder, E., Lang, A.-G., & Buchner, A. (2007). G*Power 3: A flexible statistical power analysis program for the social, behavioral, and biomedical sciences. *Behavior Research Methods*, 39, 175-191. doi: 10.3758/bf0319314
- Festinger, L. (1957). *A theory of cognitive dissonance*. Evanston, IL: Row, Peterson, and Co.
- Festinger, L. & Carlsmith, J. M. (1959). Cognitive consequences of forced compliance. *Journal of Abnormal and Social Psychology*, 58, 203-210.
doi:10.1037/h0041593
- Furnham, A. (1997). Knowing and faking one's five-factor personality score. *Journal of Personality Assessment*, 69, 229-243. doi: 10.1207/s15327752jpa6901_14
- Glaze, R. M. (2012). *The efficacy of profile matching as a means of controlling for the effects of response distortion on personality measures*. Retrieved from ProQuest Dissertations and Theses. (Order No. 3537073)
- Goffin, R. D., & Christiansen, N. D. (2003). Correcting personality tests for faking: A review of popular personality tests and an initial survey of researchers. *International Journal of Selection and Assessment*, 11, 340-344.
doi:10.1111/j.0965-075X.2003.00256.x
- Goldberg, L. R. (1992). The development of markers for the Big-Five factor structure. *Psychological Assessment*, 4, 26-42. doi:10.1037/1040-3590.4.1.26
- Goldberg, L. R. (1999). A broad-bandwidth, public domain, personality inventory measuring the lower-level facets of several five-factor models. In I. Mervielde, I.

- Deary, F. De Fruyt, & F. Ostendorf (Eds.), *Personality psychology in Europe*, (Vol. 7, pp. 7-28). Tilburg, The Netherlands: Tilburg University Press.
- Gouldner, A. (1960). The norm of reciprocity: a preliminary statement. *American Sociological Review*, 25, 161-178. doi:10.2307/2092623
- Graham, M. A., Monday, J., O'Brien, K., & Steffen, S. (1994). Cheating at small colleges: An examination of student and faculty attitudes and behaviors. *Journal of College Student Development*, 35, 255-260.
- Gray, J. A. (1970). The psychophysiological basis of introversion-extraversion. *Behaviour Research and Therapy*, 8, 249-266. doi: 10.1016/0005-7967(70)90069-0
- Graziano, W. G., Habashi, M. M., Sheese, B. E., & Tobin, R. M. (2007). Agreeableness, empathy, and helping: A person-situation perspective. *Journal of Personality and Social Psychology*, 93, 583-599. doi: 10.1037/0022-3514.93.4.583
- Graziano, W. G., Jensen-Campbell, L. A., Hair, E. C. (1996). Perceiving interpersonal conflict and reacting to it: The case for agreeableness. *Journal of Personality and Social Psychology*, 70, 820-835. doi: 10.1037/0022-3514.70.4.820
- Graziano, W. G., & Tobin, R. M. (2009). *Agreeableness*. New York, NY: Guilford Press.
- Graziano, W. G., & Tobin, R. M. (2002). Agreeableness: Dimension of personality or social desirability artifact? *Journal of Personality*, 70, 695-727. doi: 10.1111/1467-6494.05021

- Greenwald, A. G., & Banaji, M. R. (1995). Implicit social cognition: Attitudes, self-esteem, and stereotypes. *Psychological Review*, 102, 4-27. doi: 10.1037/0033-295x.102.1.4
- Griffith, R. (1998). Faking of noncognitive selection devices: Red herring is hard to swallow. *Dissertation Abstracts International: Section B: The Sciences and Engineering*, 5681.
- Griffith, R. L., Chmielowski, T., & Yoshita, Y. (2007). Do applicants fake? An examination of the frequency of applicant faking behavior. *Personnel Review*, 36, 341-355. doi: 10.1108/00483480710731310
- Gross, J. J., Sutton, S. K., & Ketelaar, T. (1998). Relations between affect and personality: Support for the affect-level and affective reactivity views. *Personality and Social Psychology Bulletin*, 24, 279-288. doi: 10.1177/0146167298243005
- Guilford, J. S., Zimmerman, W. S., & Guilford, J. P. (1976). *The Guilford-Zimmerman Temperament Survey handbook: Twenty-five years of research and application*. San Diego, CA: EDITS.
- Haaland, S., & Christiansen, N. D. (2002). Implications of trait-activation theory for evaluating the construct validity of assessment center ratings. *Personnel Psychology*, 55, 137-163. doi: 10.1111/j.1744-6570.2002.tb00106.x
- Hogan, R. (2005). In defense of personality measurement: New wine for old whiners. *Human Performance*, 18, 331-341. doi:10.1207/s15327043hup1804_1

- Hofstee, W.K.B., Kiers, A.L., De Raad, B., Goldberg, L.R., & Ostendorf, F. (1997). Comparison of Big-Five structures of personality traits in Dutch, English, and German. *European Journal of Personality*, 11, 15-31. doi: 10.1002/sici1099-0984(199703)11:1<15::aid-per273>3.0.co;2-8
- Hogan, J.B. (1994) Empirical keying of background data measures. In G.S. Stokes, M.D. Mumford and W.A. Owens (Eds), *Biodata handbook: Theory, research, and use of biographical information in selection and performance prediction* (pp. 69–107). Palo Alto: Consulting Psychologists Press.
- Hogan, J., & Holland, B. (2003). Using theory to evaluate personality and job-performance relations: A socioanalytic perspective. *Journal of Applied Psychology*, 88, 100-112. doi:10.1037/0021-9010.88.1.100
- Holden, R. R. (1998). Detecting fakers on a personnel test: Response latencies versus a standard validity scale. *Journal of Social Behavior and Personality*, 13, 387-398.
- Holden, R. R., Fekken, G. C., & Cotton, D. H. (1991). Assessing psychopathology using structured test-item response latencies. *Psychological Assessment: A Journal of Consulting and Clinical Psychology*, 3, 111-118. doi: 10.1037/1040-3590.3.1.111
- Hooper, A. C., Cullen, M. J., & Sackett, P. R. (2006). Operational threats to the use of SJTs: Faking, coaching, and retesting issues. *Situational judgment tests: Theory, measurement, and application*. (pp. 205-232). Mahwah, NJ: Lawrence Erlbaum Associates Publishers.

- Hough, L. M. (1998). Effects of intentional distortion in personality measurement and evaluation of suggested palliatives. *Human Performance*, 11, 209-244. doi: 10.1080/08959285.1998.9668032
- Hough, L. M., Eaton, N. K., Dunnette, M. D., Kamp, J. D., & McCloy, R. A. (1990). Criterion-related validities of personality constructs and the effect of response distortion on those validities. *Journal of Applied Psychology*, 75, 581-595. doi:10.1037//0021-9010.75.5.581
- Hough, L. M., & Furnham, A. (2003). Use of personality variables in work settings. In W. C. Borman, D. R. Ilgen & R. J. Klimoski (Eds.), *Handbook of psychology: Industrial and organizational psychology* (Vol. 12, pp. 131-169). Hoboken, NJ: John Wiley & Sons Inc.
- Hough, L. M., & Oswald, F. L. (2008). Personality testing and industrial-organizational psychology: Reflections, progress, and prospects. *Industrial and Organizational Psychology: Perspectives on Science and Practice*, 1, 272-290. doi: 10.1111/j.1754-9434.2008.00048.x
- Hough, L. M., Oswald, F. L., & Ployhart, R. E. (2001). Determinants, detection and amelioration of adverse impact in personnel selection procedures: Issues, evidence and lessons learned. *International Journal of Selection and Assessment*, 9, 152-194. doi: 10.1111/1468-2389.00171
- Humm, D. G., & Wadsworth, G. W. (1934). The Humm-Wadsworth temperament scale. *Personnel Journal*, 12, 314-323. doi:10.1037/h0053963

- Hurley, Patrick J. (2008). *A concise introduction to logic* (10th ed.). Belmont, CA: Thomson/Wadsworth.
- Hurtz, G. M., & Donovan, J. J. (2000). Personality and job performance: The Big Five revisited. *Journal of Applied Psychology*, 85, 869. doi: 10.1037/0021-9010.85.6.869
- Jackson, D. N., Ashton, M. C., & Tomes, J. L. (1996). The six-factor model of personality: Facets from the Big Five. *Personality and Individual Differences*, 21, 391-402. doi:10.1016/0191-8869(96)00046-3
- James, L. R. (1998). Measurement of personality via conditional reasoning. *Organizational Research Methods*, 1, 131-163. doi:10.1177/109442819812001
- James, L. R., & LeBreton, J. M. (2012). *Assessing the implicit personality through conditional reasoning*. Washington, DC, US: American Psychological Association.
- James, L. R., & Mazerolle, M. D. (2003). *Personality in work organizations*. Thousand Oaks, CA: SAGE.
- James, L. R., McIntyre, M. D., Glisson, C. A., Green, P. D., Patton, T. W., LeBreton, J. M., ... Williams, L. J. (2005). A conditional reasoning measure for aggression. *Organizational Research Methods*, 8, 69-99. doi:10.1177/1094428104272182
- Jensen-Campbell, L., & Graziano, W. G. (2001). Agreeableness as a moderator of interpersonal conflict. *Journal of Personality*, 69, 323-362. doi: 10.1111/1467-6494.00148

- Judge, T.A., Heller, D., & Mount, M.K. (2002). Five-factor model of personality and job satisfaction: A meta-analysis. *Journal of Applied Psychology, 87*, 530-541.
doi:10.1037/0021-9010.87.3.530
- Judge T.A., Rodell J.B., Klinger R.L., Simon L.S., Crawford E.R. (2013). Hierarchical representations of the five-factor model of personality in predicting job performance: Integrating three organizing frameworks with two theoretical perspectives. *Journal of Applied Psychology, 98*, 875–925. doi:
10.1037/a0033901
- Kline, T. J. (1999). The team player inventory: Reliability and validity of a measure of predisposition toward organizational team-working environments. *Journal for Specialists in Group Work, 24*, 102-112. doi: 10.1080/1933929908411422
- Kluger, A. N., & Colella, A. (1993). Beyond the mean bias: The effect of warning against faking on biodata item variances. *Personnel Psychology, 46*, 763-780.
doi:10.1111/j.1744-6570.1993.tb01568.x
- Kluger, A. N., Reilly, R. R., & Russell, C. J. (1991). Faking biodata tests: Are option-keyed instruments more resistant? *Journal of Applied Psychology, 76*, 889-896.
doi: 10.1037/0021-9010.76.6.889
- LeBreton, J. M., Barksdale, C. D., Robin, J., & James, L. R. (2007). Measurement issues associated with conditional reasoning tests: Indirect measurement and test faking. *Journal of Applied Psychology, 92*, 1-16. doi:10.1037/0021-9010.92.1.1

- Levashina, J., & Campion, M. A. (2006). A model of faking likelihood in the employment interview. *International Journal of Selection and Assessment*, 14, 299-316. doi: 10.1111/j.1468-2389.2006.00353.x
- Martin, R. P., Wisenbaker, J., & Huttunen, M. (1994). Review of factor analytic studies of temperament measures based on the Thomas-Chess structural model: Implications for the Big Five. In C. F. Halverson, G. A. Kohnstamm, & R. P. Martin (Eds.), *The developing structure of temperament and personality from infancy to adulthood* (pp. 157–172). Hillsdale, NJ: Erlbaum.
- Matthews, G., & Gilliland, K. (1999). The personality theories of H. J. Eysenck and J. A. Gray: A comparative review. *Personality and Individual Differences*, 26, 583-626. doi: 10.1016/S0191-8869(98)00158-5
- Maxwell, S. E., & Delaney, H. D. (2004). *Designing experiments and analyzing data: A model comparison perspective* (2nd ed.). Mahwah, NJ: Lawrence Erlbaum Associates Publishers.
- McCarthy, J. M., Van Iddekinge, C. H., & Campion, M. A. (2010). Are highly structured job interviews resistant to demographic similarity effects? *Personnel Psychology*, 63, 325-359. doi: 10.1111/j.1744-6570.2010.01172.x
- McClelland, D. C., Koestner, R., & Weinberger, J. (1989). How do self-attributed and implicit motives differ? *Psychological Review*, 96, 690-702. doi: 10.1037/0033-295x.96.4.690
- McCrae, R. R., & Costa, P. T. (1999). *A five-factor theory of personality*. New York, NY: Guilford Press.

- McCrae, R. R., & Costa, P. T. (1987). Validation of the five-factor model of personality across instruments and observers. *Journal of Personality and Social Psychology*, 52, 81-90. doi: 10.1037/0022-3514.52.1.81
- McCrae, R. R., Costa, P. T., de Lima, M. P., Simões, A., Ostendorf, F., Angleitner, A., . . . Piedmont, R. L. (1999). Age differences in personality across the adult life span: Parallels in five cultures. *Developmental Psychology*, 35, 466-477. doi: 10.1037/0012-1649.35.2.466
- McDaniel, M. A. (1990). Lying takes time: Predicting deception in biodata using response latencies. Paper presented at the 98th Annual Convention of the American Psychological Association, Boston, MA.
- McFarland, L. A., & Ryan, A. M. (2000). Variance in faking across noncognitive measures. *Journal of Applied Psychology*, 85, 812-821. doi: 10.1037/0021-9010.85.5.812
- McHenry, J. J., Hough, L. M., Toquam, J. L., & Hanson, M. A., Ashworth, S. (1990). Project A validity results: The relationship between predictor and criterion domains. *Personnel Psychology. Special Issue: Project A: The US Army Selection and Classification Project*, 43, 335-354. doi:10.1111/j.1744-6570.1990.tb01562.x

- McManus, M. A. (1990). Detection of faking on an empirically keyed biodata instrument. Paper presented at the Fifth Annual Conference of the Society for Industrial/Organizational Psychology, Miami, FL.
- Meade, A. W. (2004). Psychometric problems and issues involved with creating and using ipsative measures for selection. *Journal of Occupational and Organizational Psychology*, 77, 531-552. doi: 10.1348/0963179042596504
- Meehl, P. E., & Hathaway, S. R. (1946). The K factor as a suppressor variable in the Minnesota Multiphasic Personality Inventory. *Journal of Applied Psychology*, 30, 525-564. doi: 10.1037/h0053634
- Mehrabian, A., & Epstein, N. (1972). A measure of emotional empathy. *Journal of Personality*, 40, 525-543. doi: 10.1111/j.1467-6494.1972.tb00078.x
- Mierke, J., & Klauer, K. C. (2003). Method-specific variance in the Implicit Association Test. *Journal of Personality and Social Psychology*, 85, 1180-1192. doi:10.1037/0022-3514.85.6.1180
- Mischel, W. (1972). Direct versus indirect personality assessment: Evidence and implications. *Journal of Consulting and Clinical Psychology*, 38, 319-324. doi: 10.1037/h0032896
- Mischel, W. (1969). Continuity and change in personality. *American Psychologist*, 24, 1012-1018. doi: 10.1037/h0028886
- Mischel, W., & Shoda, Y. (1995). A cognitive-affective system theory of personality: Reconceptualizing situations, dispositions, dynamics, and invariance in

- personality structure. *Psychological Review*, 102, 246-268. doi:10.1037//0033-295X.102.2.246
- Mischel, W., Shoda, Y., & Mendoza-Denton, R. (2002). Situation-behavior profiles as a locus of consistency in personality. *Current Directions in Psychological Science*, 11, 50-54. doi:10.1111/1467-8721.00166
- Mount, M. K., Barrick, M. R., & Strauss, J. P. (1994). Validity of observer ratings of the big five personality factors. *Journal of Applied Psychology*, 79, 272-280. doi: 10.1037/0021-9010.79.2.272
- Mount, M., Ilies, R., & Johnson, E. (2006). Relationship of personality traits and counterproductive work behaviors: The mediating effects of job satisfaction. *Personnel Psychology*, 59, 591-622. doi:10.1111/j.1744-6570.2006.00048.x
- Mount, M. K., Witt, L. A., & Barrick, M. R. (2000). Incremental validity of empirically keyed biodata scales over GMA and the five factor personality constructs. *Personnel Psychology*, 53, 299-323. doi: 10.1111/j.1744-6570.2000.tb00203.x
- Mumford, M.D. and Owens, W.A. (1987) Methodology review: Principles, procedures, and findings in the application of background data measures. *Applied Psychological Measurement*, 11, 1-31. doi: 10.1177/014662168701100101
- Newstead, S. E., Franklyn-Stokes, A., & Armstead, P. (1996). Individual differences in student cheating. *Journal of Educational Psychology*, 88, 229-241. doi: 10.1037/0022-0663.88.2.229

- Nguyen, N.T., Biderman, M.D., & McDaniel, M.A. (2005). Effects of response instructions on faking a situational judgment test. *International Journal of Selection and Assessment*, 13, 250-260. doi: 10.1111/j.1468-2389.2005.00322.x
- Nicholson, R. A., & Hogan, R. (1990). The construct validity of social desirability. *American Psychologist*, 45, 290-292. doi: 10.1037/0003-066X.45.2.290
- Nunnally, J. C. (1978). *Psychometric theory* (2nd ed.). New York: McGraw-Hill.
- Oh, I., & Berry, C. M. (2009). The five-factor model of personality and managerial performance: Validity gains through the use of 360 degree performance ratings. *Journal of Applied Psychology*, 94, 1498-1513. doi:10.1037/a0017221
- Ones, D. S., Dilchert, S., Viswesvaran, C., & Judge, T. A. (2007). In support of personality assessment in organizational settings. *Personnel Psychology*, 60, 995-1027. doi:10.1111/j.1744-6570.2007.00099.x
- Ones, D. S., & Viswesvaran, C. (1998). The effects of social desirability and faking on personality and integrity assessment for personnel selection. *Human Performance*, 11, 245-269. doi: 10.1207/s15327043hup1102&3_7
- Ones, D. S., Viswesvaran, C., & Dilchert, S. (2005). Personality at work: Raising awareness and correcting misconceptions. *Human Performance*, 18, 389-404. doi:10.1207/s15327043hup1804_5
- Ones, D. S., Viswesvaran, C., & Reiss, A. D. (1996). The role of social desirability in personality testing: The red herring. *Journal of Applied Psychology*, 81, 660-679. doi:10.1037//0021-9010.81.6.660

- Ozer, D. J., & Reise, S. P. (1994). Personality assessment. *Annual Review of Psychology*, 45, 357-388. doi: 10.1146/annurev.ps.45.020194.002041
- Paolacci, G., Chandler, J., & Ipeirotis, P. G. (2010). Running experiments on Amazon Mechanical Turk. *Judgment and Decision Making*, 5, 411-419.
- Parry, M. H. (1972). Infants' responses to novelty in familiar and unfamiliar settings. *Child Development*, 43, 233-237. doi:10.2307/1127886
- Paulhus, D. L. (2002). Socially desirable responding: The evolution of a construct. In H. I. Brown, D. N. Jackson, & D. E. Wiley (Eds.). *The role of constructs in psychological and educational measurement* (pp. 49-69). Mahwah, NJ: Lawrence Erlbaum.
- Paulhus, D. L. (1991). *Measurement and control of response bias*. San Diego, CA: Academic Press.
- Paulhus, D. L. (1984). Two-component models of socially desirable responding. *Journal of Personality and Social Psychology*, 46, 598-609. doi:10.1037//0022-3514.46.3.598
- Paulhus, D. L., & John, O. P. (1998). Egoistic and moralistic biases in self-perception: The interplay of self-deceptive styles with basic traits and motives. *Journal of Psychology*, 66, 1025-1059. doi:10.1111/1467-6494.00041
- Ployhart, R. E., & Holtz, B. C. (2008). The diversity-validity dilemma: Strategies for reducing racioethnic and sex subgroup differences and adverse impact in selection. *Personnel Psychology*, 61, 153-172. doi:10.1111/j.1744-6570.2008.00109.x

- Psychological Assessment Resources, Inc. (2000). *NEO PI-R interpretive report* (Version 1.02). Lutz, FL: PAR.
- Ramsay, L. J., Schmitt, N., Oswald, F. L., Kim, B. H., & Gillespie, M. A. (2006). The impact of situational context variables on responses to biodata and situational judgment inventory items. *Psychology Science*, 48, 268-287.
- Robinson, M. D., & Neighbors, C. (2006). *Catching the mind in action: Implicit methods in personality research and assessment*. Washington, DC: American Psychological Association.
- Rosse, G. J., Stecher, M. D., Miller, J. L., & Levin, R. A. (1998). The impact of response distortion on preemployment personality testing and hiring decisions. *Journal of Applied Psychology*, 83, 634-644. doi:10.1037//0021-9010.83.4.634
- Rothbart, M., Ahadi, S., Hershey, K., & Fisher, P. (2001). Investigations of temperament at three to seven years: The Children's Behavior Questionnaire. *Child Development*, 72, 1394-1408. doi:10.1111/1467-8624.00355
- Salgado, J. (2002). The Big Five personality dimensions and counterproductive behaviors. *International Journal of Selection and Assessment. Special Issue: Counterproductive Behaviors at Work*, 10, 117-125. doi:10.1111/1468-2389.00198
- Schmidt, F. L., & Hunter, J. E. (1998). The validity and utility of selection methods in personnel psychology: Practical and theoretical implications of 85 years of research findings. *Psychological Bulletin*, 124, 262-274. doi:10.1037//0033-2909.124.2.262

- Schmitt, N., Oswald, F. L., Kim, B. H., Gillespie, M. A., Ramsay, L. J., & Yoo, T. (2003). Impact of elaboration on socially desirable responding and the validity of biodata measures. *Journal of Applied Psychology, 88*, 979-988. doi:10.1037/0021-9010.88.6.979
- Schmukle, S. C., & Egloff, B. (2005). A latent state-trait analysis of implicit and explicit personality measures. *European Journal of Psychological Assessment, 21*, 100-107. doi: 10.1027/1015-5759.21.2.100
- Smither, J. W., Reilly, R. R., Millsap, R. E., Pearlman, K., & Stoffey, R. W. (1993). Applicant reactions to selection procedures. *Personnel Psychology, 46*, 49-76. doi: 10.1111/j.1744-6570.1993.tb00867.x
- Snell, A. F., Sydell, E. J., & Lueke, S. B. (1999). Towards a theory of applicant faking: Integrating studies of deception. *Human Resource Management Review, 9*, 219-242. doi: 10.1016/S1053-4822(99)00019-4
- Snyder, M. (1974). Self-monitoring of expressive behavior. *Journal of Personality and Social Psychology, 30*, 526-537. doi: 10.1037/h0037039
- Spector, P. E., & Jex, S. M. (1998). Development of four self-report measures of job stressors and strain: Interpersonal conflict at work scale, organizational constraints scale, quantitative workload inventory, and physical symptoms inventory. *Journal of Occupational Health Psychology, 3*, 356-367. doi: 10.1037/1076-8998.3.4.356

- Stark, S., Chernyshenko, O. S., Chan, K., Lee, W. C., & Drasgow, F. (2001). Effects of the testing situation on item responding: Cause for concern. *Journal of Applied Psychology, 86*, 943-953. doi: 10.1037/0021-9010.86.5.943
- Tellegen, A., & Waller, N. G. (2008). Exploring Personality Through Test Construction: Development of the Multidimensional Personality Questionnaire. *The SAGE handbook of personality theory and assessment* (Vol. 1, 261-292). Thousand Oaks, CA: SAGE.
- Tett, R. P., & Christiansen, N. D. (2007). Personality tests at the crossroads: A response to Morgeson, Campion, Dipboye, Hollenbeck, Murphy, and Schmitt (2007). *Personnel Psychology, 60*, 967-993. doi:10.1111/j.1744-6570.2007.00098.x
- Tett, R. P., Freund, K. A., Christiansen, N. D., Fox, K. E., & Coaster, J. (2012). Faking on self-report emotional intelligence and personality tests: Effects of faking opportunity, cognitive ability, and job type. *Personality and Individual Differences, 52*, 195-201. doi: 10.1046/j.paid.2011.10.017
- Tett, R. P., Jackson, D. N., & Rothstein, M. (1991). Personality measures as predictors of job performance: A meta-analytic review. *Personnel Psychology, 44*, 703. doi: 10.1111/j.17446570.1991.tb00696.x
- Thorndike, E. L. (1927). The law of effect. *The American Journal of Psychology, 39*, 212-222. doi:10.2307/1415413
- Tippins, N. T., Beaty, J., Drasgow, F., Gibson, W. M., Pearlman, K., Segall, D. O., & Shepherd, W. (2006). Unproctored internet testing in employment settings. *Personnel Psychology, 59*, 189-225. doi: 10.1111/j.1744-6570.2006.00909.x

- Uziel, L. (2006). The extraverted and the neurotic glasses are of different colors. *Personality and Individual Differences*, 41, 745-754. doi: 10.1016/j.paid.2006.03.011
- Van den Berg, P. T., & Feij, J. A. (2003). Complex relationships among personality traits, job characteristics, and work behaviors. *International Journal of Selection and Assessment*, 11, 326-339. doi:10.1111/j.0965-075X.2003.00255.x
- Van Iddekinge, C. H., Ferris, G. R., & Heffner, T. S. (2009). Test of a multistage model of distal and proximal antecedents of leader performance. *Personnel Psychology*, 62, 463-495. doi:10.1111/j.1744-6570.2009.01145.x
- Van Ryzin, G. (2003). Survey of Satisfaction with Community and Local Government. (Tech. Rep. No. 13005). Syracuse, NY: Syracuse University, School of Information Studies.
- Vasilopoulos, N. L., Cucina, J. M., & McElreath, J. M. (2005). Do warnings of response verification moderate the relationship between personality and cognitive ability? *Journal of Applied Psychology*, 90, 306-322. doi: 10.1037/0021-9010.90.2.306
- Vasilopoulos, N. L., Reilly, R. R., & Leaman, J. A. (2000). The influence of job familiarity and impression management on self-report measure scale scores and response latencies. *Journal of Applied Psychology*, 85, 50-64. doi: 10.1037/0021-9010.85.1.50
- Viswesvaran, C., & Ones, D. S. (1999). Meta-analyses of fakability estimates: Implications for personality measurement. *Educational and Psychological Measurement*, 59, 197-210. doi:10.1177/00131649921969802

- Waters, L. K. (1965). A note on the "fakability" of forced-choice scales. *Personnel Psychology, 18*, 187-191. doi: 10.1111/j.1744-6570.1965.tb00277.x
- Watson, D., & Clark, L. A. (1997). *Extraversion and its positive emotional core*. San Diego, CA: Academic Press.
- Waller, N. G., Tellegen, A., McDonald, R. P., & Lykken, D. T. (1996). Exploring nonlinear models in personality assessment: Development and preliminary validation of a negative emotionality scale. *Journal of Personality, 64*, 545-576. doi: 10.1111/j.1467-6494.1996.tb00521.x
- Watson, D., Clark, L. A., & Tellegen, A. (1988). Development and validation of brief measures of positive and negative affect: The PANAS scales. *Journal of Personality and Social Psychology, 54*, 1063-1070. doi:10.1037/0022-3514.54.6.1063
- Weekley, J. A., Ployhart, R. E., & Holtz, B. C. (2006). On the development of situational judgment tests: Issues in item development, scaling, and scoring. In J. A. Weekley & R. E. Ployhart (Eds.), *Situational judgment tests: Theory, measurement, and application*. (pp. 157-182). Mahwah, NJ: Lawrence Erlbaum Associates.
- Wilkinson, L. (1999). Statistical methods in psychology journals: Guidelines and explanations. *American Psychologist, 54*, 594-604. doi: 10.1037/0003-066X.54.8.594

- Williams, L. J., & Anderson, S. E. (1991). Job satisfaction and organizational commitment as predictors of organizational citizenship and in-role behaviors. *Journal of Management*, 17, 601–617. doi: 10.1177/014920639101700305
- Wilson, T. D., Lindsley, S., & Schooler, T. Y. (2000). A model of dual attitudes. *Psychological Review*, 107, 101-126. doi:10.1037//0033-295X.107.1.101
- Wilt, J., & Revelle, W. (2009). *Extraversion*. New York, NY: Guilford Press.
- Zickar, M. J., & Drasgow, F. (1996). Detecting faking on a personality instrument using appropriateness measurement. *Applied Psychological Measurement*, 20, 71-87. doi: 10.1177/014662169602000107
- Zickar, M. J., & Gibby, R. E. (2007). Four persistent themes throughout the history of I-O psychology in the united states. (pp. 61-80). Mahwah, NJ: Lawrence Erlbaum Associates.
- Zimmerman, R. D. (2008). Understanding the impact of personality traits on individuals' turnover decisions: A meta-analytic path model. *Personnel Psychology*, 61, 309-348. doi:10.1111/j.1744-6570.2008.00115.x